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Austria	100.00	100.00	100.00	100.00
Belgium	100.00	100.00	100.00	100.00
Denmark	100.00	100.00	100.00	100.00
France	100.00	100.00	100.00	100.00
Germany	100.00	100.00	100.00	100.00
Greece	100.00	100.00	100.00	100.00
Italy	100.00	100.00	100.00	100.00
Japan	100.00	100.00	100.00	100.00
Netherlands	100.00	100.00	100.00	100.00
Portugal	100.00	100.00	100.00	100.00
Spain	100.00	100.00	100.00	100.00
Sweden	100.00	100.00	100.00	100.00
Switzerland	100.00	100.00	100.00	100.00
UK	100.00	100.00	100.00	100.00
US	100.00	100.00	100.00	100.00

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Wednesday October 16 1991

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World News Business Summary

France and Germany plan corps for EC defence

France and Germany have proposed the transformation of the nine-nation Western European Union into a European Community-wide defence organisation which could call on European troops outside the Nato command structure.

Paris and Bonn will today announce how they intend to expand an existing Franco-German brigade and invite other WEU member countries to join in the creation of "a European corps". Up to 100,000 troops could eventually be involved.

Independent Bosnia
The Yugoslav republic of Bosnia-Herzegovina declared itself a sovereign state as fighting raged in Croatia, increasing fears of civil war.

Thomas optimism
Judge Clarence Thomas appeared certain to be confirmed as an associate justice of the US Supreme Court. After the Senate's week-long examination of whether Thomas had sexually harassed a former employee, he was expected to win between 12 and 17 votes from Democrats to add to those of 41 Republicans. Thomas needed support from at least 50 senators.

Lockerbie plea rejected
An appeal for punitive damages against Pan Am, the US airline, by relatives of those killed in the bombing over Lockerbie, Scotland, of a Pan Am jet in 1988 was rejected by the US Supreme Court.

Algeria election date
Algerian radio said the country's first multi-party general election was expected to be held on December 26.

Union leaders convicted
Jay Naidoo, leader of South Africa's biggest trade union federation, and two other union officials were convicted in Johannesburg of kidnapping and assaulting a black security policeman they caught talking into a concealed radio outside their headquarters. Sentence will be passed today.

Swiss smash drugs ring
Swiss police have smashed a Yugoslav-led international arms and drugs ring, arresting 334 people and seizing heroin worth about \$3.3m, the state prosecutor's office said.

Nobel economics prize
British-born Professor Ronald Coase of the University of Chicago won the Nobel economics prize for his theories which helped explain why companies exist, and also why communist economies collapsed.

Ozone loss warning
The loss of protective ozone over northern Europe could reach 30 per cent by the year 2000, Joe Farman, discoverer of the Antarctic ozone hole, warned.

PLO anger at exclusion
Palestine Liberation Organisation, angry at its exclusion from direct involvement in the proposed Middle East peace conference, will today consider whether to co-operate with US-Soviet peace efforts.

Commonwealth faith
British prime minister John Major, making his first appearance at the Commonwealth heads of government meeting in Harare, made a firm proclamation of faith in the future role of the 50-nation organisation.

Bear baiter
A retired woman fenced a bear with her umbrella after the animal escaped from a zoo at Wrocław, southern Poland. She held it until zoo attendants arrived with a sleeping capsule.

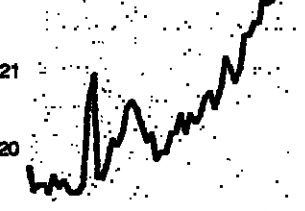
Hoesch board opposed to Krupp plans for merger

The management board of Hoesch, German steel and engineering company, is opposed to a merger with Krupp, the industrial group which last week said it owned a quarter of the shares and wanted a friendly merger.

Hoesch's workforce has come out against a merger. Without the board's support, Krupp could struggle to push through a merger, even though it claims a majority of shareholder support.

OIL: prices reached their highest level since the Gulf war when North Sea Brent crude

Oil price
Brent Blend Crude (\$ per barrel)



oil for November delivery rose 30 cents to \$22.50 a barrel.

UK: Department of Trade and Industry is investigating up to 20 UK companies named by United Nations inspectors as suppliers to Iraq's nuclear, chemical and biological weapons programmes.

EC: restrictive government rules on where and how European Community pension funds should invest their Ecu700bn (\$940bn) of assets will be lifted if member states adopt draft legislation which the European Commission is expected to approve today.

FRIENDS PROVIDENT, UK-based mutual life assurance company, will join Euroco, pan-European alliance linking powerful Dutch, Swedish and Danish insurance interests. Future plans include possible creation of a fully integrated quoted pan-European company.

BANKING: Norway may cut the cost of borrowing by banks as part of measures to support the banking system.

ACCOR, French hotel group, announced a 25.3 per cent profit fall for the first half, amid renewed speculation that it is about to increase its control over the hotel business of Wagons-Lits, the Franco-Belgian tourism group.

INTERNATIONAL Business Machines, world's largest computer manufacturer, reported an 84 per cent drop in third-quarter earnings. Net earnings for the quarter were \$172m compared to \$1.11bn year on year.

FOKKER, Dutch aerospace company, is considering launching a \$200m global equity offering to help fund development of new aircraft.

MERRILL Lynch and PaineWebber, two of the biggest US broking houses, saw strong third-quarter earnings, providing new evidence of a revival on Wall Street.

JAPANESE retailers fear a tough second half after leading department stores reported mixed results for the first half and pointed to the lowest year-on-year increase in sales for eight years.

SABRE, computer reservation division of American Airlines, and Amadeus, the system owned by Air France, Lufthansa and Iberia, two of the world's largest airline computer reservation systems, failed to agree to forge a significant partnership in Europe.

Citicorp suspends dividend after \$885m loss

By Karen Zagor and Nikki Tait in New York

CITICORP, the biggest commercial bank in the US, yesterday surprised Wall Street by revealing a \$885m loss in the third quarter of 1991.

The bank also announced it was halting dividend payments for the first time in its 179-year history before this, it had paid a continuous stream of dividends since 1913.

Citicorp had already sliced quarterly payments from 44.5 cents to 25 cents at the start of 1991, and some analysts had warned that future pay-outs

might be in danger. But as recently as April, Mr John Reed, Citicorp chairman, said he did not expect a further dividend reduction. Citicorp shares, which were suspended ahead of the news, resumed trading to close down 5% at \$12.

The third-quarter loss followed a further \$830m charge to cover asset write-downs, restructuring charges, and additions to reserves.

Citicorp was not alone in reporting bleak third quarter

results yesterday. Security Pacific, the Los Angeles-based bank soon to be acquired by BankAmerica, also suspended its dividend after turning in a net loss of \$4.10 a share against net earnings of \$1.05 a year ago.

The bank said its merger with BankAmerica would not be affected by the weak results.

Strong performances from Manufacturers Hanover and Chemical Banking, however, renewed optimism for another reduction in US interest rates and lifted bank share prices.

"Clearly the industry picture is better than Citicorp's," said Mr James McDermott, an analyst at Keefe Bruyette, Beset by souring real estate loans, many US banks have curtailed new lending and a "credit crunch" has developed. Wells Fargo, one of the largest West Coast banks, also announced additional loan loss provisions yesterday.

"Citicorp's asset quality picture remains a problem," said Mr McDermott, "but the slowdown in its revenue line is also

a concern." Mr Reed said yesterday Citicorp now expected that "revenue growth will be lower than we planned". He warned: "Progress in revenue growth has been impeded by a difficult US and global economic environment, which shows little prospect of immediate improvement and led us to lower our revenue targets."

Accordingly, he claimed, the bank had decided on additional cost-cutting moves.

Although Citicorp announced plans last year to cut 8,000 of its 90,000 jobs, Mr Reed said an extra \$302m reserve had been set up to cover further severance costs and premises write-downs over the next five quarters. Citicorp refused to say how many more jobs would go.

A second \$430m charge is to cover the "restructuring" of the information business division. Continued on Page 16

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Central bank governors fear liquidity crisis could damage payments system

Soviet banks in west may get G7 safety net

By Peter Norman, Economics Correspondent, in Bangkok

CENTRAL BANK governors from the Group of Seven leading industrialised countries have been discussing a financial "safety net" for the western subsidiaries of Vneshekonombank, the Soviet Bank for Foreign Economic Affairs.

The talks, initiated by the Soviet bank, aim to avoid damage to the western financial and payments system should one of the subsidiaries suffer a liquidity crisis.

G7 officials said the Moscow-based bank saw its foreign subsidiaries as a potentially weak link in its network that might trigger a broader liquidity crisis. The subsidiary considered most at risk is the London-based Moscow Narodny Bank, which is active in the foreign exchange and other financial markets.

The Soviet bank also owns Banque Commerciale de l'Europe du Nord in France and Ost-West Handelsbank in Frankfurt and has an offshoot in Vienna.

The safety net is one of several measures being prepared by G7 finance ministers and central bankers in case the Soviet Union suffers a liquidity crisis and cannot service its estimated \$80bn foreign debt.

These fears centre on the failure of the Soviet payments system to channel sufficient foreign exchange from the republics to Vneshekonombank.

Soviet passport row Page 2
Mikhail Gorbachev makes a comeback Page 2
IMF-World Bank meeting reports Page 7

bank to service the debt. Western officials hope, however, that the Soviet authorities will be able to avoid a crisis through their own efforts.

Officials say the central bankers have discussed providing a loan for Vneshekonombank through the Basel-based Bank for International Settlements should its foreign banks require support. This would be guaranteed by the G7 central banks, which in turn would be backed by their governments.

The central bankers would also expect Vneshekonombank to harness the Soviet gold reserves in support of its subsidiaries in case of crisis. This helps explain the heightened interest among western monetary officials over the true size of the Soviet gold holding.

Mr Grigory Yavlinsky, head of the Soviet delegation attending this week's annual meeting of the International Monetary Fund and World Bank, has said the reserves total 240 tonnes, worth around \$2.6bn.

But it is unclear whether this figure includes gold held in the republics. According to one G7 official yesterday, the

IMF says the Soviet Union could have between 600 tonnes and 1,200 tonnes of gold.

Officials from the G7 countries - the US, Japan, Germany, France, Britain, Italy and Canada - hope that the Soviet Union's creditworthiness will be maintained and that it will continue to qualify for western government loans.

Fears that the Soviet Union will be unable to service its foreign debt have mounted since it became clear that foreign exchange receipts were being retained by the republics rather than sent to Vneshekonombank. The economic pact initiated last week by 10 republics and the centre provides for a system to channel foreign currency to Moscow.

A priority task for the mission of senior G7 officials, which is expected to visit the Soviet Union in the next fortnight, will be to help create a mechanism to channel foreign exchange from the republics to the centre. It will also try to convince the republics that they have an interest in preserving the Soviet Union's creditworthiness.

The mission signs yesterday that the Ukraine which wants to become an IMF member in its own right, might be prepared to maintain its economic links with the centre and not push ahead with plans for its own currency.



Slow trading in Tokyo as government sanctions against the four biggest brokers start

Big Four start to pay penance

By Emiko Terazono and Robert Thomson in Tokyo

IDLE STOCK salesmen watched training videos, while their executives promised that the bad old days were over and the Tokyo stock market was its normal eccentric self - leaping higher on reports that a leading milk producer has a potential cure for the virus which causes AIDS.

It was Day One of the Big Four brokers' penance. The biggest broker of all, Nomura Securities, started a video lecture series for staff who would have otherwise been pounding

the pavement and promoting stocks. The series began with a rerun of a motivational speech by its president, and will continue today with a lecture entitled The Role of Securities in the Economy.

Nomura is supposed to suffer most, with 86 of 152 branches and its head office banned from selling equities for up to six weeks, but some Japanese investors complained that they were doing the suffering.

Watching Nomura's elec-

tronic stock boards flash up a 1.9 per cent gain in the Nikkei index yesterday, a 63-year-old investor called for "another form of punishment that doesn't stop us from trading shares".

The brokerage has been punished for "excessively promoting" the stock of Tokyo Corporation, a railway operator in which an alleged gang leader

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Eurotunnel takes TML to court over work dispute

By Andrew Taylor, Construction Correspondent, in London

THE ACRIMONY over the \$8bn Channel tunnel project reached a new peak yesterday when Eurotunnel sued TML, claiming that it was taking court action against its builders who have threatened to halt work unless they are paid more.

The latest escalation in the two-year dispute over cost increases has prompted a warning from Transmanche Link (TML), a consortium of five British and five French construction companies, that the tunnel is unlikely to be open for service until March 1994, nine months later than planned.

TML says that delays in delivering shuttle wagons for cars, lorries and coaches are likely to be much greater than Eurotunnel has indicated. This could mean that full testing of the railway system might not start until Christmas, 1993.

Eurotunnel will tomorrow apply for an injunction in London to prevent TML stopping work on the installation of a cooling system in the tunnels.

TML says the cooling system was not included in the original design and that money provided by Eurotunnel for its installation is insufficient.

TML is claiming additional payments of up to £800m at 1985 prices to cover the increased cost of fitting out twin rail tunnels, including installation of the cooling system, and building two large passenger terminals at Folkestone, Kent, and at Sangatte, in northern France.

Sir Alastair Morton last week announced that the total cost of the project, after allowing for inflation and interest, has risen from £4.8bn in 1987 to £8.05bn. This included an extra £400m to meet the total cost of design changes to shuttle wagons requested by the safety commission established by the British and French governments to oversee the project.

Eurotunnel's share price since it announced the redesign of the shuttle wagons, last week, has fallen 65p to 459p.

Senior TML executives strongly criticised Eurotunnel's management of the project, particularly its failure to respond sufficiently quickly to demands to redesign shuttle wagons.

TML was concerned that further last minute design changes might be imposed on the project following consideration by the safety commission of signalling systems and the ability of fixed equipment in the tunnels and terminals to respond to seismic shocks.

Eurotunnel yesterday insisted that it would have sufficient rolling stock to provide a restricted service from June, 1993, when the tunnel is due to open, and would be operating a full service from October, 1993. "The contractors are clearly facing under pressure and are throwing up a lot of chaff to deflect comment and public attention from their own shortcomings."

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ANC uses economic threats as a weapon against Pretoria



Nelson Mandela and other ANC leaders have begun to use the threat of defaulting on foreign loans should they ever gain power in South Africa as a lever in negotiations with Pretoria.

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MARKETS

STERLING New York : \$1.704 \$1.702 (1.7165) DM2.9125 (2.9175) FF9.9175 (9.9375) SF2.5425 (2.55) Y221.5 (222.0) £ index 90.2 (90.4) Y130.2 (130.35)	DOLLAR New York close DM1.7135 (1.7185) FF9.9355 (9.9155) SF1.4980 (1.4955) Y130.0 (129.4) London: DM1.7115 (1.6995) FF9.9275 (9.78) SF1.4935 (1.4855) Y130.2 (129.35) S index 84.9 (84.5) Tokyo close:129.72 US CLOSING RATES Fed Funds 5 1/4% (5 1/4%) 3-mo Treasury Bill: yield: 5.082% (5.103%) Long Bond: closing 10 1/2 (10 1/2%) 100 1/2 (102 1/2) yield: 7.833% (7.901%)	STOCK INDICES FT-SE 100: 2,576.7 (+2.2) FT Ordinary: 1,275.4 (+0.1) FT-A All-Share: 1,241.92 (same) FT-A World Index: 148.40 (+0.5) New York DJ Ind. Av. 3,041.57 (+21.92) S&P Comp 391.01 (+4.54) Tokyo Nikkei 24,307.85 (+446.98) LONDON MONEY 3-month interbank: closing 10 1/2 (10 1/2%) Life long gilt future: Dec94 11 (95)
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Source: Reuters Ltd.



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EUROPEAN NEWS

ABP boosted by pension fund ruling

By Ronald van de Krol in Amsterdam

THE EC Commission's proposals to eliminate restrictions on pension fund investment will be a boost for ABP, the Dutch civil servants' pension fund, which has campaigned quietly to gain greater freedom in investing its vast resources. The Commission is expected to approve a draft directive on the restrictions today.

ABP was until recently a shackled giant and, despite some liberalisation in Dutch rules, it continues to operate under very strict limits set by the finance ministry.

Since 1988, the fund, whose full name is Algemeen Burgerlijk Pensioenfonds, has been allowed to invest overseas for the first time, provided that its international investments do not account for more than 5 per cent of its assets of £157.5bn (\$31.5bn).

Besides these geographical restrictions, the fund - the world's second largest pension fund after TIAA-CREF, a pension fund for teachers in the US - is barred from owning more than 5 per cent of a single company's share capital or from investing more than 20 per cent of its assets in shares and property. As much as 90 per cent of its investments are currently in fixed-interest bonds, loans and mortgages.

Not surprisingly, it is by far the biggest investor in Dutch state bonds used to finance the Netherlands' budget deficit.

ABP's management has been waging a quiet campaign to get the government to liberalise its rules still further. The fund wants to be able to invest more than 5 per cent of its assets overseas, and it is also seeking permission to expand property and share purchases. At current rates of investment, ABP is expected to reach its 5 per cent ceiling on foreign investment sometime in late 1992 or 1993.

Over the past three years, ABP has gradually taken up its new freedom to buy foreign shares, bonds and property, though these assets still represent only a fraction of the pension fund's total holdings.

Republics find they need Gorbachev after all

The president's comeback shows that a unifying figure is still necessary, writes Leyla Boulton

TWO MONTHS after the abortive coup stripped him of real power, President Mikhail Gorbachev has emerged as an indispensable rallying point for attempts to keep together some form of the old Soviet Union.

If he has managed to claw back some of his old authority, it is not just through sheer force of personality, but because the republics still need him. The reasons for preserving some kind of unifying presidential figure, even if only temporarily, are twofold.

One is to avert the danger of an uncontrolled, bloody break-up. At the weekend Mr Gorbachev attacked politicians in the Russian Federation who saw the union as a temporary structure which they could quit later. "If there is a conflict based on this kind of approach, then this is not Croatia and Serbia - this would be far more terrible," he warned on television last weekend.

The other reason is to conduct relations with the outside world - not because the republics necessarily want this but because the outside world is perceived as wanting a single interlocutor in matters such as arms control and economic co-operation.

"The west wants to have at the other end of the table just one person, not a crowd of people who hate each other," said Mr Sergei Parkomenko, a commentator for Nezavisimaya

(Independent) newspaper. His experience in foreign affairs and defence is still unchallenged - witness the fact that it was President Gorbachev who handled the Soviet response to President George Bush's arms reduction proposals.

For visiting business delegations, a meeting with Mr Gorbachev is still the ultimate trophy - North American pension fund managers, for example, were delighted when they managed to see him last week. And the president can only gain from the fact that his erstwhile rival turned saviour, Russian president Boris Yeltsin, has been battered by ferocious political infighting within his own inexperienced new leadership.

The vehicle which would retain some kind of job for Mr Gorbachev is the draft treaty which he has submitted to republic leaders for a new union of sovereign free republics. It will not enlist the support of all 13 remaining Soviet republics, which are already having enough trouble agreeing to a badly-needed economic union. But if it obtains the support of core republics - Russia, Kazakhstan, Belarus, Uzbekistan, and other central Asian republics - then there is a basis for a new state.

Apart from having the advantage of retaining the USSR acronym in Russian, it

would give member states an unprecedented independence. They would be free to join the United Nations and issue their own passports, while retaining the notion of Soviet citizenship.

Mr Grigory Revenko, the new head of the president's staff, said in an interview that he believed the treaty would be ready for signing in November and would receive the support of at least eight republics.

Mr Revenko, who is working hard to revive his master's lost authority, also says the president will soon launch an important initiative for a "radicalisation of political and economic life" addressed directly to the people, over the heads of republican parliaments and leaders.

"I am working to build up an apparatus which will ensure the president is always two steps ahead of everybody else," said Mr Revenko, formerly Mr Gorbachev's adviser on relations with republics. The president has dropped many of his old conservative approaches to problems - for instance his demand for the tortuous method of a referendum to decide the issue of private land ownership.

He has even managed to attract the support of the country's new entrepreneurs - who previously suffered from his decrees but who now see him as a valuable champion of a common market.

A new presidential Council of Entrepreneurs, gathering leading business figures, is preparing to rescind old anti-business legislation - such as Mr Gorbachev's decree allowing the KGB to storm into any business to inspect its books - and to prepare new decrees promoting entrepreneurial freedom.

Mr Gorbachev has also managed to draw back some of the

country's most respected politicians and economists whom he dumped last winter in a conservative clampdown. Office number 45, once occupied by Mr Valentin Pavlov, the disgraced former prime minister, has been empty since his arrest for taking part in the coup.

But Mr Eduard Shevardnadze, the ex-foreign minister, and Mr Nikolai Petrakov, the

prominent economist, now once again walk the corridors of the Kremlin after joining the president's new consultative committee.

However, the centrifugal forces in what is left of the Soviet Union are so strong that, while Mr Gorbachev has a unique chance to make up for his past mistakes in office, it may already be too late for him to do so.



Soviet armed forces chief of staff Gen Vladimir Lubov, visiting France for five days, leaves the National Assembly after attending a defence committee meeting

EC energy break-up plan to be discussed

By Andrew Hill in Brussels

CONTROVERSIAL plans to break up European Community electricity and gas production monopolies and increase consumers' choice of energy suppliers will be discussed today for the first time by all 17 European commissioners.

Mr Antonio Cardoso e Cunha, the energy commissioner, and Sir Leon Brittan, the commissioner responsible for competition, will table their joint plans to improve competition in the energy sector.

However, formal decisions are unlikely to be made.

According to a Commission official, Mr Cardoso e Cunha wants to present EC energy ministers with the broadly agreed "guidelines" for Brussels' strategy when they meet on October 29.

He still hopes directives to liberalise the EC energy market by 1993 will be adopted by the end of this year.

The commissioners' tentative approach reflects the storm of protest which the long-awaited proposals have already whipped up outside Brussels.

The suggestion that the Commission might introduce a measure of third party access - which would allow consumers to buy energy from suppliers in other EC countries - has been sharply criticised by the gas and electricity industries in continental Europe.

The industry and the member states are also sensitive to the possibility that Article 90 of the Treaty of Rome - which allows the Commission to push through legislation without the formal approval of member states - might be used to break down monopolies in energy production.

It now seems more likely that Article 90 directives will be held as a weapon of last resort to be used only if the industry is not opened up quickly enough.

The ground rules for a new liberalised energy market will instead be established by ordinary directives, approved by a qualified majority of states.

Tallinn plan offers citizenship to most non-Estonians

THE Estonian parliament yesterday adopted a draft bill that would offer citizenship to most of the republic's 39 per cent non-Estonian population, Gillian Tett and Leyla Boulton write from Moscow.

The proposed bill offers citizenship to all of the 1.6m residents who have lived in the republic for longer than two years and are fluent in the Estonian language (the government is promising one year's free language tuition to all non-Estonians). It comes after several weeks of heated debate about the future of the republic's non-Estonian, mostly Russian, population.

Estonian nationalist groups, which exercise considerable influence in the republic's parliament, have been holding demonstrations to oppose offering citizenship to the republic's non-Estonians, most of whom arrived in the

republic after Soviet annexation. They indicated yesterday that they intended to continue to fight the implementation of the bill.

They argue that, since Estonians are in danger of becoming a minority in their own republic, citizenship should be offered only on the basis of stringent Estonian language tests and extended periods of residence.

However, the Estonian parliament seems to be adopting a more liberal approach, partly to avoid tarnishing its attempts to present a democratic image to the west, and partly to avoid antagonising neighbouring Russia and provoking unrest within its Russian community. The government has pledged to provide one year's free language tuition for all non-Estonians.

The news agency Baltfax reported that discussions would be started

among Estonia and Russia, Belorussia and the Ukraine to decide the status of non-Estonian citizens in Estonia. Russia, Estonia's most immediate neighbour, has not yet indicated whether it will offer Russian citizenship in place of Soviet citizenship to Russians in the Soviet Union.

According to a poll last week, 33 per cent of non-Estonians wish to retain their Soviet citizenship, with only 44 per cent wishing to apply for Estonian citizenship. However, three quarters wished to stay in Estonia, where living conditions are generally better than in neighbouring Soviet republics.

Estonian leaders fear, though, that many of these non-Estonians could face unemployment and worsening living conditions in Estonia. Most of the Russian-speaking population work

in industrial enterprises and military complexes which now face an uncertain economic future.

● In Moscow yesterday, a promise to abolish the Soviet Union's tyrannical system of internal residence permits, required by citizens wanting to move to another city, ran into trouble.

Mr Sergei Alexeev, chairman of the constitutional compliance committee, said on Monday the system would be abolished from next year because it was unconstitutional.

However, the vice mayor of Moscow, Mr Yuri Luzhkov, said yesterday the city's prime duty was to look after the welfare of its 9m inhabitants. He said 800,000 people were already waiting for flats, and food supplies were already stretched by trade barriers put up elsewhere in the country.

The *propiska* system, which controlled citizens' movements for decades of totalitarian rule, has been a big obstacle to setting up a free labour market. It also has no place in any common market which may be set up in the future.

● Lithuania has applied to join the Eutelsat European satellite and communications network, the first of the newly independent Baltic states to do so, Eutelsat said yesterday. Reuter reports from Paris.

Eutelsat satellites already make it possible to receive and transmit European television broadcast in the Baltic state, but membership will entitle Vilnius to participate in Eutelsat commercial activities, the organisation said.

Eutelsat operates six satellites for fixed and mobile communications.

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EUROPEAN NEWS

Agency will seek to renegotiate sale of 'undervalued' companies

Treuhand has second thoughts

By Leslie Collitt in Berlin

THE TREUHAND privatisation agency in Germany signalled yesterday that it would seek to renegotiate the sale of two east German electronics companies to west German investors following allegations that it grossly underestimated the value of the companies.

A statement by the agency said the preliminary results of a special investigation, launched earlier this month, into the sales of the companies warranted their "complete renegotiation".

The companies were sold to property developers at a nominal price. GWR, electronics company in Teltow, a suburb of Berlin, was sold for DM1 and Eltronik, a neighbouring company, was also sold cheaply but the Treuhand has not disclosed the precise figure.

Its investigation revealed that the GWR property, which the agency evaluated at no more than DM2m (\$600,000) was worth a "two digit figure in the millions", according to Mr Wolf Schöde, the Treuhand spokesman.

Mrs Birgit Breuel, president of the agency ordered that no further details of the investigation be disclosed, a Treuhand official said.

Earlier, the Berlin public prosecutor confirmed that Mr Harald Lang, the senior Treu-

hand official who negotiated the sales, was being investigated on suspicion of fraud, along with other unnamed people.

The DM1 price for GWR to Mr Claus Wisser, a Frankfurt investor, was disclosed late last month by the magazine Der Spiegel. Eltronik was sold to Mr Roland Ernst, an investor who worked with Mr Wisser. Other bidders who had promised to continue industrial production on the sites were turned down. The two companies employ several thousand workers between them.

Mr Wisser and Mr Ernst agreed, when they bought the companies, to invest DM120m in commercial parks on GRW's property. They said they would employ at least 1,500 workers. Neither of the two companies would comment yesterday.

Mr Wisser said recently that the contract of sale was "legally binding". He also acknowledged that he "made a profit" in buying GRW but that this first became evident after the contract had been signed last July.

The disclosures yesterday were among the most serious to hit the Treuhand since its founding 18 months ago and raised the question about the agency's accountability.



Mr Richard von Weizsäcker, the German President (pictured above left with Mrs Birgit Breuel, the Treuhand president), said during a visit to the agency yesterday that it was engaged in a task "without parallel in international economic history". In privatising east German companies he urged as much restructuring and as few closures as possible.

France's annual inflation rate falls

By William Dawkins in Paris

FRANCE continued to keep a tight grip on inflation last month, when consumer prices rose by 0.2 per cent, the same as in August, according to provisional figures from the Insee state statistics institute.

This brings the annual inflation rate down to 3.6 per cent in September, from 3 per cent in August. It also widens the gap below the German inflation rate, one of the main benchmarks used by the government's economic planners.

French inflation was 1.3 percentage points below Germany's annual inflation rate in September, against 1.1 points in August. This compares with Britain's 4.1 per cent.

The French government yesterday authorised its domestic intelligence agency to keep computerised files on citizens, Reuters reports from Paris. The Renseignements Généraux intelligence service will be allowed to list people's political or trade union activities but not their opinions.

Physical features may be noted in the case of terrorist suspects, but racial or ethnic origin cannot be recorded.

Nato nuclear cuts amount to 80% of European stockpile

By David White, Defence Correspondent

NUCLEAR ARMS cuts due for approval by Nato defence ministers this week are expected to amount to about 80 per cent of the alliance stockpile in Europe.

The ministers are set to agree on the extent of the reductions at a two-day meeting of Nato's nuclear planning group (NPG) beginning tomorrow in Taormina, Sicily. But they may seek to hold back an official announcement until next month's Nato summit in Rome, which has been called to put the seal on a new "strategic concept" for the alliance.

Nato's stockpile of tactical nuclear weapons will be reduced to several hundred aircraft bombs. Current holdings - almost all US warheads but including some British weapons - are estimated at about 3,500.

This is less than half the peak level of the 1970s. Earlier reductions were the result of unilateral Nato measures in 1979 and 1983, mostly involving outdated weapons, and the elimination of intermediate-range missiles under the 1987 intermediate-range nuclear forces (INF) treaty between the US and Soviet Union.

Although the reductions will be presented as a significant political gesture, they represent little military sacrifice.

Almost all the weapons were already considered obsolescent or inappropriate.

Abandonment of short-range army nuclear weapons became a foregone conclusion after last year's decision by the US not to make up-to-date replacements for Lance missiles and 155mm nuclear artillery shells. Announcing wide-ranging nuclear disarmament proposals last month, President Bush said the US would "bring home and destroy" all its nuclear shells and short-range ballistic missile warheads.

These weapons, allocated for use by other Nato armies as well as US forces, have been rendered irrelevant by the disappearance of a direct military threat on Nato's borders.

Even while a central front still existed between Nato and the Warsaw Pact, some military experts considered short-range nuclear weapons as being of little practical value against an invasion, because of the time that would be required to obtain a political decision to employ them.

Soviet proposals announced earlier this month in response to Mr Bush's initiative include similar measures to destroy all nuclear artillery ammunition and warheads for tactical missiles. Nato's plans also involve cuts in free-fall aircraft bombs.

These consist of an estimated 900-1,300 US bombs stored at airfields in Europe and 100-200 British bombs. The US has already promised to remove all tactical nuclear weapons from ships and submarines, including depth charges stored in Europe.

This week's decisions will not affect France's independent nuclear arsenal. However, France has already trimmed back plans for a new short-range ground-based missile, the Hades, from 120 to 30 units. These are no longer due to be deployed but to be placed directly in storage.

Defence ministers will also discuss nuclear policy aspects of the new Nato strategy.

They will, however, try to avoid raising a debate about future deployments of air-launched nuclear missiles. Replacing current gravity bombs, these would become the only sub-strategic weapons still fielded by Nato.

The UK and the US are seeking a formula of words which would cover their introduction in future. At their last nuclear meeting in May, ministers reaffirmed "a need for sub-strategic forces to be based in Europe." However, there is a clear reluctance among European allies to commit themselves to such a weapon.

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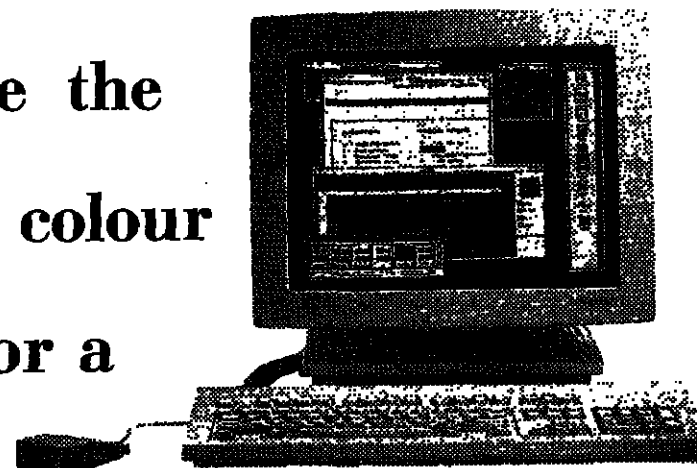
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Agency may need extra Bonn cash

By David Marsh

THE TREUHAND is likely to have to increase its call on government funds next year as a result of lower income from disposals of assets and higher interest charges, Mr Andre Leysen, a member of the holding company's supervisory board, said yesterday.

Mr Leysen, the Belgian businessman and one of the two foreigners on the board, admitted that the company "will never break even" but indicated that the main financial problem of the agency, stemming from the regeneration of east German industry would be surmounted after the next two to three years.

The Treuhand this year is drawing on DM25bn (\$3.8bn) of funds from the Bonn Finance Ministry to cover its deficit, which for 1991 includes a period running beyond the normal 12 month calendar year.

Mr Leysen, chairman of the Belgian financial holding com-

pany Gevaert, pointed out that the Treuhand had taken over DM100bn of debts from the old state-owned East German industrial sector. For budgetary reasons, Bonn was not servicing these debts itself, but none the less had eventually to pick up the bill.

Mr Leysen, who was speaking at the Royal Institute of International Affairs in London, came out strongly against any question of turning into a permanent vocation the Treuhand's short-term job of reorganising east German industry. Emphasising that he was speaking in a personal capacity in a highly politicised area, he said his previous business experience had taught him that turning the Treuhand into a fully-fledged state holding company with a long term interest in running industrial companies would simply lead to undesirable growth in the state sector.

E German output fluctuates wildly

By Quentin Peel in Bonn

INDUSTRIAL production in former East Germany is showing little sign of stabilising, but rather is subject to large and erratic swings from month to month, and sector to sector.

At the same time, the first figures for a full year's production since monetary union show devastating declines of more than three-quarters in the output of sectors such as precision engineering, office equipment, and steel foundries. Overall industrial production was down by 43 per cent over the year.

The latest monthly industrial production figures - for

July - show a renewed but marginal decline in the east of just 1 per cent compared with June, after two months of gradual recovery. However, the figures disguise both the erratic behaviour of all industrial sectors, and the overall slump.

For example, the chemical industry showed a monthly improvement of 22 per cent in March, a decline of 15.3 per cent in April, a further decline of 17.8 per cent in May, before stabilising with a 0.6 per cent recovery in June and an 11.7 per cent growth in July. Year-on-year, the industry showed a 40.2 per cent drop.

As for mechanical engineering, the same period showed stagnant production in March, a drop of 12.5 per cent in April, a recovery of 10.9 per cent in May, another growth of 14.7 per cent in June, before a renewed slump of 10.2 per cent in July. The overall decline was 58.9 per cent, according to the Economics Ministry figures.

The industries least affected by the general collapse were oil refining - down 4.3 per cent overall, and food production, down by the same amount. Printing showed an increase of 21 per cent.

Mr Jürgen Möllemann, the economics minister, yesterday called for new cuts in coal production, to reduce total output from 70m tonnes a year to 45m tonnes by the year 2005, including cuts of 4m tonnes in coke production. He presented his demand to the industry at the opening of a new "coal round" in Bonn to negotiate government support until the end of the century.

The preliminary talks will resume on November 4.

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INTERNATIONAL NEWS

Bank of Japan urged to cut interest rates

By Robert Thomson in Tokyo

MR Eitichi Nakao, Japan's international trade and industry minister, yesterday called on the Bank of Japan to cut official interest rates to encourage domestic growth, increase the flow of imports, and slow the rapid growth of the country's trade surplus.

The Japanese government senses that trade friction could increase in tandem with the sharp rise this year in the surplus, which was a record \$3.757bn for the month of September and appears set to continue its growth in the final quarter.

Mr Nakao also encouraged Japanese companies to exercise export restraint. While he said that he would not name specific companies, he is understood to have been referring to electronics companies and car makers, which are experiencing a downturn in domestic sales.

His ministry had warned companies during the past two years to be prudent in adding extra capacity, but capital spending levels remained high and many companies now faced with surplus capacity in a softening domestic market

have increased their exports. "We can all see that the surplus is getting bigger, and we must do what we can to reduce the figure," Mr Nakao said.

"We would hope that the central bank would lower official interest rates because if we can keep the domestic economy expanding, exports will not increase. We should also increase imports," he said.

Tokyo is concerned the surplus this year could be close to the 1986 record of \$32.7bn, as the cumulative adjusted surplus for the first nine months reached \$37bn, an increase of \$1.9 per cent, and domestic economic growth is unlikely to rise significantly in the final quarter.

Japan's official discount rate (ODR) was cut by half a percentage point to 5.5 per cent on July 1, the first decrease since February 1987, but Bank of Japan officials are known to be concerned that another interest rate cut would weaken the yen. However, the Group of Seven finance ministers indicated at the weekend that the Japanese currency should be strengthened to slow the growth of the trade surplus.

Aids 'cure' announced by big dairy company

By Clive Cookson, Science Editor

MEIJI MILK, Japan's second largest manufacturer of dairy products, yesterday announced that it had developed a substance which could kill cells infected with the virus which causes Aids and prevent it spreading inside the body.

But the international pharmaceutical industry will be highly sceptical about the substance, called M-HDA, until it has undergone clinical trials. Many other companies have discovered chemicals which give striking results in laboratory tests but fail to work in Aids patients.

Meiji Milk said it would apply to the US Food and Drug

Administration to start clinical trials next spring. Even if the results are strikingly successful, it would take about five years for M-HDA to be licensed for general use.

M-HDA is a compound based on hemin and albumin, two substances derived from blood. The company says that it suppresses the virus more effectively than AZT, the leading Aids treatment, made by Wellcome of the UK, and causes fewer side effects.

Although Meiji Milk is primarily a food company, its strategy is to diversify into biotechnology and pharmaceuticals.

Kano under curfew after religious riots leave seven dead

By William Keelling

A NIGHT-TIME curfew has been imposed on Kano, northern Nigeria, following two days of religious riots which have left at least seven people dead. Armed police were patrolling the streets after an estimated 12,000 Moslem youths rioted, setting fire to churches, shops and cars.

Reports from Kano, with 300,000 inhabitants, the largest city in the mainly Moslem north of Nigeria, indicate that the riots were sparked off by the presence of Mr Reinhard Bonnke, a German Christian evangelist in the area on a missionary tour.

The protesters were reported to be angered at Mr Bonnke's tour after a similar tour by an Islamic scholar was banned by the authorities. The riots come less than a week before Nigeria's two political parties choose candidates for state elections under the programme to return the country to civilian rule.

Independent sources say the death toll from the riots may be substantially higher than those so far recorded. Newspapers reported that about 120 buildings were set on fire and that the riot had spread to the Christian Sabonari quarter of the city.

Fire fighters were reported

to have been attacked by stone-throwing protesters and required the protection of armed soldiers. Troops were also helping riot police, but were yesterday reported still not to have taken full control.

Mr Bonnke was reported to be at a house in the Christian quarter, which residents blocked against protesters with burning tyres and vehicles.

The military federal government has imposed an official news blackout on the city.

The riots are the third of a religious nature in northern Nigeria this year. In the worst incident, in April, an estimated 800 people died in clashes between Moslems and Christians in the city of Bauchi.

● Nigeria has said it would buy back debt from its commercial bank creditors at 40 per cent of face value, as part of a debt rescheduling package agreed with banks last month.

The debt package includes a variety of options for reducing and rescheduling the \$5.6bn debt, including the opportunity for Nigeria to repurchase its debt at a discount to face value. The price set by Nigeria is slightly below the current market price for Nigerian debt of between 41 and 43 per cent of face value.

Union leader is convicted

SOUTH AFRICA'S top union leader, who is also a prominent anti-apartheid activist, was convicted yesterday of kidnapping and assaulting an undercover policeman, AP reports from Johannesburg.

Mr Jay Naidoo, the general secretary of the Congress of South African Trade Unions, and two other labour leaders were convicted in the Johannesburg magistrate's court in a case stemming from a bizarre incident on August 28, 1990. Sentences will be announced at a later hearing. Possible sentences range from probation to a life jail term.

The incident began when the union officials found a police agent just outside their Johannesburg offices. They detained him and called a news conference. With the three union leaders and dozens of journalists present, another labour official slapped the policeman in the face when he refused to answer questions.

ANC uses economic threats as a weapon against Pretoria

Policy contradictions show the battle over the future South African economy has just begun, writes Patti Waldmeir

THE African National Congress (ANC) has discovered the ultimate economic weapon against the South African government: the threat that a future ANC government would nationalise assets, default on loans and impose heavy wealth taxes on individuals.

These threats - issued by various ANC leaders over the past month, and then denied by others - have probably done as much to dissuade potential foreign investors and lenders as years of international sanctions campaigning against Pretoria. ANC economic policy has appeared, by turns, hopelessly naive, confused, sometimes vindictive. The effect will be to delay the investment needed to create jobs for South Africa's 5.5m unemployed - not to mention prompting local residents and businessmen to seek creative new ways to export capital.

Perhaps there is method to the ANC's madness (though it is difficult to discern, with officials contradict-

ing one another daily over basic policy positions). Certainly, the threat to default on foreign loans was made with a strategic goal in mind: alarmed at the ease of South Africa's re-entry to international capital markets - Pretoria recently raised DM400m (\$235m) in a bond issue - the ANC set out to sabotage further foreign borrowing by hinting it would refuse to repay such loans once in power. ANC officials believe that access to new lending will strengthen Pretoria's hand in constitutional negotiations due to begin within months.

ANC officials argue that loans should be postponed until Pretoria agrees to share power with black groups in an interim government. The ANC will then withdraw its threat to renege - and, officials believe, the flow of lending will resume as though it had never been interrupted. The decision to issue a default threat - coupled with recent ANC statements in support of

nationalisation and wealth taxes - demonstrates the naivete of the ANC's approach to international finance. Many officials appear to believe that the ANC alone controls the tap which regulates the flow of funds to South Africa.

Attractions of an economy with a largely unskilled and expensive workforce are vastly over-estimated and they discount the fact that black Africa's record of economic mismanagement will deter investment in a black-ruled South Africa. They are content to continue behaving like economic revolutionaries, confident that the damage done can be reversed once they are in power.

Indeed, after a month of almost daily contradictory pronouncements from various officials, the ANC has created the impression that its economic policy is confused and simplistic. On one level, this is inevitable: for the ANC is not a political

party, but a liberation movement whose sole unifying purpose is to oppose apartheid. With a constituency so broad, it risks alienating supporters whatever position it adopts. So policy is fudged, and - in the words of one internal critic - ANC officials "try to please one constituency in the morning and the other in the afternoon".

This confusion might not matter but for the ANC's proximity to power. The organisation wants to share economic power with Pretoria in an interim government; but it is woefully unprepared to rule. Officials indulge themselves with endless debate, but concrete policies remain distant. Meanwhile, Pretoria's attempts to restructure the economy are rejected by the ANC.

Those who know the ANC well are convinced that moderate policies will prevail in the end. Indeed, there is already evidence of moderation at high levels: Mr Cyril Ramaphosa, the secretary general, prepared a

speech for a recent investment conference in Hong Kong which guarantees foreign investors against nationalisation "without fair compensation" and promises free repatriation of profits. (He was prevented by illness from delivering the speech.)

But beneath the soothing rhetoric lies a deep distrust of the capitalist system (which has certainly done little to enrich South African blacks), and of the international financial institutions which support it. One senior ANC economic official recently assured me that Pretoria's efforts to restructure the economy (with advice from the International Monetary Fund) were aimed at destroying the ANC's economic inheritance. "It's like breaking the machines in Mozambique," he said, referring to the destruction wrought by the Portuguese before leaving for South Africa's whites are not about to flee, and are unlikely to

destroy their own economic assets. Recent statements of support for nationalisation and wealth taxes also reveal the ANC's strong belief in the merits of state intervention to redress the wrongs of apartheid. This, too, is scarcely surprising: many of its most impressive thinkers are communists; and the ANC can correctly argue that it was African socialism which "uplifted" the poor African.

The ANC's position on nationalisation remains unresolved: Mr Nelson Mandela, ANC president, has several times reiterated a 1965 ANC promise to nationalise mines, banks and "monopoly industries" - though he insists the ANC will renounce nationalisation if businessmen come up with "a better alternative". Business may find it difficult to persuade the ANC that a better alternative does indeed exist. The battle over the future South African economy has just begun.

Editorial Comment, Page 14

PLO anger grows at peace conference exclusion

By Tony Walker in Cairo

ANGERED by its exclusion from direct involvement in a proposed Middle East peace conference, the Palestine Liberation Organisation today convenes its policy-making central council to decide whether to co-operate with US-Soviet peace efforts.

Palestinian leaders have been dismayed by what they regard as US failure to provide a face-saving formula that would enable the PLO to say that it has not been completely disregarded in preparations for

the planned peace summit. The meeting of the PLO's 100-member central council coincides with the arrival in Jerusalem of Mr James Baker, the US secretary of state, on the most difficult leg of his eighth Middle East peace mission since the Gulf crisis.

The PLO, fearing a humiliating rebuff, has been seeking ways in which to insert itself into the peace process, but wary of an Israeli veto, the US is demanding that the organisation remain in the shadows.

In a statement reflecting deepening US concern that the issue of Palestinian representation may yet derail peace efforts, Mr Baker warned late on Monday that it may be some time before another chance arose to break the impasse in the Arab-Israeli dispute.

While PLO leaders had seemed resigned to seeing the peace conference go ahead without their involvement, a more militant mood appears to have developed in the past 48

hours. Mr Baker was rebuffed yesterday in his efforts to secure names before arriving in Israel of possible Palestinian representatives at the proposed summit.

The PLO reportedly was asked by Jordan to supply 30-40 names, but has delayed a decision until after its central council meeting.

The US official met President Hafez al-Assad of Syria yesterday in his continuing efforts to convene the peace conference by the end of this month, as

scheduled. But the issue of Palestinian representation - the actual names and identities of the participants - has clearly emerged as the main stumbling block.

Mrs Hanan Ashrawi, one of several West Bank personalities who have been negotiating with Mr Baker, visited Jordan yesterday for talks with Mr Taher al-Masri, the Jordanian prime minister on a proposed joint Jordanian-Palestinian delegation.

There was talk in Jordan

last night that representatives from the occupied territories might join a PLO delegation to a meeting with Jordanian officials, thus emphasising the "unity" of Palestinians living under Israeli occupation with those in the diaspora.

Such a step would almost certainly oblige Israel to detain the West Bank representatives, and so threaten the fragile process that Mr Baker has doggedly pursued through his numerous peace missions.

Arafat mocks Israeli stance with hotline to Jerusalem

By Tony Walker

MR Yasser Arafat, chairman of the Palestine Liberation Organisation, likes to keep in touch by telephone and facsimile machine with representatives around the world, and that includes Palestinians in East Jerusalem, occupied by Israel in the 1967 war.

Interviewed last week at his Tunis headquarters by two Time magazine correspondents, Mr Arafat boasted that he telephoned Palestinian intermediaries, Mr Faisal Husseini and Mrs Hanan Ashrawi direct in Jerusalem. "Even Israeli Premier Yitzhak Shamir knows they are consulting me day and night by phone. I talk with them on this phone direct to Jerusalem," Mr Arafat said, gesturing to one of the phones on his desk.

"I do not need to go through the

Tunisian Central switchboard. I dial direct - Zero, Zero, Zero," he added, in response to a question about relations between the PLO and Palestinian representatives from the occupied territories who are engaged in delicate negotiations with Mr James Baker, the US secretary of state.

Israel has said repeatedly that it would not negotiate with Palestinians associated with the PLO. The vexed issue of Palestinian representation remains one of the sticking points in Mr Baker's efforts to convene a Middle East conference.

Mr Arafat's boast of direct telephone contact with representatives in Jerusalem is unlikely to calm Israeli worries about the PLO's barely disguised indirect role in the peace process. Israel's right wing had

demanding that both Mr Husseini and Mrs Ashrawi be questioned about reports they had attended a closed session in Algiers last month of the Palestinian National Council, the Palestinian "parliament-in-exile", presided over by Mr Arafat.

The Palestinians denied to Israeli police they had broken the law, and then refused to answer further questions. They were allowed to leave Israel for meetings late last week in Washington with Mr Baker and his advisers. Mr Arafat, at his late-night session with Dean Fischer and William Dowell, the Time correspondents, received a fax message from Mr Husseini and Mrs Ashrawi after they had met Mr Baker.

"Not pleasant," exclaimed Mr Arafat after reading the message. "Baker is repeating the Israeli claims and conditions. 'No' to self-determination. Nothing concerning Jerusalem. 'No' for any participation of the PLO."

Earlier, the PLO leader had promised the correspondents that if they remained with him (the interview concluded about 4.30 am) they would witness his instant facsimile communications with the Palestinian intermediaries. "I am waiting for the results of the talks in Washington within half an hour maximum," Mr Arafat had said. "If you stay with me, you will have the results."

They (Palestinian intermediaries) used to deliver mandates (authorised PLO statements), from me, signed by me to Mr Baker. How do I send these mandates? Through fax mail. Me, by my authority as chairman of the PLO

and president of the state of Palestine. I authorise, one, two, three, four, to meet Mr Baker and to tell him the following message. And I have to protect them (Husseini and Ashrawi). Without this protection, they would never go. Because the masses would not accept it."

Mr Arafat insisted peace was not possible without PLO participation in the process. "Are the Israelis trying to cover the sun with their fingers?" he asked. "With whom are they going to make peace? With ghosts?" Asked, if he (Mr Arafat) could deliver the Palestinians, he replied: "Yes. But suppose I accept this terminology. Who will give the order? The PLO. None of the Palestinians inside or outside the territories can move or talk without PLO approval."



In Harare: PV Narasimha Rao (India), Bob Hawke (Australia), Kenneth Kaunda (Zambia), John Major (Britain), Mahathir Mohamed (Malaysia), Michael Manley (Jamaica), Lynden Pindling (Bahamas), Brian Mulroney (Canada), Ibrahim Babangida (Nigeria), Goh Tok Chong (Singapore) and Emeke Anyaoku, secretary general

Major seeks more positive role for Commonwealth

By Robert Mauthner and Michael Holman in Harare

MR JOHN Major marked his first appearance as British prime minister at the Commonwealth heads of government meeting here with a firm proclamation of faith in the future role of the 50-nation organisation.

Mr Major, who yesterday attended a meeting of a 10-nation group of leaders who are drawing up recommendations on the Commonwealth's role in the next decade and beyond, said the association was being on the point of a rebirth, according to British officials.

Unlike his predecessor, Mrs Margaret Thatcher, who tended to treat the Commonwealth as something of an irrelevance, Mr Major has made it clear that it is still one of the central pillars of British foreign policy, together with the EC and Nato.

That said, Mr Major is looking for "a compelling, clear and eye-catching" declaration at the end of the conference, which will concentrate on the need for all member countries to commit themselves to democratic government and the

respect of human rights. The draft declaration which the British government has submitted to its partners is noticeably more robust than that of the Commonwealth Secretariat. It is already clear that although it might fit in with Canada's and Australia's ideas, some other countries such as Malaysia, Singapore and a number of African members, could find it too prescriptive and interventionist.

Britain sees its task as helping its partners to make the transition from post-colonial

regimes which have not always been models of "good governance" to genuine multi-party democracies. At the same time, it is anxious that the Commonwealth should exploit more fully its ease of communication through a common language to adopt a more cohesive and constructive role on the international stage.

Mr Major will also support proposals that the Commonwealth should play a more active role in international efforts to protect the environment, combat Aids and clamp

down on drug-trafficking. Though the problem of South Africa is not expected to provoke the clashes which marked previous conferences, there are still differences between Britain's ideas on the dismantling of sanctions and those of many other members.

Given the progress that has been made by the South African government towards dismantling apartheid, Britain would like all sanctions, with the possible exception of the arms embargo, to be phased out as quickly as possible.

Vietnam-UK boat people accord

By Angus Foster in Hong Kong

BRITAIN and Vietnam are expected to sign an agreement in Hanoi today allowing for the mandatory repatriation of boat people camped in Hong Kong. It will not be officially announced until tomorrow.

The announcement is likely to be couched in diplomatic language to avoid phrases such as "forced repatriation" because of Vietnamese sensitivities about a possibly hostile US reaction.

But Britain and Hong Kong hope the agreement will lead eventually to a clearing of Hong Kong's camps, where more than 64,000 boat people

now live in cramped conditions. Most of them have been categorised as economic migrants, who therefore do not qualify for refugee status, or are awaiting classification.

The first flight of boat people is not expected to leave before the end of this month and is likely to include a group of "double backers" now in Hong Kong for the second time. Hong Kong then hopes to speed the classification and return to Vietnam of recent arrivals, seen as least likely to object forcefully.

The agreement follows talks held last month in Hanoi when

Vietnam appeared to shift towards accepting back economic migrants who do not volunteer. Vietnam had refused to take back non-volunteers since December 1989, when Hong Kong forced 61 boat people to return and ignited strong US criticism.

Britain has also pledged \$5m (\$2.9m) towards the second phase of the European Community's re-integration programme in Vietnam, which is designed to offer loans and training to both returning boat people and people who stayed in Vietnam and is due to run until 1994.

NZ inflation rate at 2.2%

By Terry Hall in Wellington

NEW ZEALAND'S inflation rate fell to 2.2 per cent in the year to September, its lowest level in 28 years.

This follows an all-out crusade by the Reserve Bank which operates under a special act of parliament giving it independence in monetary policy with the sole aim of securing inflation to 2 per cent.

Britain has also pledged \$5m (\$2.9m) towards the second phase of the European Community's re-integration programme in Vietnam, which is designed to offer loans and training to both returning boat people and people who stayed in Vietnam and is due to run until 1994.

The markets had expected the lower than predicted figure to encourage the bank to relax

monetary policy and ease the domestic recession.

However, Mr Don Brash, the governor, acted promptly to stop a threatened sharp drop in interest rates on the money markets. He told a parliamentary select committee that he would not be adjusting monetary policy.

The consumer price index rose 0.4 per cent in the September quarter, or 2.2 per cent in the year, compared with predictions of 2.4 per cent. Inflation has fallen sharply this year, from 2.8 per cent in June and 4.5 per cent in the March quarter.

A union leader said that at least 26 unions were planning to submit offers to buy out their own factories. While government ministers and senior officials appeared to be confident about tomorrow's sale, there were few clear signs about the expected response.

In the past, despite government-backed incentives, some businessmen have been reluctant to invest, due to the growing instability in some parts of Pakistan. Some businessmen and officials say privately that recent coverage in the Pakistani press of an on-going financial scandal, with opposition baseless allegations against politicians in government, has also added to nervousness among investors.

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Three EC states refuse to join \$1.5bn Bush fund

By Stephen Fidler in Bangkok



INITIATIVE.

The three countries' refusal to join the Multilateral Investment Fund (MIF) comes in spite of appeals from heads of Latin American governments. Some of them see it as evidence of Europe's lack of interest in the region.

Japan and the US have each pledged \$500m (\$250m) to the fund, which is meant to encourage the development of the private sector in the region. Mr Bush had envisaged that Europe and Canada would provide \$500m between them, taking the fund to a total of \$1.5bn. The US has already paid in \$100m. Canada and Spain have also committed

funds, as has Portugal. France has not made any commitment, though it has not refused a contribution.

The bigger Latin American countries also decided in Bangkok to contribute to the fund. The lack of European support will not prevent the fund from getting off the ground. Formal agreement to launch it is expected in early December.

The refusal of the three countries is part of an acrimonious debate among the leading industrial countries about burden sharing - who pays to finance their joint economic and political objectives?

The US has often been accused of pursuing its own foreign policy objectives and asking others to pay for them. A number of European governments felt particularly strongly that this was the case with Enterprise for the Americas.

The Americans have frequently complained of a lack of leadership from Europe, for example over the financial problems of the Soviet Union.

Half Soviet potato crop wasted

A REPORT on Soviet food distribution published by the European Bank for Reconstruction and Development reinforces the conviction that food shortages in the Soviet Union are caused by a badly functioning distribution system, reports Stephen Fidler.

The report shows 33 per cent of all milk, 14 per cent of meat, 28 per cent of grain and 50 per cent of potatoes are lost before they get to consumers. Some 11 per cent of potatoes are lost in the harvest, 10 per cent in storage for seed, 7 per cent in storage for food and 8 per cent in processing.

The report identifies several problems: inefficiency of channels to market; over-centralisation of food storage and processing; unhygienic quality of food; and the absence of private property.

Brady seeks fresh role for private sector

The IMF and World Bank should "develop a partnership with the private sector" to elicit the expertise of businesses in helping countries to build market economies, Mr Nicholas Brady, US treasury secretary, said yesterday, reports Stephen Fidler.

Mr Brady called on the IMF and the Bank to help:

- change attitudes towards the creation of wealth;
- build basic private and public institutions, such as the development of capital markets;
- basic training, for example in professions such as cost accounting;
- give practical advice on creating a sound fiscal system;
- establish a successful legal system.

The two institutions will need to send longer missions to borrowing countries.



Brady: seeking a partnership with private sector for IMF and World Bank

Call to refine bank loan rules

By Stephen Fidler

BANK supervisors in the west are being urged to refine the rules under which banks must set aside capital against loans to foreign governments.

The rules have been attacked as too crude and producing an undesirable impact on the international banking system.

The Development Committee of the International Monetary Fund and the World Bank this week in Bangkok instructed the two organisations to

examine banking supervisory practices as part of a report on the international debt strategy.

Critics say the so-called Basel Concordat discriminates against lending to all governments which are not in the 24-member Organisation for Economic Co-operation and Development. It also fails to distinguish among developing countries, and encourages overwhelmingly short-term lending to them.

The Group of 24 developing countries expressed concern this week about the issue, following representations by the Algerian government. But the issue has also been raised by rich countries.

Mr Philippe Maystadt, the Belgian finance minister, called for industrialised countries to examine whether the Basel accord could be amended so as not to unduly discourage lending to countries that have not rescheduled their debts.

Reduction of poverty becomes priority

By Peter Norman in Bangkok

THE International Monetary Fund and the World Bank yesterday placed the reduction of poverty among their highest priorities in the 1990s.

Mr Lewis Preston, in his first appearance as World Bank president at an annual meeting of the two organisations, put his Wall Street background behind him and declared that he was "personally committed to poverty reduction" which remained the "World Bank Group's overarching objective".

He called on the industrialised countries to increase the resources of the International Development Association, the World Bank's soft loan agency that provides finance for the poorest developing nations with annual per capita incomes of \$700 (\$407) or less.

Mr Preston said donor countries should aim to provide a "substantial" increase in the next three-year replenishment of IDA funds that would be higher in real terms than the SDR11.68bn (£8.7bn) provided for the three years to the end of June 1993. Discussions on the new replenishment began this week.

Mr Michel Camdessus, who was recently reappointed to head the IMF for another five years, said industrial countries should take advantage of reduced global tension and lower military spending to spend more on aid to the developing world.

Donor nations should intensify their efforts to meet the United Nations target of spending 0.7 per cent of their gross national product on development aid. They were only half way towards this goal, he said.

Both men called on developing countries to reduce their military spending, with Mr Preston pointing out that military expenditure in many third world nations "far exceeds their spending on education and health together".

Mr Camdessus proposed tighter rules for export credits for western arms sales to prevent developing nations building up substantial holdings of offensive weapons.

German banks would ride out Soviet storm

Impact on banks would be less than feared, says David Waller

GERMAN banks would appear to stand to lose a great deal should the Soviet Union sink deeper into economic crisis and become unable to service its foreign debt.

According to government statistics, the total owed to German banks increased from just over DM18bn (\$8.5bn) at the end of last year to DM35bn six months later, the increase reflecting loans taken over after the reunification of the two Germanies a year ago.

At various times during the past year, senior bankers have dwelt on the mounting risks associated with these loans. But the impact on the banking sector would be far less pronounced than implied by the headline figures. Much of the increase in exposure has been borne either directly or indirectly by the German government, and the direct risk to the banks is thought to be in the region of DM6bn to DM10bn, most of which has already been provided for.

Some DM15bn of the DM35bn was owed to agencies of the government of the former DDR and any potential liability has been inherited by the German government. Between one half to two thirds of the remaining amount is thought to be covered by Hermes, the federal trade credit insurance organisation, which would pay back \$5 per cent of insured loans in the event of a Soviet default. That leaves DM5bn-DM10bn of uninsured loans on the books of the German banks.

Mr Stephen Lewis, banking analyst at Salomon Brothers, calculates that the three largest German banks - Deutsche Bank, Dresdner Bank and Commerzbank - account for one half of the total uninsured exposure. These institutions are reluctant to give details of what they are owed and to what extent they have provided against default.

But Mr Lewis estimates that Deutsche Bank is owed DM1bn-DM1.5bn not covered by insurance, while about DM1bn is owed to both Commerzbank

and Dresdner. Mr Thomas Albrecht of UBS Phillips & Drew estimates a further DM300m is owed to Bayerische Vereinsbank and DM600m to Bayerische Hypothek and Wechsel Bank, two large South German banks.

Shares in the banking sector have underperformed the German stockmarket since the attempted coup against Mr Gorbachev. The market may, however, have exaggerated the impact of potential default on banks' profits, for the reason that several of the larger banks have already made hefty provision against the possibility of not getting their money back.

Deutsche is known to have made a 75 per cent provision of its uninsured liability and Dresdner is thought to have provided against 35 per cent of the total at the end of last year and will probably increase this to about 55 per cent at the end of this year. Of the three largest German banks, Commerzbank is the only one not to have made any provision.

According to Mr Albrecht, the net exposure as a percentage of operating profits ranges from 5 per cent at Deutsche to 25 per cent at Dresdner and 50 per cent at Commerzbank. This does not appear to be substantial enough to threaten the integrity of the German banking system.

Peter Marsh adds from London: UK banks yesterday were relaxed about the repercussions of a possible restructuring later than the Soviet Union's \$60bn external debt.

Of the total debt, the share owed directly to UK banks is only about \$3bn. Of this about two thirds is backed by government guarantees such as schemes organised by the Export Credits Guarantee Department, leaving individual banks exposed only to relatively small sums, of no more than a few hundred thousand dollars each.

Among the largest creditors are the big four clearing banks - Barclays, Lloyds, NatWest and Midland.

AMERICAN NEWS

High interest rates are blamed for 'paralysis' in the economy

Business leader sees bankruptcy surge in Brazil

By Christina Lamb in Rio de Janeiro

THE leader of Brazil's most powerful business forum has launched an attack on the government, warning of a wave of bankruptcies, widespread disaffection and a "melancholic" end to the year.

In an address to senior businessmen, Mr Mario Amato, president of the São Paulo Federation of Industries, said the economy was paralysed. He blamed the government for keeping interest rates high, a policy which he said "never works in Brazil".

Businessmen were extremely worried about interest rates, he said. "They are depleting their stocks and selling property to keep their companies alive. Many were operating at 30 per cent capacity and sending workers on collective holidays. Most employers would be unable to correct wages for inflation this month."

Mr Amato was angered by the government's return this week to price controls which he condemned as an error. "We are all losing a lot of money and the only way out is

through increasing prices," he insisted.

He added the solution to the economic crisis was not high interest rates or price controls but a cut in government spending.

Mr Amato's speech was the gloomiest picture he has painted since President Fernando Collor de Mello took office in March 1990. His fears were supported by a new report from Arthur Andersen, business consultants, which predicts "a level of bankruptcy unheard of in Brazil".

The study of 400 companies in 10 sectors found most to be operating almost without working capital and with reduced stocks, leaving them with nothing to offer creditors in case of bankruptcy.

Mr Amato's attack is a blow to Mr Collor's government, which is attempting to form a social pact of businessmen, politicians and labour to find a long-term solution to rising inflation, which is now running at about 20 per cent a month.

Bush may accept limit on missile defences

By George Graham in Washington

THE US has asked the Soviet Union to discuss, at arms control talks in Geneva, a framework for the deployment of limited ballistic missile defences.

The Bush administration's new proposal would open the way for a limited deployment of the Strategic Defence Initiative (SDI), which the Soviet Union has complained would breach the 1972 Anti-Ballistic Missile Treaty.

President Mikhail Gorbachev cleared the way for the new US proposal two weeks ago when he agreed for the first time to discuss missile defences. President George Bush has now reciprocated by agreeing that such defences might be limited.

The US has previously refused to accept any limits on its deployment of defences against ballistic missiles.

Mr Bush has shifted the emphasis of the SDI programme on to a more limited defensive system using ground and space sensors and interceptors designed to protect against limited or accidental missile launches, or attacks from small countries which might acquire ballistic missiles.

The Senate has agreed to provide \$4.8bn (£2.67bn) this year to allow the ground-based part of the Bush programme to be deployed by 1996, although the House has cut the funding requests more vigorously.

US inventories and sales stable

US BUSINESS sales and inventories were stable in August, with manufacturers cutting stock levels but little sign of a pick-up in retail demand, writes George Graham. The Commerce Department said manufacturers' and trade inventories were estimated at \$306.2bn (£468.7bn) at the end of August, virtually unchanged from the previous month but 2 per cent lower than in August 1990.

Business sales totalled \$40.9bn, leaving inventories representing an unchanged 1.49 months of sales.

Realist wins Nobel prize for economics

By Michael Prowse in Washington

THE 1991 Nobel prize for economics was awarded yesterday to Prof Ronald Coase of the University of Chicago Law School, recognised as one of the most independent thinkers of his generation.

Announcing the \$83,000 award, the Swedish Academy of Sciences said Prof Coase, 81, had achieved a "breakthrough in understanding the institutional structure of the economy".

Prof Coase has published only a handful of papers, mostly with obscure titles such as "The Problem of the Firm" and "The Nature of the Firm", which states the allocation of "property rights" - or legal entitlements - has no bearing on economic efficiency, provided they can be freely exchanged.

But he also conducted fundamental work on the "theory of the firm", pointing out that "transactions costs" - the cost of making transactions and managing organisations - were often as important as more obvious costs, such as those of goods and services.

Prof Coase was born in Midlesex, England and produced much of his pioneering work at the London School of Economics, where he taught from 1955 to 1961. But his theories, which lie at the border of law and economics, began to achieve widespread recognition only in the 1970s and 1980s.

"It's a good choice," said Prof Richard Layard, head of the Centre for Economic Performance at LSE. "He made fundamental contributions and greatly added to the realism of economic theory."

Prof Coase's work on trans-



Prof Ronald Coase: economist who advances his arguments in simple prose

actions costs began when, while still an undergraduate, he drafted a paper on "The Nature of the Firm", which was eventually published in 1937. He asked why workers would voluntarily submit to direction by entrepreneurs instead of selling their own output directly in the market. Why, in short, did companies exist?

The answer, he argued, was that the bureaucratic internal organisation of a company reduces the costs of many transactions by independent individuals in the market place.

The Coase Theorem originated in his path-breaking paper "The Problem of Social Cost", published in 1960. It is best understood through a practical example.

Suppose soot from a factory reduces the value of nearby houses. Economists generally believed that the party inflict-

ing the damage should be restrained. Prof Coase argued it was important only to establish clear property rights and let the market determine the optimal level of pollution.

This would occur when the loss of utility of households due to soot exactly balanced the cost of marginal reductions in pollution by the factory owner.

While not influencing economic efficiency, Prof Coase agreed the allocation of property rights would influence the distribution of income. If the factory owner was not liable for pollution, households would be poorer than otherwise as they would have to pay him to stop polluting them.

Ironically, however, Prof Coase's work on transactions costs undermines his own Coase Theorem. If there is one factory and many households, then the distribution of property rights will influence the efficient level of soot production. If the factory owner is not liable for pollution, there will be too much soot because of costs incurred by households in trying to organise collective action against the polluter.

Prof Coase is also significant as one of a dying breed of economists who advance their arguments in simple prose - rather than higher mathematics - and who believe economics should be relevant. See Editorial Comment

Damages appeal over Pan Am blast rejected

By Nikki Tait in New York

THE US Supreme Court yesterday rejected an appeal for punitive damages against Pan Am, the US airline, by relatives of those killed in the bombing over Lockerbie, Scotland, of a Pan Am jet in 1988 and the 1986 hijacking of one of its flights in Pakistan.

The decision by the Supreme Court, the highest judicial authority in the US, will help protect international airlines from huge damage awards following terrorist attacks.

The case came to the Supreme Court after two judges gave conflicting rulings over whether the Warsaw Convention protected an airline from punitive damages in such situations, even if wilful mis-

conduct was involved. A New York federal court ruled, in the case of the Lockerbie bombing, that it did; a contrasting ruling was made in the Pakistan case.

The matter went to the Appeals Court, which affirmed the former interpretation, and then to the Supreme Court.

About 150 lawsuits, seeking compensatory and punitive damages of \$300m (£174.4m), were filed against Pan Am by survivors of the Lockerbie victims. Attorneys for these plaintiffs stressed that yesterday's ruling affected only the punitive damages element.

Pan Am is now in bankruptcy, and is seeking to reorganise into a smaller Miami-based carrier.

UN plan for Iraqi oil sales

THE United Nations security council's sanctions committee yesterday set up a framework which would make it possible for Iraq to pump and sell oil under strict controls, Reuters reports from New York.

Under the plan, three oil experts, called overseers, will sit at UN headquarters in New York 24 hours a day to approve or reject contracts. Diplomats said the personnel would be seconded from Norway's Saga and Statoil companies. Overseers would also be stationed at the Iraqi State Oil Marketing Organisation, which signs the contracts with purchasers, to make sure that sales conformed with UN regulations.

UN agents would monitor the pipeline between Iraq and Turkey and would have to approve any oil loaded on ships before vessels could leave

terminals in Turkey. However, there has been no word from Baghdad about whether President Saddam Hussein would permit oil sales under such close scrutiny, with UN monitors supervising each step.

Austria's UN ambassador, Mr Peter Hohenfellner, the chairman of the sanctions committee, said yesterday: "We have provided a framework so that Iraq could immediately go ahead and be in a position to sell oil."

The purchase of food and other supplies is just as intricate, with UN staff having to approve each deal, submit it to the sanctions committee and then check deliveries at entry points, and if necessary, open and examine the goods.

Iraq, under a stringent trade embargo since the beginning of the Gulf War, is permitted to

sell \$1.6bn worth of oil over a six-month period.

All the funds are to go to a UN escrow account, with about a third designated for war reparations and UN costs for scrapping Baghdad's weapons of mass destruction. About \$633m will remain for Iraq to purchase badly needed food, medical and other humanitarian supplies, under UN supervision.

Mr Hohenfellner said that Iraq's problems with Turkey, which has raised its fees on a pipeline carrying oil from northern Iraq, were not the concern of the committee and had to be negotiated between Ankara and Baghdad. But he said the committee would consider eventually allowing Iraq to pump more than the equivalent of \$1.6bn in oil to cover the pipeline fees to Turkey.

exclusion

Jerusalem

Pakistani unions in sell-off deal

By Farhan Bokhari in Islamabad

THE Pakistani government yesterday reached an agreement with the country's largest union, the Pakistan Federation of Labour Unions, which will sell off its assets to the state.

The government is to receive offers to purchase the union's assets, which include a fleet of trucks and a large building complex.

The union, which has 100,000 members, is the largest in the country. It has been in existence since 1947, when it was founded by the late President Ayub Khan.

The union's assets are valued at about \$100m. The government is expected to receive offers from both private and public sector companies.

The union's assets are to be sold off in a series of auctions. The first auction is expected to take place in the next few days.

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FT LAW REPORTS

Convention excludes arbitrators' appointments

MARC RICH & CO AG v SOCIETA ITALIANA IMPIANTI PA
European Court of Justice (Judges: O Due, president; G F Mancini, T F O'Higgins and G C Rodriguez Iglesias, presidents of Chambers; Sir Gordon Slynn, R Joliet, F A Schockweiler, F Grevisse and M Zuleeg) July 25 1991

ARBITRATION matters are excluded in their entirety from the scope of the 1968 Jurisdiction and Judgments Convention, including litigation before national courts concerning the appointment of arbitrators, even if the existence or validity of the arbitration agreement is a preliminary issue in that litigation.

The European Court so held on a reference by the Court of Appeal in proceedings by Marc Rich & Co AG of Zug, Switzerland, against Societa Italiana Impianti PA of Genoa, Italy.

THE COURT said that on January 23 1987 Marc Rich offered to buy Iranian crude oil from Impianti. Impianti accepted, subject to conditions.

Marc Rich confirmed acceptance of the conditions and on January 28 it sent a telex setting out the terms of the contract. They included a clause headed "law and arbitration". It provided that the contract should be construed in accordance with English law and that any dispute between buyer and seller should be referred to three persons in London, whose decision would be final and binding.

The nominated vessel completed loading by February 6. On the same day Marc Rich complained that the cargo was seriously contaminated, causing it more than \$7m loss.

On February 18 1988 Impianti sum-

moned Marc Rich to appear before the Tribunale, Genoa, Italy, in an action for a declaration that it was not liable to Marc Rich. Marc Rich, relying on the existence of the arbitration clause, lodged submissions to the effect that the Italian court had no jurisdiction.

On February 29 Marc Rich commenced arbitration proceedings in London, in which Impianti refused to take part. On May 20 Marc Rich commenced High Court proceedings for appointment of an arbitrator. On May 19 the court had granted leave to serve an originating summons on Impianti in Italy.

On July 8 Impianti requested that the order granting leave be set aside.

It contended that the real dispute between the parties was linked to the question whether or not the contract contained an arbitration clause. It considered that such a dispute fell within the scope of the Convention on Jurisdiction and Enforcement of Judgments in Civil and Commercial Matters 1968, and should therefore be adjudicated in Italy.

Marc Rich took the view that the dispute fell outside the Convention by virtue of article 1.

On November 5 the High Court held that the Convention did not apply, that the putative proper law of the contract was English and that it was a proper case to give leave to serve out of the jurisdiction.

On appeal the Court of Appeal decided to stay the proceedings and to refer questions to the European Court of Justice for a preliminary ruling as to whether the exception in article 1(4) of the Convention extended (a) to any litigation or judgments and, if so, (b) to litigation or judgments where

the initial existence of an arbitration agreement was in issue.

The first paragraph of article 1 of the Convention provided that it was to apply in civil and commercial matters, whatever the nature of the court or tribunal. According to article 1(4) in the second paragraph, it was not to apply to "arbitration".

Impianti considered that the exclusion in article 1(4) did not apply to proceedings before national courts or to their decisions. It contended that "arbitration" in the strict sense concerned proceedings before individuals on whom the parties had conferred authority to settle the dispute.

Marc Rich supported a wide interpretation of "arbitration" to exclude completely from the scope of the Convention disputes relating to appointment of an arbitrator.

The purpose of the Convention, according to the preamble, was to implement provisions of article 220 of the EC Treaty concerning reciprocal recognition and enforcement of judgments of courts or tribunals. By article 220 member states should, "as far as is necessary", enter into negotiations with each other with a view to simplifying formalities governing reciprocal recognition and enforcement of judgments of "courts or tribunals" and of "arbitration awards".

In referring to decisions of "courts and tribunals" and to "arbitration awards", article 220 thus related to proceedings before national courts and tribunals culminating in judicial decisions, and to those commenced before private arbitrators culminating in arbitral awards.

However it did not follow that the Convention must necessarily have

attributed to it a application.

Insofar as member states were called on by article 220 to enter into negotiations "as far as necessary", it was incumbent on them to determine the scope of any agreement concluded between them.

Exclusion of arbitration from the Convention was explained by the report of a group of experts set up in connection with its drafting. It said: "There are already many international agreements on arbitrations... this is why it seemed preferable to exclude arbitration".

It followed that by excluding arbitration from the scope of the Convention on the ground that it was already covered by international Conventions, the contracting parties intended to exclude arbitration in its entirety, including proceedings brought before national courts.

Appointment of an arbitrator by a national court was a measure adopted by the state as part of the process of setting arbitration proceedings in motion. Such a measure therefore came within the sphere of arbitration and was covered by the exclusion in article 1(4) of the Convention.

Impianti contended that the article 1(4) exclusion did not extend to disputes or judicial decisions concerning the existence or validity of an arbitration agreement; or where arbitration was not the principal issue in the proceedings but was merely a subsidiary or incidental issue.

It argued that if that were not so, a party could avoid application of the Convention merely by alleging the existence of an arbitration agreement.

It contended that in any event the article 1(4) exception did not apply

where the existence or validity of an arbitration agreement was being disputed before different courts to which the Convention applied, regardless of whether that issue had been raised as a main or preliminary issue.

Those interpretations could not be accepted.

To determine whether a dispute fell within the Convention, reference must be made solely to the subject matter of the dispute. If by virtue of its subject matter, such as the appointment of arbitrators, a dispute fell outside the scope of the Convention, the existence of a preliminary issue which the court must resolve in order to determine the dispute could not, whatever that issue might be, justify application of the Convention. It would also be contrary to the principle of legal certainty, which was one of the Convention's objectives, for applicability of the exclusion to vary according to the existence or otherwise of a preliminary issue.

It followed that in the present case a preliminary issue on existence or validity of the arbitration agreement did not affect the exclusion from the Convention of a dispute concerning appointment of an arbitrator.

Article 1(4) meant that the exclusion extended to litigation pending before a national court concerning appointment of an arbitrator, even if the existence or validity of an arbitration agreement was a preliminary issue in that litigation.

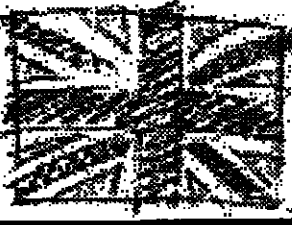
For Marc Rich: Iain Milligan QC (Clyde & Co).

For Impianti: Peter Gross (Ince & Co).

Rachel Davies
Barrister

UK NEWS

BRITAIN IN BRIEF



UK spends 0.27% of GDP on aid

Britain spent just 0.27 per cent of gross domestic product on overseas aid in 1990, the lowest proportion in any year since the Organisation for Economic Co-operation and Development began keeping records.

Responding to a question in the House of Commons, Ms Lynda Chalker, minister for overseas development, explained this by saying that much expenditure in the first quarter of the current year would have been made in 1990 "but for things way beyond Britain's control".

She said that Britain's aid - Gross National Product ratio had remained "around" 0.3 per cent over the past five years and that planned spending for the 1991-92 financial year was 0.31 per cent of GNP.

he spent on projects that would "benefit the defence community as a whole and/or contribute to future efficiency."

But money went instead on anniversary celebrations for the Royal Naval Supply and Transport Service and "out of hours" recreational and social facilities, without clearance from the MoD's finance division. The NAO, in its examination of the MoD's accounts for 1990-91, said there had been "a serious breach of basic financial controls." After the MoD told the Treasury what had happened, the £210,000 was written off as a loss.

Seelig alleges NY deception

Mr Roger Seelig alleged yesterday that L.F. Rothschild, a New York investment bank, bought Guinness shares after the close of its bid for Distillers to obtain money from Morgan Grenfell, Guinness's merchant bank, "by deception and with intent to defraud."

The allegation came during Mr Seelig's cross-examination of Mr Francois Mayer, a former senior executive at LFR.

Mr Seelig said that he asked LFR to buy 6m Guinness shares during the bid; that less than 2m were purchased before the bid closed and nearly 4m afterwards; and that LFR sold them to Morgan Grenfell at a price based on the average price of the pre-bid closure purchases, which had been higher than the average for all the purchases.

Mr Mayer said LFR had agreed to buy up to £20m of Guinness shares on the understanding that it would be protected by Morgan Grenfell against any loss.

He agreed with Mr Seelig that LFR made a £1.6m profit when it sold the shares to Morgan Grenfell.

Had he attempted to reconcile that profit with the Morgan Grenfell arrangements? Mr Seelig asked.

Mr Mayer said he had not. The profit had been arrived at by means of "I cannot approve of," he said.

Mr Seelig, former Morgan Grenfell corporate finance director, and Lord Spens, former corporate finance managing director at the Henry Ansbacher merchant bank, are jointly charged with conspiring to contravene the 1968 Prevention of Fraud (Investments) Act. Mr Seelig faces another charge under that act and two of false accounting. Lord Spens faces one false accounting charge. Both plead not guilty.

Commuters face price rise

Network SouthEast commuters will be worst hit by British Rail and London Transport fare increases to take effect from January 5 next year.

Season ticket holders on Network SouthEast will face fare rises of up to 9.9 per cent, according to figures published yesterday by BR - more than double the present rate of inflation.

The Central Transport Consultative Committee, the statutory passenger watchdog, accused BR of exploiting its monopoly position by imposing the highest fare increases on passengers least likely to have a travel alternative.

MP's challenge over Scotland

Cryptic hints that the government may be rethinking its fiercely hostile stance on devolution for Scotland provoked Mr Donald Dewar, the shadow Scottish secretary, to ask Mr John Major if change is now on the Tory agenda.

In a provocative open letter to the prime minister, Mr Dewar criticised "repeated hints of a new approach which is never defined."

He goes on to warn: "It would be quite wrong to imply that change was on its way and then renege or give a limited commitment in an election manifesto simply to look at options and nothing more."

The mounting interest in Mr Major's approach to the devolution issue stems from a recent meeting with Mr Ian Lang, the Scottish secretary, along with other party leaders in Downing street.

Job scheme for executives

Workshops to help unemployed executives and managers find work were launched by the government in the face of rising white-collar unemployment.

The scheme will cost £1.5m in its first year and 20,000 places will be available, half of which will be in London and the south-east of England where executive unemployment has risen fastest.

The workshops, which will involve two-day courses, will be open to people who have been unemployed for three months or more.

Executive Jobsplus, another scheme of which there are about 50 in the UK, are only open to people who have been unemployed for six months.

Rover venture in recycling

A joint research venture into how best to dismantle and recycle cars has been agreed between Rover Group, the vehicles subsidiary of British Aerospace, and Bird Group, one of Europe's larger materials reclamation and recycling concerns.

Specially-adapted facilities are being set up at Bird's headquarters near Stratford-upon-Avon, Warwickshire, to undertake rapid dismantling trials on up to 100 vehicles over a six-month period.

Rover said the objective of the programme is to find ways of raising the car content which can be recycled from the current industry average of 75 per cent to nearly 100 per cent.

The venture is one of a rapidly growing number of such projects throughout the European motor and scrapage industries, as vehicle makers and legislators seek to minimise the demands made by the car on the environment and raw materials.

Pilot projects already undertaken in Germany by companies such as BMW and Volkswagen, in which the feasibility of dedicated recycling facilities linked closely to vehicle production centres were investigated, have persuaded much of the industry that the expertise of car makers and the scrapage industry working in partnership is the way forward.

Newcastle's image suffers

Image-tarnishing riots and severe cutbacks in spending have forced Newcastle City Council to scrap an advertising campaign aimed at attracting inward investment from the South.

The advertisements, some featuring traditional "flat caps" in the form of Newcastle University mortarboards and others celebrities like the runner Steve Cram and pop-star Sting beneath the slogan "A city made from coal and steel. A people made of stronger stuff", were intended to change what the council believed was an unfavourable, outdated image.

The series of advertisements, part of a £200,000 a year marketing campaign devised by J. Walter Thompson for the council and launched last October, was intended to run for several more years.

Office energy initiative

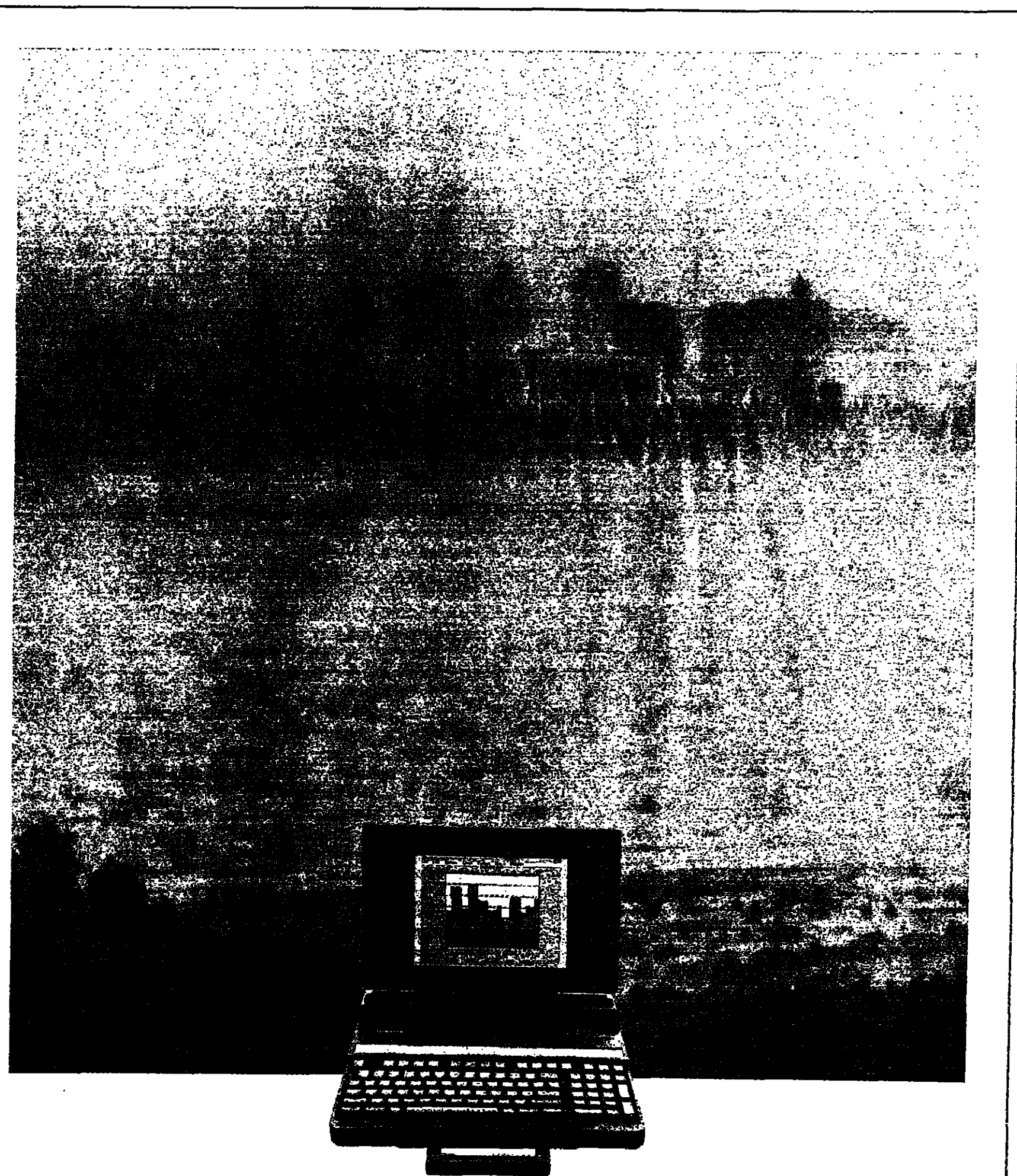
John Wakeham, secretary of state for energy, will today urge industry in the UK to fight the threat of global warming by improving energy efficiency in offices and factories. He will announce a publicity campaign to improve understanding of the link between global warming and energy use as well as an appliance labelling scheme to give consumers clear energy efficiency information about all refrigerators and freezers.

'Beano' ditches efficiency plan

The Ministry of Defence has dropped an efficiency incentive scheme after award money was found to have been spent on a £129,000 "beano".

The National Audit Office, parliament's public spending watchdog, yesterday disclosed "irregular expenditure" totalling £210,000.

The money was part of £10m set aside to reward MoD management areas that achieved or surpassed their efficiency targets. This was designed to



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UK NEWS

City awaits award of TV broadcasting licences

By Raymond Snoddy

NERVES in the television industry and the City showed signs of cracking last night as the winners of new 10-year commercial broadcasting licences as rumours intensified.

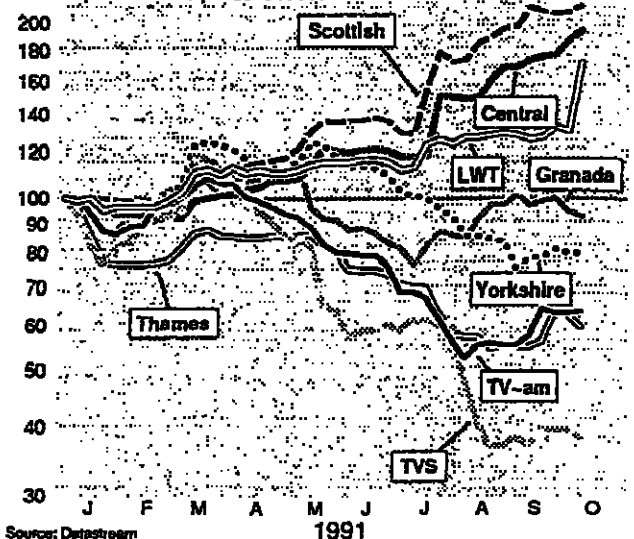
Yesterday afternoon a stockbroker got a call from "a very good source" to the effect that Mr Richard Dunn, chief executive of Thames Television had been announced to the Independent Television Commission. People stopped trying to sell Thames shares and started buying, speculating that the ITC might be planning to set aside the highest bid in favour of Thames. Mr Dunn's "visit" to the ITC turned out to be spurious.

The Stock Exchange said that from 8.30 to 10.30 this morning, the prices on the automated quotations screens for ITV companies would be "indicative." This means brokers are not obliged to buy or sell at those prices.

Last night the best guess in the industry was still that four companies were in particular jeopardy - two because they will lose. Two consortia - Daybreak and Sunrise - have outbid TV-am, the commercial breakfast company. Sunrise, which groups London Weekend

Run up to the franchise awards

ITV companies share prices rebased



Source: Datastream

in a desperate attempt to ensure survival. Carlton Communications has outbid Thames, the largest ITV company, so if Carlton passes the quality threshold, Thames will be in jeopardy. Two consortia - Daybreak and Sunrise - have outbid TV-am, the commercial breakfast company. Sunrise, which groups London Weekend

Television, Scottish, The Guardian and Disney, is most likely to win. TVS, in southern England, could be in jeopardy because it bid nearly £60m a year in 1993 prices to try to ensure victory with Meridian Television waiting in the wings. TVS's neighbour Television South West could be caught in the same net.

Tories deny any link with BCCI

By Ralph Atkins

THE Conservative party yesterday broke its usual convention of not commenting on its finances to deny, publicly, any knowledge of donations made by the collapsed Bank of Credit and Commerce International.

Party officials were responding to a letter sent by Mr Keith Vaz, opposition Labour MP, which said BCCI staff and depositors were claiming that donations had been made by the bank or its senior executives.

They said there were no records of donations from BCCI to Conservative Central Office. The bank may have made donations to local Tory constituency associations but Central Office does not monitor such donations, the officials said.

Usually the Conservative party refuses to comment on gifts. Notably it has refused to deny reports that substantial amounts have been given by Mr John Latsis, a Greek shipping magnate, and Mr Asil Nadir, chairman of Polly Peck International, the collapsed conglomerate.

Speculation about donations to the Tory party from BCCI would have embarrassed ministers still further as they sought to defend the action taken over the bank.

British Gas raises power station prices

By Deborah Hargreaves

BRITISH GAS raised its prices to power station customers yesterday as a way of controlling demand for gas from many of the UK's independent power generators.

The move has angered several companies planning independent power plants in the UK, which were still working out whether they could afford the old price.

British Gas has now signed up buyers for the restricted amount of gas it made available to the power generation market a month ago.

This gas was offered at lower prices following a row between

British Gas, its regulator and its power station customers about high gas prices.

The price rise comes at a sensitive time for British Gas when it must decide, at a board meeting tomorrow, its response to sweeping changes recommended by the Office of Fair Trading. It was the row about prices to electricity generators which prompted the OFT to suggest wider powers to review all price changes before they are announced.

Mr James McKinnon, director general of Ofgas, the industry regulator, said he was satisfied that the price chosen by

British Gas was an adequate clearing price for gas.

British Gas announced yesterday that it had signed three contracts to supply gas to AES Midway, a consortium which includes Southern Electric, with plans to build a 700 Megawatt station in south-east England. Keady Power - a group including Scottish Hydro-Electric planning to build a 670MW plant in Humberside - and Derwent co-generation, a project to build a 200MW combined heat and power plant in Derby.

Thames Power and a Mobil Eastern Electricity joint ven-

ture signed up for supplies soon after the new, lower price was announced last month.

These companies have bought about 1.5bn therms of gas which British Gas allocated under the two-year price deal with supplies due to start in June 1995.

British Gas raised the price by 0.9p a therm yesterday to between 20.5p a therm and 21.2p a therm for gas which will be available in October 1994.

The company has retained a clause which sets a ceiling on the gas offered to each customer of 525m therms.

Weak factory data hits hopes of upturn

By Rachel Johnson in London and Peter Norman in Bangkok

WEAK UK industrial production data yesterday knocked hopes of a strong upturn in the second half of this year, although Mr Norman Lamont, the chancellor of the exchequer, repeated his claim that the recession in manufacturing was over.

According to August output and September inflation figures released by the Central Statistical Office, the economy remains flat, with the lack of consumer demand squeezing out inflationary pressures and forcing manufacturers to cut prices at the factory gate for the third month running.

This raised expectations that the chancellor of the exchequer would seize on the release of the retail prices index next month, when annual RPI inflation is likely to fall to around 3.5 per cent from 4.1 per cent recorded in September, to stimulate the economy with another interest rate cut.

Manufacturing output dropped an expectedly sharp 1.1 per cent in August after gains of around 0.5 per cent in June and July - reflecting a steep drop in motor car production and a 2.7 per cent fall in engineering output.

As there was no change in

output over the last three months compared with the previous three, the CSO judged that the decline in manufacturing "appears to have halted".

Compared with the same period a year earlier, output was 5% per cent lower in the three months to August. The recession's trough came in June, when output was 6.6 per cent lower than the same three months in 1990.

The broader measure of production, which includes energy, was also considerably worse than forecast, showing a 1.5 per cent fall on the month.

Over the last three months,

production picked up by 1% per cent, reflecting a 3% per cent rise in energy output following increased activity in the North Sea. Production was declining at an annual, underlying trend rate of around 2 per cent, the CSO said.

Yesterday's producer price data confirmed that the downturn was still biting into inflation. Prices of goods at the factory gate rose by 0.1 per cent in September, taking the annual rate to 5.6 per cent, after 5.7 per cent in August. It is the lowest rate since March last year.

EDUCATION

Sevenoaks falls to the international baccalaureate

By Andrew Adonis

UK EDUCATION Secretary Mr Kenneth Clarke endlessly asserts that reform of the traditional A-level exam system in England and Wales would lead to lower standards - and undermine the education system's "gold standard". However, a small but increasing number of schools are coming off gold and taking the International Baccalaureate (IB) instead. They believe standards are rising as a result.

Sevenoaks, an independent school in London's commuterland, is one of 23 schools and colleges offering the IB as an alternative to A-levels for its 16 to 18-year-olds.

Mr Richard Barker, its headmaster, believes the IB's broad curriculum gives pupils a better grounding than three single-subject, unconnected traditional A-levels, and a third of his 400 sixth formers take the IB exam in preference. Most of them proceeding to British universities, all of which recognise the IB as an entry qualification.

The IB was designed in the late 1960s to service mobile pupil populations based at international schools, but it has extended well beyond them. Since 1970 the number of participating institutions has risen from 15 to 400 (in 60 countries), and the number of pupils sitting IB exams has risen from 300 to 14,000 a year - 800 of them in Britain. The IB has a head office in Geneva, five regional offices (one in Cardiff) and organises an international training and conference programmes for teachers in accredited schools.

IB diploma pupils study six subjects - English, maths, a modern foreign language, a science, a humanity, and one of art, music, Latin, Greek, computing, and a second foreign language, science or humanity. Three subjects are taken at "higher" level and three as "subsidiaries" - the latter demanding less work but carrying equal marks. Performance is graded on a one-to-seven scale, based largely on written and oral exams but with internally-assessed coursework accounting for up to 20 per cent of the total marks.

Pupils also study a "theory of knowledge" paper, submit an extended (4,000-word) essay

on a subject of their choice, and have to participate in extra-curricular activities under the headings "creativity, action and service" - little problem for most British schools, with their tradition of clubs, community service and schemes like the Duke of Edinburgh award.

Final year IB pupils at Sevenoaks, currently writing their extended essays on everything from galaxies to the impact of tourists on French village life, claim to work harder than their A-level peers, but have no regrets. "The subsidies are no dodges," says one, "but they stop us becoming one-track and giving up languages".

State schools are joining in too. When Kingshurst City Technology College, in Solihull, was set up two years ago, it commissioned Birmingham polytechnic to find out what was wanted by employers and universities before deciding which courses to lay on.

"A levels are dead and I am not prepared to bother with them," says Ms Valerie Bragg, the principal. "We ought to be coming up with a British bac based on the IB: its theory of knowledge paper is outstanding". That idea is not new.

Three years ago the Higginson committee recommended a broader, integrated post-16 curriculum; plans for a full-blown British bac were spelt out last year by the Institute for Public Policy Research backed broadly by the opposition Labour Party.

But underlying the IPPR's scheme is a determination to span vocational and academic subjects in a single modular course - a vastly more ambitious undertaking and one which could undermine the whole endeavour, not least given the present parlous state of Britain's vocational qualification structure.

IB's council is keen to offer more "applied" options but sees its diploma as continuing to be mainly for the academic-oriented. "There is no mission afoot to repopulate the world with the IB," says Professor Thompson, "yet the problem faced by A-level reformers is to demonstrate that an alternative can deliver the goods". The IB has demonstrated that one can.

Syndicates at Lloyd's to face independent scrutiny

By Richard Lapper

THE AFFAIRS of individual syndicates trading at Lloyd's of London, the insurance market, are to be subject to much greater independent scrutiny than ever before following the launch yesterday of a reporting service by Standard & Poor's.

The US credit rating agency is sharply critical of the management of a number of syndicates - the groups of Names that conduct underwriting at Lloyd's.

It says there is growing concern about the solvency of some syndicates following the announcement in June of the market's first losses for more than 20 years and the prospect of at least two more years of losses.

The Lloyd's Central Fund, which acts as a guarantee of last resort, may also be inade-

quate, "in the light of Lloyd's overall liabilities of roughly £11bn" say S & P.

Mr John Gardner, managing director of S&P's UK-based subsidiary, Insurance Solvency International, said S&P was responding to growing interest from companies buying insurance from Lloyd's. "They are saying increasingly that we must know about the individual syndicates themselves," he said.

Hitherto the solvency of individual syndicates has been inseparable from the Lloyd's market as a whole, and insurance buyers and regulators have tended to view the prospects of individual syndicates in this broader context.

Mr Gardner said: "Lloyd's is facing problems and its aura of invincibility no longer exists."

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MANAGEMENT

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Does it evaluate its investment in training and development to assess achievement and improve future effectiveness?

If the answer to all four of these questions is positive, then your company could be eligible to become an 'Investor in People'.

About 25 British companies will today receive awards for an initiative which the government intends to be at the heart of its efforts to raise employer commitment to training, not because of the good of the nation but because, says the government, 'investing in people makes sound business sense'.

IP as a standard is not a government wheeze. It is based on tried and tested best business practices and will be independently assessed by the network of 83 Training and Enterprise Councils (Tecs) which will inspect eligible companies over three or four days, interviewing staff from the chairman to the shop floor worker.

IP has powerful advocates, including Sir Allen Sheppard, chairman of Grand Metropolitan and the member of the National Training Task Force who has been responsible for getting IP off the ground.

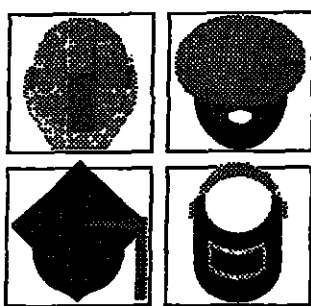
Sir Allen says the standard is demanding. He says companies should enrol for the quality endorsement kitemark because it provides a framework for a company to judge how effectively it is developing its employees. GrandMet, itself, believes it will take about two years for all its divisions to qualify although International Distillers and Vintners (IDV), its spirits division, is likely to be among today's award winners.

The government, keen to parade success stories for its many new initiatives in training, has endorsed Confederation of British Industry targets which call for at least 50 per cent of companies employing 200 people or more to have received the IP kitemark by 1994.

It is an ambitious target. Consultants in the field of

Flying a kite over training at work

Lisa Wood on the launch of the 'Investor in People' initiative



TRAINING ON TRIAL

human resource management point out that it has taken about 15 years to establish BS5750, the manufacturing standard. Some Tec's have complained over the past few months that the government has pressed them to introduce the scheme faster than they wanted.

There are several important issues that will determine the success of IP. They include:

- Take-up. Will IP be taken up by only a handful of companies over the next few months or will there be an avalanche of companies applying for assessment, thus establishing a strong head of steam for the kitemark?

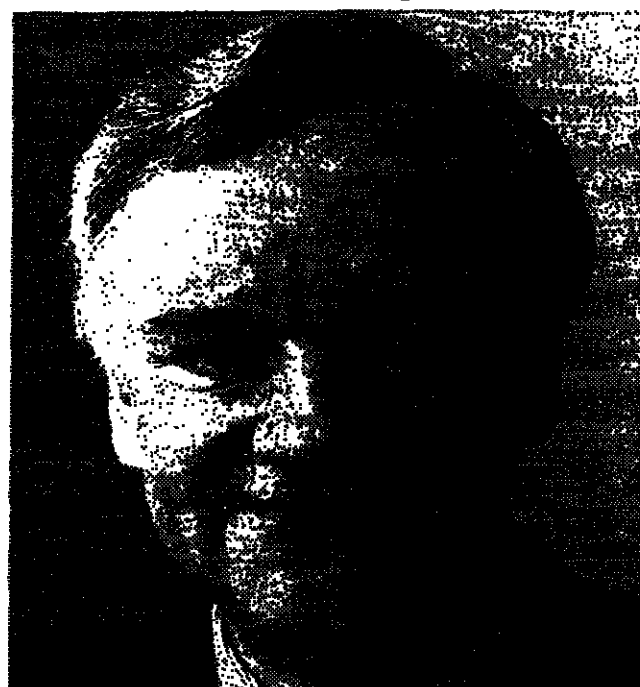
- The extent to which employers in practice find the process of assessment useful in determining how successful they are in developing their human resources within a business plan.

- The quality of assessment by Tec employees.

- How well will the IP fit with Tec's strategy to engage effectively with the business community?

- Will the IP become a political football? The Labour Party would like IP into its proposals for a training levy on all British companies, probably of about 0.5 per cent of payroll. Those companies which did not carry the IP kitemark would have to pay a levy.

Sir Allen, who chairs the National Training Task Force sub-committee which has overseen the development of the standard, is confident that any problems can be successfully resolved. A particular strength



Sir Allen Sheppard: quality of assessment is crucial

of IP, he says, is that the initiative is to be delivered by employer-led Tec's which are in a position to be more influential with their peers than civil servants delivering schemes from remote government offices.

He says that about 500 companies, including Ciba-Geigy, Bass, Rolls-Royce and Whitbread Leisure have already expressed their intention to work towards the standard.

While this is a relatively small number, he believes their commitment will set the ball rolling. Sir Allen is not keen on sanctions being associated with non-involvement in the scheme. It is an opinion not shared by all involved in administering the scheme.

Philip Howard, chief executive of Essex Tec and a member of a national group which has examined the practical implications of IP, says: "We would welcome any positive moves by any government to enhance the quality of training - whether it is a levy on training or some form of tax relief

for a company that has gained the IP standard."

Ninety-four companies have applied to Essex Tec to be assessed for IP. "It sounds a lot but we have 30,000 companies in Essex," says Howard.

Howard is one of the many Tec chief executives who believe that Tec's have an important role to play in pump-priming companies which need assistance in working towards the standard.

He points to a recent Treasury memorandum in which David Mellor, the treasury secretary, suggests that funding Business Enterprise Training (BET) is a luxury which the government can no longer afford.

Howard, who plans to draw on the fund to help small companies work towards IP in Essex, says: "We would very much regret it if BET were cut. It would make it much more difficult for us to help small businesses with consultancy."

According to Essex Tec and those others which have put up candidates for IP, the

response from companies has been positive.

Paul Keen, head of the business communications branch at the Department of Employment, says: "Obviously those companies that are being announced as IP award-recipients today were clearly building upon training and development initiatives before IP was instigated. But all were clear that IP had added value, not least by providing a clear overall framework for focusing and sharpening the effectiveness of their training and development efforts against the needs of their businesses."

One of the most important issues the scheme must face up to, says Sir Allen, is the quality of practical assessment. Tec employees visiting companies will have to command the respect of employers and also conform to a national standard in their assessment. While assessors will have extensive guidance on how to assess a company, subjective decisions will have to be made. Some management consultants privately argue that Tec's may not have sufficient in-house skills to meet this challenge.

Keen says that Tec's are developing credible assessors through training and their achievement of vocational qualifications at a grade four level of the new National Vocational Qualifications.

Some assessors did not immediately reach this standard during the first tranche of assessments and will undergo further training. All assessors were accompanied by a qualified assessor, some of whom were management consultants.

Disquiet has been expressed by some critics of the scheme as to whether civil servants, albeit well-trained ones, will apply the standard evenly across the country. Subjective judgments will have to be made. Keen points out that moderators have been used to check that judgments were comparable. "We are committed to keeping on the moderators for the immediate future."

Tec's say that IP is the core of their strategy to raise employer commitment to training. Whether they are fully prepared to take on that task - and what the response will be from the mass of employers - will emerge in the next few months when the initial euphoria over the first companies to gain the IP kitemark has died down.

Previous articles in this series were published on November 28, December 3, 10 1990, January 2, 7, February 4, March 18 April 22 and June 3.

Diverse reasons for going back to basics

By Christopher Lorenz

Diversification into unrelated products, services, markets and technologies - in other words, into businesses about which a company knows next to nothing - has always been a fraught corporate strategy, and usually a foolhardy one. Not for nothing has the word "synergy" got a bad name.

This is true not only in Anglo-Saxon economies which suffer from short-term investment horizons, but also in more patient Germany and Japan - consider, for instance, the disastrous forays of AEG, Mannesmann and Volkswagen into office computers, and of Nippon Mining into other types of electronic equipment.

Hence the flood of companies on both sides of the Atlantic which, especially since the mid-1980s, has rushed "back to basics" - either by divesting, or also by re-focusing their acquisitive attentions on businesses more closely related to their "core".

Last week Scandinavian Airlines, Pilkington glass and Hawker-Siddeley, the bid-thrashed UK electrical engineering group which has been over-diversified for decades, all confirmed that, to one degree or another, they were joining the trend.

Yet, as the headlines of the last few days have also shown only too clearly, there are still plenty of maverick companies which have still not learned their lesson, or are only just starting to do so.

Consider Sony's mega-buck travails in Hollywood, or British Aerospace's desperate attempts to re-justify its shareholdings in cars and property, which were made mainly out of financial opportunism in the late 1980s, and look little better today.

In judging the current controversy about diversification - including BAT's nest-looking but dubious combination of tobacco with Eagle Star's life insurance - shareholders and managers should take a close look at the west's wealth of experience with diversification over the past 40 years.

In the majority of cases it is a sorry record, as careful research has shown. One of the most notable

studies, a massive survey of diversification performance by US companies since 1950, was by Harvard's Michael Porter. Two of his main findings were especially telling.

First, he concluded that the most successful diversifiers, relied unusually heavily on internal start-ups rather than takeovers (just like Honda, Seiko-Epson and most other Japanese companies, plus plenty of German ones).

Second, they had also made relatively few acquisitions in fields unrelated to their existing businesses.

The "relatedness" of a set of businesses can be defined in several ways, not just by product market, geography or technology, but also by characteristics such as the relative maturity of their industry, its technology-intensity, and its average investment payback period. A set of businesses with similar characteristics tends to be suitable for "parenting" by the same company.

It is at this kind of managerial relatedness that specialist British conglomerates such as BTR and Hanson, and to some extent Williams Holdings, excel - which is what makes Hawker-Siddeley such a suitable bid target for BTR; ICI a largely inappropriate one for Hanson; and Baccarat a mixed prospect for Williams.

With such conclusive research in favour of relatedness, why do so many predators still indulge in unrelated acquisitions? The answer is usually blindness, delusion, or neglect.

In almost every misguided takeover, top management either starts out by expressing its blind belief in the dangerous notion of constructing a "balanced portfolio," or deludes itself (and its shareholders) into believing that there actually is some degree of synergy between the old and the new.

The acquirer also usually neglects to ask the vital question of whether it - and especially its head office - has anything to contribute in exchange for the new subsidiary's market share, access to new technology, or its (supposed) provision of anti-

cyclical profits or cash flow.

When things start to turn sour a few years later, the predator's chairman can be relied upon to mutter that the failure of the acquired businesses to provide the expected takeover benefits could not have been predicted.

To some critics, BAE's newly-drafted chairman, Sir Graham Day, seemed to be saying as much 10 days ago, when he claimed that the effect of the recession on the Rover car business and the Arlington property portfolio could not have been foreseen.

Or are such critics, as BAE's fans claim, pre-judging the issue through typically British short-termism? After all, Sir Graham is promising a sharp surge in profits within another three years.

In one sense, his promise is almost as short-termist as is the disappointment of BAE's critics just three years after it became a conglomerate. Sir Graham must certainly wish he were in the shoes of Edward Reuter, his more powerful rival at Germany's Daimler Benz, who has put together just as unrelated an aerospace-to-cars industrial conglomerate.

Reuter faces plenty of criticism, but can soldier on with his strategy so long as Daimler's biggest shareholder, Deutsche Bank, continues to support him with a lengthy time horizon.

But for Daimler, as much as for BAE, the really long-term question is whether either of them will survive in their present form against stronger Japanese and US rivals.

With many previously national or regional markets now opening up to global competition, economies of scale will be increasingly important in many industries over the next 20 years. Hence the current international rationalisation of so many industries.

This is one of the reasons why, contrary to the assertions of its predator, BTR, Hawker-Siddeley may be right in trying to sell over 60 per cent of its entire business in order to focus its skills and resources on building just three of them up to full international strength.



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BUSINESS AND THE ENVIRONMENT

Ozone hole set to grow

By Clive Cookson

The loss of protective ozone in the atmosphere over Britain and Northern Europe could reach 30 per cent by the year 2000, Joe Farman, discoverer of the Antarctic ozone hole, warned yesterday.

He was speaking at the official launch in London of a £14m international study of ozone destruction over the northern hemisphere. The European Arctic Stratospheric Ozone Experiment (EASOE) will involve 250 scientists from 17 countries during the coming winter and spring.

The 1985 discovery by Farman and colleagues at the British Antarctic Survey that the ozone over the South Pole disappeared during the southern spring shocked scientists. Studies of the Antarctic stratosphere soon proved that man-made chemicals - chlorofluorocarbons (CFCs) and halons - were responsible for this seasonal ozone hole.

Observations from satellites and the ground over the last four years show that significant amounts of ozone are also lost in the northern hemisphere during the winter and spring.

Ozone losses of 8 per cent have been measured as far south as 45 deg N, the latitude of France, during March and April. More ultraviolet radiation is therefore reaching the ground during the growing season for crops - with possibly serious implications for agriculture. And early-season sunbathers are exposed to a slightly increased risk of contracting skin cancer.

"By the end of this century we would expect to see significantly larger depletions; 20 to 30 per cent is not unlikely," said Farman, who has joined the EASOE co-ordinating unit in Cambridge.

The reason for this depressing prediction is that, even if the production of CFCs and halons is phased out during the 1990s, the residue of long-lived chlorine compounds will continue to build up in the atmosphere.

EASOE will be by far the most detailed study so far of ozone destruction over the

northern hemisphere. Five types of experiment are planned.

● Ground-based instruments - including ultraviolet and infra-red spectrometers - will measure ozone, CFCs and many other trace gases in the atmosphere, from 20 locations in Europe and around the Arctic Circle.

● Large research balloons and rockets will be launched from Kiruna in northern Sweden. They will carry specialised instruments to investigate the chemistry of the upper atmosphere.

● Three aircraft will fly around the Arctic region, measuring trace chemicals in the lower atmosphere.

● "Ozone sondes" - small ozone-measuring balloons containing electrochemical sensors - will be launched from 20 locations in northern Europe.

Theoretical studies, including computer modelling of the atmosphere at centres such as the UK Meteorological Office, will try to make sense of all the observations.

The EASOE scientists hope to learn more about the chemical and physical processes involved in the northern hemisphere - and how they differ from the more striking Antarctic ozone hole - so that they can predict more confidently the course of ozone loss in future years.

David Trippier, junior UK environment minister, said preliminary results from EASOE would influence next year's intergovernmental meeting to review the Montreal Protocol, which requires CFCs and halons to be phased out by 2000. The European Community has already decided to phase out non-essential uses of CFCs by 1997.

Trippier said the industrialised world had to "take the blame" for the ozone hole. But, he warned, "if we don't get more developing countries to sign up for the Montreal Protocol process, I don't believe we will ever repair the hole in the ozone layer."

China has promised to sign the agreement, and Trippier hopes India will do so before the end of this year.

Fernando Aquino, an old-timer who has spent his entire life in São Paulo, has fond memories of the Tiete river which runs through the city.

In his youth, he would hike down from his house nearby for an occasional dip. By the time he was a teenager, the river had been transformed into a centre for water sports.

Aquino was too poor to take part, but he talks with relish of the yacht races and elegant parties at the Tiete Yacht Club. Over the past 30 years, the paradisaical river of Aquino's youth has turned into one of the world's biggest cesspools. The stretch running through the industrial area of the city ceased to support any life in the 1950s. A sickly stench exudes from the Tiete's waters, which are used as an open sewer for São Paulo's domestic waste.

A drive along the river from the city's international airport reveals the extent of industrial pollution. Hundreds of companies pour untreated waste into the dull brown waters. Further along the river's banks, poor women from the nearby shanty towns haul down their daily rubbish to cast it unceremoniously into the waters.

Earlier this year, what was once little more than an eyesore for São Paulo became life-threatening. When the heavy rains of March and April hit the city, there was nowhere for the waters to go. Filled with rubbish, eroded soil, organic and inorganic waste, the river quickly overflowed. In the ensuing floods, at least 18 people died.

"The pollution of the Rio Tiete was the main culprit behind the floodings earlier this year," said Lineu Alonso, director of pollution control at Cetesb, the environmental agency of the state of São Paulo.

Over the past year, pressure has been mounting for a turnaround for São Paulo companies and the shutters come down. Antarctica, the Brazilian beer group which ranks fourth on the list of the worst organic polluters, would only say it was "studying the situation".

In August, Cetesb issued a warning to the group for not presenting an anti-pollution plan. Bristol-Myers Squibb insisted that it had closed down its factory in March of this year, and that it had "no idea" why the company was named by Cetesb as the 15th worst polluter of organic materials.

Vigor, the Brazilian milk group which topped Cetesb's list of organic polluters, also believes its first place ranking was inaccurate. "We hired a private pollution-testing group, which placed our pollutants at only a fraction of what Cetesb claims they are," said Vinicius Vieira Ramos, vice-president of the group.

Victoria Griffith examines efforts to clean up a Brazilian river that has become one of the world's biggest cesspools

Paradise lost



Environmental activists wear surgical masks to make their point about pollution during a protest ride on the Rio Tiete

governor of the state of São Paulo, is counting on some international funds.

Fleury secured almost \$500m in loan pledges from the Inter-American Development Bank during a visit to Washington this month. The governor is planning another fundraising trip, this time to London, in the spring of next year.

The focus of the clean-up is on industry. São Paulo industry accounts for just one-third of the organic waste dumped into the river, but nearly all of the inorganic waste.

Some 2,050 companies are responsible for more than 90 per cent of industrial pollution of the Tiete. Of those, just 79 are in compliance with anti-pollution regulations set by Cetesb.

Sabesp, the state sanitation agency, estimates that São Paulo industry will have to spend \$500m on the clean-up. In May, Cetesb published its list of the worst polluters, which includes multinational companies such as Rhodia, the French chemical group, and Bristol-Myers Squibb, the US-

based pharmaceuticals and chemicals company.

Mention the Rio Tiete to many São Paulo companies and the shutters come down. Antarctica, the Brazilian beer group which ranks fourth on the list of the worst organic polluters, would only say it was "studying the situation".

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Even so, Ramos says Vigor is eager to comply with environ-

mental regulations. "The trouble is that we don't have any room on our industrial site for a treatment plant," he explained. "We are trying to work out a deal with Cetesb by which we would send our waste to their nearby plant, and pay them to treat it there."

Despite reluctance to discuss the Tiete problem, most companies are being co-operative, Cetesb says. It believes that most of the polluters have enough of a profit cushion to stand the extra investment in treatment, but in one case, at least, anti-pollution demands led to a shut-down.

Brahma, the biggest beer producer in Brazil, announced that it will close its Tiete plant. Hardest hit will be the smaller companies. To ease their burden, Cetesb is encouraging the formation of treatment co-operatives. Since 1983, the World Bank has made available some \$80m in revolving credit loans to help the Rio Tiete companies set up adequate treatment facilities.

Cetesb hopes other funds will become available. Over the past few years, some improvements have been made. In a few areas, the river's waters have been siphoned off and treated. More than \$1.5bn has been spent since 1976 on sewage treatment facilities.

A priority is preventing a repetition of the murderous floods which took place earlier this year. Dozens of bulldozers dot the banks of the river, dredging out rubbish and soil in an effort to deepen the river bed.

But in view of the staggering amount of funds needed for the clean-up job, even the efforts of these gigantic machines seem like the work of ants. "The river is polluted so quickly that the bulldozers make little difference," said Jose Carlos Derisio, a director at Cetesb. "You would need to have hundreds of bulldozers working round the clock just to keep up with the problem."

The money raised for the clean-up will be spent on more sewage facilities and five new treatment plants. No one is sure where all the funds will come from, though. According to Cetesb, the pollution in the river is so bad that even if the \$2.6bn can be raised, it will be only the beginning of a longer campaign.

"This money will be used to bring the river back to a state in which it can support certain hardy fish and plant species," said Alonso. "To clean the river enough that it can once again be used for sailing will take another 20 years."

Eco-balancing tips the scales

By Peter Knight

A furious row over disposable nappies highlights the immaturity of methods used to discover if consumer products are good or bad for the environment.

The basis of the row was set by Procter & Gamble (P&G), maker of Pampers disposable nappies, when it ran a sales campaign using the conclusions of two studies that showed there was no environmental difference between disposable and re-usable nappies.

This infuriated the Women's Environmental Network (Wen), a campaigning group known for highlighting the health risks of certain sanitary products.

Wen commissioned a survey of P&G's nappy studies from independent assessors, who produced results that contradicted P&G's. Wen then complained to the UK's advertising watchdog, the Advertising Standards Authority, which is considering the evidence.

The two sides disagree on such issues as the frequency of washing (once a fortnight say Wen) to the time parents take to fold recently-laundried nappies (11 minutes say P&G).

Both sides base their arguments on a method of assessment called life-cycle analysis (LCA). Such cradle-to-grave analysis produces an inventory of how the production process and the product consumes resources (such as energy and raw materials) and what pollutants are emitted to the environment. The data are then used as a basis for making judgments about the environmental acceptability of the product.

P&G used information from two separate analyses, one by Berlin University and the other by the consultancy Arthur D. Little in the US. Wen commissioned the Landbank consultancy of the UK to do a study of P&G's data and methods of assessment.

The fact that independent consultancies can produce such diverse results underlines the complexity of life-cycle analysis and the inadequacy of the methods used.

The environmental newsletter Ends recently compared four different analyses of nappies and found that none

attempted to measure the environmental impact of the various life-cycle measurements. For example, all noted that with re-usable nappies faecal matter went into the sewage system, but none measured the impact of treating it.

"LCAs tell you nothing about the environmental impacts of products. You also have to analyse the hazards and the risks. When all the data are pulled together, you can start to make reasonable and reasoned statements," says Peter Hindle, a director of P&G's UK company.

It is the nature of these statements, increasingly used to back up sales claims, that campaign groups find so unreasonable. "We attacked P&G because they were misinforming the public," says Bernadette Valley of Wen.

Wen and P&G might be in the middle of a row, but they agree on one fundamental point: such squabbles will help to formulate better methods to work out the effect that products have on the environment. "The lengthy debates and rows are all very healthy because this is a new science," says Valley.

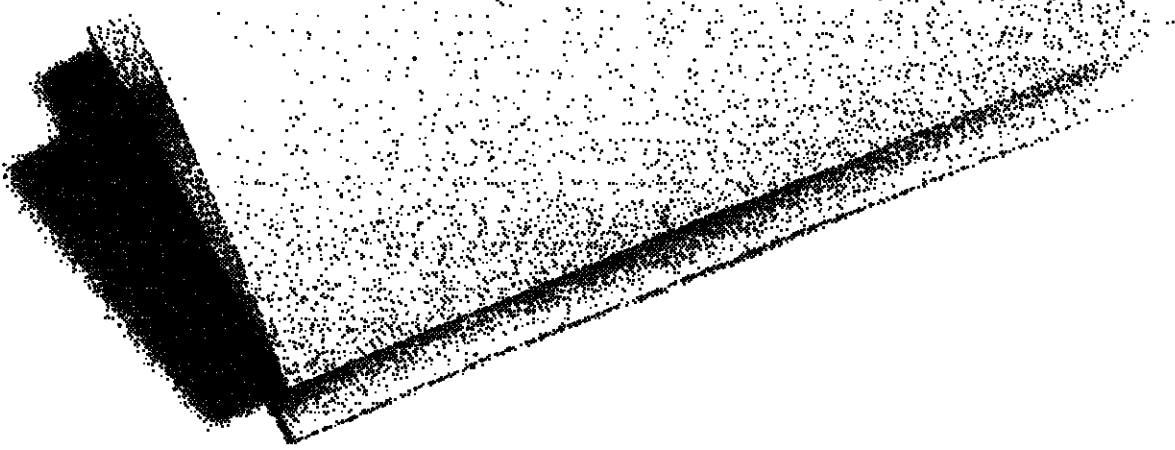
Standard methods of assessing products are crucial to the development of fair environmental labelling systems. Japan, Germany and Canada have such systems and according to an OECD report, 22 other countries could run such schemes by next year. The EC is also working on a much-delayed green labelling scheme.

Current methods of life-cycle analysis do not help the labellers. A recent study of washing machines by P&G, a UK consultancy, showed that much depended on the way people used the machines, not how they were made.

Hindle from P&G says that it is often impossible to compare like with like. "If you're comparing apples and oranges then you have to make a judgment."

These eco-balancing judgments have to be made if a conclusion on the environmental acceptability of a product is to be reached. And as the nappy row has shown, such decisions can bear a remarkable affinity for the organisation paying the judge.

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Lohengrin

ZURICH OPERA HOUSE

Zurich has a distinguished Wagner tradition. Wagner himself conducted performances during his Zurich exile in the early 1850s. The Zurich Opera House opened in 1891 with *Lohengrin*, and Nikisch and Richard Strauss conducted there in 1917 and 1918. Even in the late 1970s and early 1980s, there was much to learn from Ferdinand Leitner's conducting of *Lohengrin*, *Tristan und Isolde* and *Meistersinger*. But in the past few seasons, the house has had to make do with a series of rather flat Ring performances.

The new *Lohengrin*, opening the first season of Alexander Pereira as Opera House director, suggests that musically at least, things are looking up again. Pereira, who comes from the Vienna Konzerthaus, has put together a cast of experienced singers, including Laura Popp as Elsa, Anja Silja as Ortrud and Matti Salminen as King Henry.

Gösta Winbergh sang his first *Lohengrin* with voice and careful lyricism, his voice well matched to a theatre that does not require any forcing. Ralf Welker's conducting was a big improvement on his *Ring*, without achieving the fusion of line and dramatic tension in Act II that made Leitner's performances so memorable.

The staging was by Bob Wilson, the latest chief director to take Europe's opera houses by storm (last season included *Parsifal* in Hamburg, *Die Zauberflöte* at the Met). Wilson offers a theatrical vision that is very different from the Wagnerian long, slow-moving plots provide ideal fodder.

He provides his own decor. For *Lohengrin*, this consisted of a set of simple illuminated beams, suspended vertically or horizontally in various patterns, which Wilson's long, slow-moving plots provide ideal fodder.

The lighting was exquisite. So were Susanne Raschig's costumes - severe full-length tunics matched to equally severe hairstyles. The swan, vaguely resembling an aeroplane tail, showed the same pared-down designer flair as the thrones for the King and Elsa.

But the character of the performance derived entirely from the intricately-rehearsed scenes of postures and hand gestures - a distant relative of Ruth Bernhard's theatrical language - which made the cast look like one moment, mechanised science fiction dolls the next. *Lohengrin* and *Tetramast* did not fight; they faced each other and Tetramast went through the motions of lying down. In fact, the cast were never required to touch or react directly to one another.

While this cerebral ritual undoubtedly exercised a certain fascination, I found it did not add one iota to my understanding of *Lohengrin*. Wilson simply uses Wagner for his own successful theatrical clichés. Only Miss Silja and Roland Hermann's Herold, by their extreme concentration and expressive intensity, managed somehow to bridge the gap between Wilson's posturing and dramatic truthfulness.

Andrew Clark

TELEVISION

Huffing and puffing over sex, economics and the law

"Soft porn" was how the editor of the *Daily Sport* described *The Men's Room* (BBC2) on *Newsnight* last week. Fresh in Mr Peter Grimsditch's mind was the scene in episode two in which Professor Mark Carleton of the sociology faculty of London University reached for the room-menu in his Amsterdam hotel. He was naked, and considerably impeded by the attentions of Charity Walton, fellow-sociologist, who had mistaken the professor's private parts for a club sandwich.

As the newspaperman forcefully observed, what right had Jeremy Paxman to wag his finger and grind on about the lubricious entertainment on offer in *The Sport* when the BBC is screening oral sex at prime time? It was an enjoyable tussle, the more so for ending in the deflation of the over-emphatic and humourless Paxman.

Sex, I am sure, is the only reason for the success of *The Men's Room* which currently has an audience of around 6 million. Written by Laura Lamm, it is an extraordinarily flexible tale about modern marriage and the self-centred, sex-crazed, urbanites of the Thatcher Decade. In outline, it follows quite closely Ann Oakley's lamentable novel although this far, the transition to television is more of Charity's awakening to the nature of the novel, her discovery of feminism.

In fact, as is so often the case, the sex has distinctly more "oomph" on the printed page. In the novel, Dr Oakley at least strove manfully to be original with her sex scenes. One quite regrets nothing was done on screen to live up to the midwinter bout between Carleton and Walton on the snow in St James's Park when, hilariously, we read that the sound of roaring cotton knickers "filled the park". What a pity the visit of the academic adulterers to Sally and Eric's holiday house was moved from Provence to Cornwall. It deprived us of what could have been some fancy camera-work



Very different passions: Harriet Walter and Bill Nighy in 'The Men's Room' and John Harvey-Jones, troubleshooter par excellence

to put across Dr Oakley's surprising botanical parallel between the praple professor, parading in the moonlight, and the "directional stamen" of a blue hibiscus.

What more needs saying about *The Men's Room*, beyond regretting that anyone wasted effort on turning a bad novel into television tripe? Unsurprisingly, it elicits low-powered performances from most of the cast. Bill Nighy, as the humping professor with the Heseltine hair, drones in a monotone punctuated by curious ums and ers. He neither speaks, looks, dresses, or moves, like any British academic one has ever seen. In fact, the most remarkable feature of the series is the fantastic picture it paints of academic life. Leaving aside the sex-life of senior members at London University, which may on the quiet be as rabbit-like as *The Men's Room* suggests, not one detail rings true. Dr Oakley is herself a sociologist at London University so one marvels that no one thought fit to consult her, or for that matter, anyone who ever set foot in a

university faculty. Standards may have slipped in the Thatcher years, but even so, Charity's Ph.D. thesis could not be the slim wedge of paper her lover-cum-supervisor admires. And when has a professor, on being told by his wife he should expand his research base overseas, been able to ring the E.S.R.C. and be given a £250,000 grant?

Most thought-provoking programme of the week was *Presumed Guilty* (BBC 1) in which Michael Mansfield QC denounces the failings of the current state of the British criminal justice system. Superbly presented, this was a disquieting and most valuable programme which will have expressed many lay-people's profound lack of confidence in the police and the legal process. Even apart from the Birmingham Six and the Guildford Four, Mansfield's litany of examples of recent cases of wrongful arrest and imprisonment gave his arguments all the eloquence and drama an advocate could need.

A young Asian playing

snooker in a café would be in prison now for murder, had it not been for the efforts of his remarkably persistent solicitor in insisting, in the teeth of police obstruction, that an independent forensic scientist should be able to examine the scene of the crime. There is a gross imbalance in the resources open to the defence and prosecution, charges Mansfield. Similarly, every other step of the process is irredeemably flawed; investigation, interrogation (only one police station so far has installed a proper system for video-recording interrogation), the granting of bail, and the appeal system.

The problem comes with Mansfield's proposed solutions which are not simply very radical, but, fairly obviously, in respect wholly impractical. Which government is going to reverse the trend of a century and abolish the magistracy, returning instead, as in the early 19th century, to jury trials for all felonies? Imagine the backlog of cases and the chaos in prisons, features of the present scene which Mansfield himself deplors. The idea of

appeals being judged by two sets of six jurors, the first to investigate, the second to judge, sounds original but cumbersome - even bizarre. At least to a layman, Mansfield did not exactly strengthen his case by turning to the French and American systems as models. Everyone has heard of the trouble US courts have in finding their twelve good men and true. The last criminalologist I met said that the system of US criminal justice was held in complete disrepute. And it would take a far longer, more thorough analysis of the French system to convince me, at least, and many a Simonon reader beside, that a system which does not have at its heart the presumption of innocence can be better than our system operating at its best.

For all that, *Presumed Guilty* was television of a high order, well crafted and aimed unerringly to engage both intellect and emotions. Whatever the exaggerations of Mansfield's case, the underlying message was one heard rather too seldom in our "law 'n order" obsessed age. The law's first

duty is to protect citizens against the wrongful arrest, deprivation of liberty, and excessive punishment. Once upon a time, the teaching of history in schools instructed the young in how that battle was waged, and some thought won, here. Who is so certain of that victory today, and what is to be done to restore that confidence?

Sir John Harvey-Jones must be a difficult man to have lunch with when he is in full steam. So discovered the four economists, British and American, filmed lunching in Warsaw with the combustible Sir John in the first of two available programmes, *Trouble Shooter in Eastern Europe* (BBC 2). The economists, thin and nervous-looking specimens, were members of that camp which would deal with Poland's collapsing economy by applying the lash. Sir John, the size of all four rolled together, would have none of it. "Yet again, economists are playing with people's lives without really understanding the problems", he thundered.

A little unfair, Sir John. The Harvard approach advocating a macro-economic tidal wave, then leaving the strong companies to swim to the surface and keep paddling, is not in fact the only one discussed among western economists working in Poland. That quibble apart, there was something splendid and inspirational in the troubleshooter's passion and fellow-feeling for the Polish and Hungarian management he met, in week one at Krosno glass, last week at Ikarus, the Hungarian bankrupt bus manufacturer.

Of course, what is needed is to clone H-J and send him to every ailing company in the former Eastern bloc. And maybe, after watching his admirable performance, retired managers will be pestering the authorities to send them, too, east to play the role of mother-bears, licking these sickly cubs into shape. However, the most worrying aspect of the H-J programme were the points when he expressed his profound lack of confidence in the existence of consistent leadership and vision government level.

He brought out, quite brilliantly, the desperate need for expertise of all kinds and especially for accounting skills. But how can even the small, successful private companies make it when the framework in Poland and Hungary is so piecemeal, ad hoc, ill-understood? In Poland, one reads of a staggering 130 per cent growth in private sector joint-stock companies within the last 15 months. Which sounds like a terrific success story, until one reads that they employ an average of less than two people. So how can the private sector, companies like the little paprika exporter H-J so warmly praised, carry the flag of economic reform? I hope we will have updates. Nothing could make more vivid the travails of the huffing, puffing, wonderfully human Harvey-Jones.

Patricia Morison

Charles Mingus's 'Epitaph' resurrected

When Charles Mingus first attempted to perform his *Epitaph* in 1962 it ended in chaos, his friend trombonist Jimmy Knepper lost a tooth for not writing fast enough and the "battered score was consigned to a closet. Composer/Guitarist Gunther Schuller rescued it from oblivion and later this month brings an all-American, 30-plus piece orchestra to perform the work in Europe for the first time, starting in London next Monday.

It seems fitting that the musical *de profundis* left by jazz's most turbulent figure should be rediscovered until 1985, six years after his death. Unknown to friends and family Charles Mingus had attempted to sum up his life and his work in a jazz symphony: an eighteen movement work lasting nearly two and a half hours and requiring 30-plus musicians were to perform it. *Epitaph* was found in a box at his home by musicologist Andrew Homzy who was cataloguing the bassman's work. He noticed that the bar numbers contained in a heavily annotated manuscript were measured - 1 to 3175. Mingus's widow, Sue Mingus immediately called Gunther Schuller, composer, arranger and family friend - and told him, "We're going to perform it." Ten years after Mingus's death, Schuller did perform it at the Lincoln Center in New York.

In the extraordinary and tragicomic circumstances, years earlier,



Charles Mingus: his life and work summed up in a 2½ hour jazz symphony at the Barbican next Monday

when Mingus attempted to perform the *Epitaph* as it then stood in 1962, he had unfortunately omitted to explain his plans to the record company (United Artists), the musicians and the audience at New York's Town Hall. The recording date (he had not explained it as anything more) never got beyond three or four pieces before collapsing in the face of technical difficulties and poorly scripted parts. Stagehands finally put everyone out of their misery by bringing down the curtain midway

through the farce in a dispute with management over pay. Ironically, when Schuller finally presented his edited and completed work at the Lincoln Center in 1989, stagehands again closed the show prematurely, this time half way through an encore.

Fixing *Epitaph* has become a life's work for Schuller, although the main job is done. "It was 96 per cent complete," he says. "It was a question of editing the score and writing all the parts." This meant months

spent deciphering Mingus's idiosyncratic notation. "On a couple of movements there seemed to be no completion - five bars, say, were simply torn off. Often there were 'verbal' descriptions as to what would happen which I could transcribe into musical notation.

"Sometimes an entire tympany part would be an octave too low and I could change that. In another piece the score was an absolute mess and made no sense and I spent two weeks resequencing and re-patching it." Most important, there was no conclusion to the entire piece and Schuller had to make up a typical Mingus improvisation.

Does the completed *Epitaph* represent jazz music's first integrated, extended work? "In *Epitaph*, Mingus achieved 50 per cent of the goal," says Schuller. "The movements have thematic similarities although some do not work in a close way. His idol was Duke Ellington who had worked on extended form - in *Black, Brown and Beige*, for example - and got as far 'suites'. Mingus himself ended up half succeeding and half failing with *Epitaph*. Had he not been discouraged by the fiasco in 1962 he would have achieved it."

Epitaph will be performed at the Barbican Hall on 21 October and then Paris 22, Toulouse 24, Berlin 29/30, Zurich 31, then on to Spain and Italy.

Garry Booth

The Sleep of Reason

BATTERSEA ARTS CENTRE

"The sleep of reason produces monsters." The painter Francisco Goya was stone dead for more than 30 years - from middle into old age. In this 1970 multi-media play by the Spanish dramatist Antonio Buero Vallejo, the ageing Goya remains in his own house. He is regarded as dangerous for his political and religious views, his safety is threatened, no one else sees merit in the "Black Paintings" he is producing now, and he hears voices - though deaf to what is said to him. As he says in his longest, most pained and finest speech, "I delight in reason; and I paint witches."

The Sleep of Reason, at its best, is a powerful dramatisation of Goya's desperate isolation. When Goya is onstage - and here is the play's most striking device - we are in his world, hearing only his voice and the sounds in his mind. His friends become mute, addressing him in sign language. The only words they speak in his presence are the words or noises his imagination puts in their mouths. (We only hear them speak their own minds when he is onstage.)

As Goya teeters on the brink of madness, he starts increasingly to confuse events inside and outside his head. People, suddenly in mid-scene, behave as his fearful mind imagines they mean to behave. We see how he cannot separate truth from fancy, and we feel his anguish.

We see the devilish ghouls that tease him; and when, in real life, inquisitorial volunteers burst in, torment him and rape his housekeeper/mistress Leocadia, we also see the even worse nightmare that at one point his mind must out of it.

All of this says much about the dark world of Goya's later paintings. I congratulate Loose Change Theatre on taking up Buero Vallejo's play and giving this, its British premiere. Buero Vallejo is considered Spain's greatest living dramatist, and this play is considered to be his masterpiece. This is not, however, my idea of a masterpiece. Too much of the play's first half concentrates on the "Will he? Won't he?" issue of whether Goya will consent to leave his house. The musical content of this multi-media show is some loud drumming, without much rhythmic subtlety. And Buero Vallejo overstates a small company like Loose Change by demanding that studies of numerous paintings by Goya - or, sometimes, enlarged details - are projected onto screens around the performing area.

One or two key paintings are too dark to survive this process, and several are either too magnified or too distant.

Alastair Macaulay

INTERNATIONAL ARTS GUIDE TODAY'S EVENTS

BERLIN

Schauspielhaus 20.00 John Nelson conducts the Berlin Staatskapelle in Rakhmaninov's Second Symphony and Brahms' First Piano Concerto, with Alexis Weissenberg, repeated tomorrow (East Berlin 2272 261).

Philharmonie Kammermusiksal 20.00 Jeffrey Tate conducts the Berlin Philharmonic Orchestra in Haydn's Symphony No 104, Schoenberg's Chamber Symphony No 2 and Britten's Serenade for tenor, horn and strings, with Gerd Seiffert and Robert Tear. Repeated tomorrow, Fri and Sat (West Berlin 2614 353).

Deutsche Oper 19.30 Neil Shicoff sings Rodolfo in *La bohème*. Tomorrow: *Il trovatore* (West Berlin 3410 248).

BONN

Oper 20.00 Dennis Russell Davies conducts Jean-Claude Ribbert's new production of *Die Zauberflöte*, with a cast led by Matthias Hölle, Paul Frey, Angela-Maria Blas and Hellen Kwon, repeated on Sat. Sun: Youri Vámos' production of Swan Lake. Mon: Lieder recital by René Kollo (773667). Tomorrow in

Beethovenhalle: Dennis Russell Davies conducts Manfred Trojahn's Third Symphony and Mendelssohn's Scottish Symphony, plus Prokofiev's Second Violin Concerto played by Oscar Shumsky (773666).

BUDAPEST

Academy of Music 19.30 Ervin Lukács conducts the Hungarian State Chorus and Symphony Orchestra. Tomorrow: Ahrenburg Youth Orchestra. Fri: Bartok Quartet.

State Opera 19.00 A Gentleman from Venice, popular opera by Ferenc Farkas (1805), also Fri and Sat. Tomorrow and Sun: Fiedlo.

Erkel Theatre 19.00 Tosca, also Sun. Tomorrow: *La traviata*. Fri: *Il barbiere di Siviglia*. Sat: Cav and Pag. All performances are sung in Hungarian.

Janos Arany Theatre Chekhov's *Platonov* can be seen on Fri, Sat and Sun in a guest production by De Trust Theatre Company of Amsterdam.

Marlin Jazz Club Restaurant Jazz sessions every evening with Hungarian and foreign musicians (117 9338).

Pre-booking for concerts at the Philharmonic booking office, Vorosmarty ter 1, and for opera at the central theatre booking office, Andrássy ut 18.

CHICAGO

Lyric Opera 19.30 Andrew Davis conducts a revival of Peter Hall's production of *Le nozze di Figaro*, designed by John Bury. The cast includes Samuel Ramey. The Figaro, Marie McLaughlin and Susanna,

Felicity Lott as the Countess, William Shimell as the Count, Frederica von Stade as Cherubino and Felicity Palmer as Marcellina. Runs till Nov 2, with next performance on Sat. Fri: Samuel Barber's *Antony and Cleopatra* (332 2244).

COLOGNE

Opernhaus 19.30 James Conlon conducts Don Giovanni, with Jake Gardner in the title role, Lyubov Kazarnovskaya as Donna Elvira and Pamela Coburn as Donna Anna, also Sat. Tomorrow and Sun: Lady Macbeth of Mtsensk. Fri: *L'elisir d'amore* with Leonina Vaduva as Adina (221 8400).

Schauspielhaus 19.30 Aristophanes' *Lysistrata* directed by Torsten Fischer. Tomorrow: Günter Krämer's new production of *Les Bonnes* (The Maids, 1948) by Jean Genet. Fri in the Kammeroper: Brecht's *Jungle of Cities* (221 8400).

LONDON

Royal Festival Hall 19.30 Mariss Jansons conducts the London Philharmonic in Sibelius' First Symphony, Respighi's *Feste Romane* and Bruch's Violin Concerto, with Mayumi Fujikawa. Tomorrow: Vladimir Ashkenazy conducts Mendelssohn, Elgar and Strauss (071-928 8900).

Queen Elizabeth Hall 19.45 Luciano Berio conducts the London Sinfonietta in a programme of his own music, including *Sequenza III*, Agnus and Laborinus II. Fri: Frans Bruggen conducts Haydn and Beethoven (071-928 8900).

Coliseum 19.30 Jonathan Miller's production of *The Mikado*, also

tomorrow and Sat. Fri: *La bohème* (071-936 3161).

MUNICH

Staatsoper 19.00 Hans-Martin Schmidt conducts *Le nozze di Figaro* with a cast including Lucia Popp and Ann Murray. Tomorrow: Cardillac. Fri: Peter Wright's production of *Sleeping Beauty*. Sat: Edita Gruberova sings the title role in Robert Carsen's production of Lucia di Lammermoor. Sun: Behrens sings Elektra (221316).

Herkulesaal der Residenz 20.00 Christoph Stapp conducts the Munich Symphony Orchestra in Beethoven's *Eroica* Symphony, Strauss' *Don Juan* and Tchaikovsky's First Piano Concerto, with Nicola Frisardi. Sat: Andrew Lloyd Webber's *Requiem* (299901).

Tomorrow and Fri at Gasteig: Georges Prétre conducts the Bavarian Radio Symphony Orchestra in music by Respighi and Mussorgsky/Ravel. Sat: Liza Minnelli (48098 614).

Deutsches Theater 20.00 Opening night of a three week run of *West Side Story*, directed by Alan Johnson with the original choreography by Jerome Robbins (593427).

Kammerspiele 19.30 First night of new production of five short plays by Samuel Beckett, directed by Hans-Joachim Ruckhäberle, repeated tomorrow and Fri. Sat and Sun: Goethe's *Stella* directed by Thomas Langhoff (23721 328).

NEW YORK

Avery Fisher Hall 20.00 Heinrich Schiff is soloist in Shostakovich's

First Cello Concerto, with the Bamberg Symphony Orchestra conducted by Christoph Eschenbach. The programme also includes Dvorak's New World Symphony. Tomorrow, Fri, Sat: Kurt Masur conducts the New York Philharmonic. Sun at 15.00: Maseel conducts the Pittsburgh Symphony. Sun at 19.30: James Galway recital (875 5500).

Metropolitan Opera 20.00 James Levine conducts *Die Zauberflöte*, with a cast including Dawn Upshaw, Ruth Welting, Jerry Hadley and Mikael Melbye, also Sat. Tomorrow: *Un ballo in maschera* (302 6000).

New York State Theater 20.00 Mark Gibson conducts Frank Corsaro's production of *Madama Butterfly*, with Cynthia Lawrence in the title role. Tomorrow: *Die Soldaten* (870 5570).

THEATRE

■ NICK and Nora: Barry Boetwick and Joanna Gleason star in a Hollywood in 1937 and based on characters created by Dashiell Hammett in *The Thin Man*. Book and direction by Arthur Laurents, music by Charles Strouse, lyrics by Richard Maltby. Previews daily except Mon, opening night Nov 10 (Marquis Theater, 1535 Broadway at 46th St, 382 0100).

■ Return to the Forbidden Planet: written and directed by Bob Carlton, dubbed "Shakespeare's forgotten Rock and Roll masterpiece", and loosely based on *The Tempest* (Variety Arts Theater, Third Ave and 14th St, 293 8200).

■ Rodgers and Hart: A Celebration. The best of the R and H works, directed by Michael Ramech. Runs till Oct 27 (Triangle

Theater, Church of Holy Trinity, 316 E. 98th St, 860 7245).

■ Ticketron answers inquiries and sells tickets more most shows on and off Broadway (248 0102).

PARIS

Opéra Comique 19.30 Moscow Chamber Opera opens a two-week season with Shostakovich's *The Nose*, repeated tomorrow, next Tues and Wed. Mozart's *Bastien und Bastienne* and Der Schauspielerdirector can be seen on Sat and Sun and later next week (4295 8953).

Théâtre de la Bastille 21.00 Fasshug III 1989, choreographed and danced by Gerhard Bonner. Repeated tomorrow (4357 4214).

Salle Pleyel 20.30 Semyon Bychkov conducts the Orchestre de Paris in the Fifth Symphonies of Beethoven and Shostakovich. Repeated tomorrow (4563 0795).

VIENNA

Staatsoper 19.30 Claudio Abbado conducts the Tarkovsky production of Boris Godunov, with Robert Lloyd in the title role, repeated on Sun. Tomorrow: *La bohème* (51444 2980).

Musikverein 19.30 Pinchas Steinberg conducts the Austrian Radio Symphony Orchestra and Chorus in Kodaly's *Ta Deum* and Liszt's *Faust Symphony* (505 6190).

Konzerthaus 19.30 Rafael Frühbeck de Burgos conducts the Vienna Symphony Orchestra in music by Takemitsu, Haydn and Bach/Schoenberg, with Richard Stoltzman soloist in Mozart's Clarinet Concerto. Repeated tomorrow (7124 8880).

European Cable and Satellite Business TV

(all times CET)

MONDAY TO FRIDAY
Eurosport
0800-0630 International Business report

0730-0800 Moneyline
1230-1300 Business Morning
1300-1330 Business Day
2000-2030 World Business Today - a joint FT/CNN production with a review of business stories
2300-2330 World Business Today
0100-0130 Moneyline

Superchannel
2130-2200 (Tues) East Europe Report - weekly financial report from FTTV.
2130-2200 (Wed) FT Business Weekly - the latest round-up of business news with James Beilini and Debbie Middleton.
2130-2200 (Thurs) Talking Heads

Sky News
1200 International Business Report
1130, 1730, 2130, 0430, 0530 (Thurs) FT Business Weekly

SATURDAY

CNN
0730-0800 Moneyline
0800-0930 World Business This Week - a joint FT/CNN production
1940-1950 World Business This Week
2130-2140 Your Money

SUNDAY
Superchannel
1800-1830 FT Business Weekly

Sky News
1330, 1630, 2030, 0030, 0230 FT Business Weekly
CNN
0710-0740 Moneyline
1340-1400 Inside Business
1540-1610 Your Money
1800-1930 World Business This Week
1940-2000 Inside Business

LETTERS

German influence in monetary union and the interest rate dilemma

From Mr Milton J. Exrati.

Sir, There is an important point to add to Samuel Brittan's insightful comment on European monetary integration (Economic Viewpoint, October 10). Monetary union effectively ties the monetary policy of every nation in the Community to that of the dominant central bank, which right now is the Bundesbank. But without a similarly integrated political system for controlling that bank, Europe has no means to ensure a general European policy should German interests diverge from those of the larger Community.

At the moment, the Bundesbank policy might suit both Germany and the rest of Europe. This, of course, is debatable. But whatever can be said for the moment, it strains the imagination to consider that German monetary policy will always suit Europe as a whole. German and general European interests will not always coincide. Yet it is on just such a consideration that the present approach to monetary integration counts.

As the then chancellor of the exchequer, however, Lawson also deserves the blame for his ill-timed shadowing of the ERM when, by attempting to cap sterling at DM2.00 to the pound, he injected more liquidity into a system that had already been well-primed following the October 1987 stock-market crash.

It was this folly, rather than courage, which subsequently forced a rise in base rates to 15 per cent and laid the foundation for the inflation and recession that has followed. The government can now claim credit for the gradual elimination of inflation, which was caused by these initiatives, but if relief from the current high real interest rates is not felt soon, it will also be credited (blamed) for the elimination of many businesses and jobs. The dilemma is how to accomplish interest rate cuts with a much-improved inflation rate now that Britain is part of the ERM straitjacket and hostage to German monetary policy.

Alan Abel,
Via Peri 23,
Lugano, Switzerland

have a monetary integration instead of a follow-the-leader approach.

Milton J. Exrati,
Nomura Capital Management,
180 Maiden Lane,
Suite 2903,
New York NY 10038

From Mr Alan Abel.
Sir, Samuel Brittan's Economic Viewpoint perhaps rightly credits Nigel Lawson for being the political avant-garde for ERM membership.

As the then chancellor of the exchequer, however, Lawson also deserves the blame for his ill-timed shadowing of the ERM when, by attempting to cap sterling at DM2.00 to the pound, he injected more liquidity into a system that had already been well-primed following the October 1987 stock-market crash.

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Alan Abel,
Via Peri 23,
Lugano, Switzerland

Positive future for majority of independent financial advisers

From Mr Jack Philp.

Sir, It is to be hoped that forecasts of the death of the independent financial adviser (IFA) have - like Mark Twain's - been greatly exaggerated.

Certainly, the Financial Services Act (FSA) has in some respects achieved results contrary to those intended. Consumer choice has been narrowed, rather than extended.

But if my company's experience is at all typical, there is and will continue to be a substantial role for the IFA to play in the related fields of life assurance, pensions and investment advice.

At the outset of the Financial Services Act, G.A. Life foresaw the need to broaden its distribution channels, both to seize new business opportunities and to protect against predicted erosion of its IFA customer base.

Not without unease among some IFAs, we took steps as varied as the creation of a joint venture with National & Provincial, ties with the Cheshire, Newcastle, Derbyshire, Leeds & Holbeck and Ipswich building societies; and of course sales development activities with General Accident's chain of estate agents.

The result of this multi-channel distribution development was that G.A. Life's single-premium business tripled in the first half of 1991. And in a market that's as tough as any other in these times, we believe we have gained and are gaining market share.

Yet none of this happened at the expense of those IFAs who nominate our products under the provisions of "best advice".

When the FSA became law, G.A. Life drew some 60 per cent of its business from IFAs. Today the ratio is just over 70 per cent - despite all our new distribution channels - and it continues to edge upwards.

While agreeing wholeheartedly with recent correspondents bemoaning the threat to independent advice, I believe the majority of IFAs have a more positive future than they may fear or realise.

Jack Philp,
general manager,
G.A. Life,
3 Rongier Street, York

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Jack Philp,
general manager,
G.A. Life,
3 Rongier Street, York

When successful nepotism should come as no surprise

From Capt D. Bromley-Martin.

My attention was drawn to a fleeting reference to my father in Barry Riley's review of David Kynaston's "Cazenove Co" ("Blue-blood mystique", October 7). He seemed surprised that quality (in the firm's leadership) should have been maintained by a "thoroughly nepotistic" policy of recruitment.

But this suggestion is, to begin with, unjustified. "Nepotism" means "favouritism to relatives" and as Riley shows by his earlier reference to Claud Seracoid and Charles McKlen and as is borne out by mothers' social contacts and on the use to which the firm was able to put them.

I suspect that the policy continues today, with evident success. There is even flexibility in the system, as shown by Riley's other example, Mr Micklem's 1946 view of Mr David Cazenove did not prevent a 30-year stint as partner by the latter. D. Bromley-Martin,
3 Tufts Road,
Bosham Hoe,
Chichester,
Sussex PO18 8ET

But Cazenove are luckier. They were founded by two brothers-in-law as a private partnership. When they needed new partners, what better source of supply than from the ranks of those they knew best - their families and friends?

That a future senior partner was the son of a cousin of one of the firm's business associates is not in the least surprising but, indeed, very fortunate. If the present senior partners were recruited by cousins of their respective mothers - and I think that the book is silent on this point - then it reflects no more than credit on their mothers' social contacts and on the use to which the firm was able to put them.

I suspect that the policy continues today, with evident success. There is even flexibility in the system, as shown by Riley's other example, Mr Micklem's 1946 view of Mr David Cazenove did not prevent a 30-year stint as partner by the latter. D. Bromley-Martin,
3 Tufts Road,
Bosham Hoe,
Chichester,
Sussex PO18 8ET

Tax-funded programme could reduce damage caused by CFCs

From Mr Tom Falvey.

Sir, Perhaps the second greatest danger of our apocalyptic age is the accelerating erosion of Earth's protective ozone layer, the cosmic condom that shields us from lethal ultraviolet radiation. All of our efforts to save the whales, the rain forests, or ourselves will be futile if we allow our planet to be microwaved at ever increasing levels.

Most ozone destruction is caused by chlorofluorocarbons (CFCs) in our refrigerators and air conditioning systems. Leakage of such CFCs could be greatly reduced if the government would buy back these coolants at an attractive rate when the units are discarded. This programme could be paid for by a tax on the lucrative profits of CFC production (which should be phased out as soon as possible).

Since one molecule of CFC can destroy up to 100,000 molecules of ozone before breaking down, every ounce of CFC recovered would save three tons of ozone. With the stakes so high, and the cost/benefit ratio so impressive, it would be criminally negligent not to implement this measure.

Tom Falvey,
3290 Sacramento Street,
San Francisco, California

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Tom Falvey,
3290 Sacramento Street,
San Francisco, California

Origins of the 'pentop' computer technology

From J.L.T. Davies.

Sir, It is perhaps worth recalling that the technology behind the "pentop" computer which you wrote about ("Technology: Pen poised to make its mark" (October 4), was first developed in the UK by the National Physical Laboratory and commercialised by Quest Automation in the late 1970s. The Micropad made by Quest

was a remarkable device whereby data, hand-written on to an ordinary sheet of paper using a normal pencil, was captured in a machine-readable form. In this way a hard copy version of the data was created automatically and the need for a special stylus was avoided.

Unfortunately, Quest never pursued this activity but I am

sure that there are other companies besides WBMS in the UK which are still successfully using these devices for data input.

J.L.T. Davies,
general manager,
World Bureau of Metal Statistics,
27a High Street,
Ware,
Herts

PERSONAL VIEW

Lessons that Brazil can learn from Mexico

By Rudi Dornbusch

When Brazil's President Collor de Mello took office a year and a half ago he promised to kill the tiger of inflation, clean up government, privatise one company a day, and make Brazil part of the first world. None of this has happened...

of inflation, clean up government, privatise one company a day, and make Brazil part of the first world. None of this has happened... the tiger is loose, corruption stands at an all-time high, privatisation is bogged down and Brazil sinks steadily deeper into third world status. Mr Collor needs to assess the turn for the worse that he has visited on his country; lessons on how to do better can be drawn from Mexico.

Why Mexico? Because no other troubled country has done more things right in the economic area in the past decade and no country shows as spectacular a pay-off. The lessons from Mexico come under four headings: stabilisation, external debt, restructuring, and governance. The overall message is this: quick fixes do not last; reconstruction takes time and commitment.

Stabilisation: In the mid-80s, Mexico's government set out to reduce inflation to the levels of 1955-60, when it averaged less than 6 per cent a year. The budget deficit was reduced from 10 per cent of GNP to nothing. An incomes policy package was used to make the transition to moderate inflation. The last step, likely soon, is the move to a fixed exchange rate with the US.

Budget control was achieved by cuts in public sector invest-

ment, privatisation or closing of enterprises with deficits, elimination of consumer subsidies and supply-side tax reform - a widening of the tax base, simplification of the tax structure and rates set at US levels. Jail sentences for tax fraud became part of the culture.

The administration of President Carlos Salinas de Gortari in Mexico, made inflation Public Enemy Number One. A broad incomes policy agreement was negotiated, which provided for wage rules, price agreements for a basic basket of consumer goods, arm twisting to control private-sector price increases, and a pre-announced exchange rate policy of depreciation equal to a steady 1 peso a day. Inflation was brought down from nearly 200 per cent (over 12 months) to about 20 per cent at present.

Lesson: incomes policy works, but only in a context of fiscal restraint and an exchange rate policy that does not allow overvaluation to become severe.

External debt: the Mexican approach to debt recognised that creditors cannot afford debtors but do get debt reductions but do not help to make the process look good. A good debt settlement must instil confidence that the remaining debt will be paid, and it must put debt service at a plausible level on automatic pilot.

The Brady Plan did exactly that. Mexican companies now borrow in the New York market and they issue stock on the New York Stock Exchange while direct investment inflows easily finance interest payments and trade deficits.

Lesson: stop politicising debt. Recognise the need to make peace with the world capital market. Set a realistic target, stand firm (quietly), make a deal, follow the deal.

Restructuring: the Mexican economy has been transformed over the past decade on three fronts - privatisation, deregulation, and trade liberalisation. In 1982, 1,156 Mexican firms were in the public sector. By 1990 there were only 280 left.

Privatisation was left to professionals; workers were given an important role in the restructuring dialogue; and the political rhetoric was adept - privatisation was to provide social spending revenues.

The deregulation campaign has been waged on many fronts. Restrictions to entry and licensing are disappearing. The office in charge of deregulation estimates that its deregulation effort may reap benefits of 10 per cent of GNP.

Trade liberalisation completes the restructuring picture. Tariffs have been cut, once-comprehensive import licensing requirements have been virtually abolished, and there are only a few sectors (chemicals, cars) where there are any quotas left. The Free Trade Agreement with Canada and the US is under negotiation. By 2000 Mexico will be a fully integrated part of the North American economy.

Lesson: transformation to a modern, market-oriented and competitive economy takes a long time. Privatisation, deregulation and trade liberalisation are complementary and must go hand in hand.

Governance: this is the most

important element of Mexican reform: accountability of officials, continuity, competence, and courage.

President Salinas has brought about a revolution by making accountable government the central focus of legitimacy. This change goes far beyond rooting out corruption. Officials owe allegiance to the goal of stability and prosperity.

Lesson: government plays a central role in rebuilding a prosperous economy. Accountability at every level, continuity of the team and the policies, courage and sheer competence are essential.

And now Brazil? Two factors determine success in economic reconstruction and progress: the assets of a country's resources, human skills, willingness to work hard, size, and entrepreneurship - and the quality of government. Mexico has the quality of government, Brazil the national assets.

A decade of abuse and neglect, corruption, and a dismantling of institutions have undermined Brazil's performance. If President Collor accepts that stabilisation and restructuring are long-term aims, Brazil could come back and even outperform Mexico.

For the time being, though, resolve is not visible. "Politically impossible" is the objection to any move and excuses abound as to why reform is "easy in Mexico, impossible in Brazil". The national will to try again and to succeed continues largely unbroken, if only the president would lead. The author is professor of economics at the Massachusetts Institute of Technology

Edward Mortimer

The immigrants we need

Europe is in the front line of south-north migration - and needs to co-ordinate its response



FOREIGN AFFAIRS

In Germany, attacks on hostels for asylum seekers are a daily occurrence. In France, even a veteran liberal like former President Valéry Giscard d'Estaing warns of an "invasion", and calls for blood rather than place of birth to be used as the criterion of French nationality. In Britain, the home secretary, Mr Kenneth Baker, has announced a tightening of asylum rules, making it easier to deport asylum seekers who are judged not to be bona fide political refugees.

To Americans, almost all of whom are immigrants or descendants of immigrants, European attitudes on this subject often seem quaint, if not grotesque. But the problem is not, in fact, peculiarly European. It is global. The US certainly has more legal immigrants than any other country, but it also devotes considerable resources to trying to stop illegal immigration, and until recently it was towing boatloads of Haitian would-be immigrants back out to sea.

Many Americans openly express their disquiet at the "browning of America" - the fact that immigrants now come predominantly from Asia and Latin America rather than from Europe. The US government has actually tried to correct this by a lottery offering 40,000 work permits to applicants from a group of mainly European countries.

Japan's immigration policy is notoriously restrictive, and even Australia, a country transformed economically and culturally by immigration since the Second World War, but with still only 17m people sharing an entire continent, is now going through an agonised debate on the subject.

The problem is, in essence, a north-south one - using the terms in the technical sense which makes Australia part of the world's population is now concentrated almost entirely in the south, while employment and other economic opportunities are generally far more promising in the north. Market economics, therefore, dictate a large-scale migration of surplus labour from south to north.

But such restrictions are unlikely to work so long as would-be employers and would-be immigrants share an interest in evading them. Their effect is to create an exploited and often terrorised underclass of illegal immigrants; to increase friction between "host" and "guest" communities; and to exacerbate tensions with labour-exporting countries in the south.

The problem is especially acute for Europe because there it has an east-west as well as a north-south dimension. Western governments which for years pressed the Soviet bloc to allow its citizens freedom of movement cannot easily impose tough restrictions on the entry of east Europeans into their own countries.

Already the signatories to the Treaty of Schengen - France, Germany and the Benelux countries - have abolished visa requirements for citizens of Czechoslovakia, Hungary and, most significantly, Poland - a country of large population and low standard of living, which has already provided 1m permanent emigrants in the last 10 years. And it must be questioned whether effective controls can be maintained on migration to western Europe from Romania, an even poorer country which with Poland accounts for almost two thirds of eastern Europe's population and more than 80 per cent of its population growth over the past 20 years.

Poland and Romania are net exporters of labour. But they also occupy the greater part of the Soviet Union's western border, and Czechoslovakia and Hungary, which have a short stretch of it in between, are scarcely better placed to cope with a flood of immigrants. Either these countries will become a corridor through which Soviet emigrants reach western Europe, or they themselves will have to impose

strict immigration controls at their eastern frontiers.

Europe's southern border is much more clearly defined: it coincides with the Mediterranean, and also with the cultural divide between the Christian or post-Christian west and the Arabo-Islamic world. But that by no means makes it impermeable, though it does make the assimilation of immigrants much more difficult.

There are already 6m people of North African origin in the EC - half of them in France and 800,000 (mainly illegal immigrants) in Italy - as well as large Moslem communities in Britain and Germany, of South Asian and Turkish origin respectively. These communities in western Europe are, to put it at its best, imperfectly integrated into European society. Hostility to them, and especially to the idea of further immigration from their countries of origin, has become a highly-charged political issue.

The governments of France, Spain and Italy in particular are worried at the possibility of further waves of emigration from the Maghreb, propelled by declining living standards and rising unemployment. If these are accompanied, as they might well be, by political upheaval, widespread violence and/or the rise of outspokely anti-European leaders in one or more of the Maghreb countries, both the flow of migrants across the Mediterranean and the reaction of the "host" populations in Europe might become difficult to control.

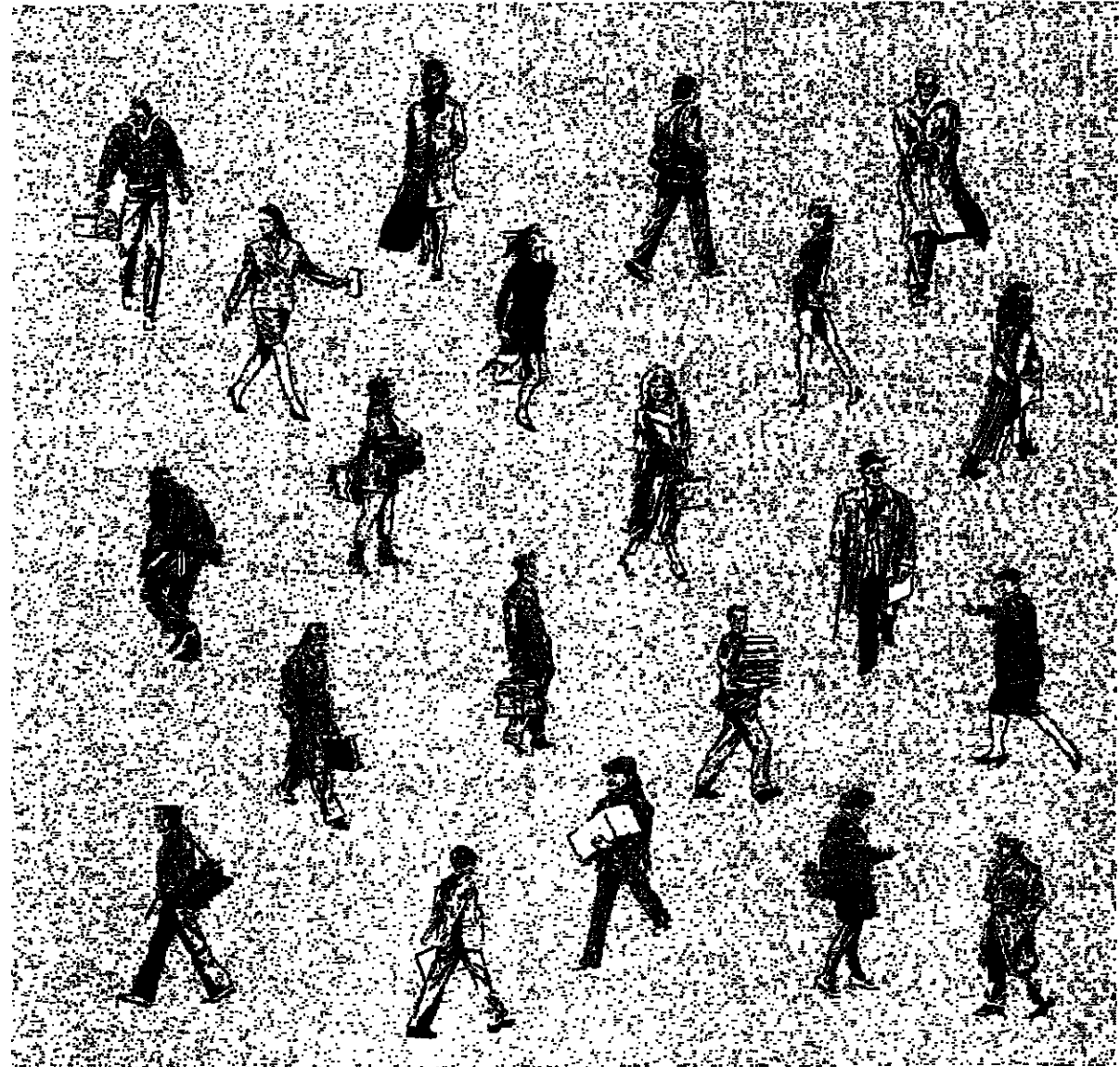
Given all that, it is hard to understand why a common immigration and asylum policy, rather than economic and monetary union, has not been at the top of the European political agenda for the last two years. An immediate priority for European states should be to reach agreement on how the external costs and frontiers of Europe are to be policed, what criteria will be used for the admission of would-be migrants, and how genuine asylum-seekers fleeing from war or persecution are to be identified.

If it becomes necessary to admit large masses of refugees for humanitarian reasons, the burden of housing and supporting them should be equitably shared among European states, according to their ability to pay. At the same time, there should be a joint and continuing effort to establish Europe's probable economic need for, and capacity to absorb, immigrant labour.

On the basis of this estimate, quotas from different labour-exporting countries could be established (as in the US), and the co-operation of those countries in limiting or managing migration should be enlisted, in return for guarantees about the treatment legal immigrants would receive after their arrival in Europe. The housing and absorption of immigrant populations should also be planned on a Europe-wide basis, so as to minimise adverse social consequences, and the cost equitably shared among the recipient countries.

Since politicians of all parties agree that this is one social phenomenon whose management cannot be left purely to the market, they must accept the degree of interventionism required to manage it humanely.

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INSIDE

IBM profits tumble 84% to \$172m

The slowdown in the world computer market was underlined yesterday when International Business Machines reported an 84 per cent drop in third-quarter earnings to \$172m. The company also said it expected to cut 20,000 jobs this year. Page 20

Squeeze on interbank loans

Interbank assets of banks in the main economies fell by \$79bn in the three months to the end of March. The squeeze in the interbank loans market could reduce the capacity of banks to provide credit to outside customers. Page 22

News Corp grilled over salaries

Shareholders in News Corporation yesterday questioned Mr Richard Searby (left), deputy chairman, about the 16 per cent increase in directors' fees last financial year, while the dividend remained frozen. One director received an increase of more than \$2m to \$14.8m (\$11.8m). Mr Searby said the group was obliged to meet "market" rates and some increases included reward payments. Page 19

Merrill Lynch cheers Wall Street

Further evidence of the Wall Street revival was provided yesterday when Merrill Lynch, the largest US broker, reported net profits of \$160.2m for July to September. Page 20

Depression in the Chair

The latest round of UK company results were as awful as predicted but there had been hope that the chairman's statements would herald recovery. These hopes were dashed. Page 25

Bedmaker plumps up profits

Silentnight Holdings, Europe's biggest manufacturer of beds, yesterday reported a 2.7 per cent increase in taxable profits to £4.8m (\$7.8m) for the six months to August 3. Mr Bill Davies, chairman, warned that he was "cautious about the immediate future" because there was no evidence of an upturn in UK trade. Page 25

Sales of Swiss chemicals

Ciba-Geigy, the biggest of the Swiss chemicals groups, reported a 5 per cent increase to SF16bn (\$10.7bn) in its consolidated sales during the first nine months of the year. Page 18

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Chief price changes yesterday

FRANKFURT (DM)		PARIS (FFr)	
Rhine	622 + 14	Edon	385 + 25
Alcoa Ind	523 + 10	Edon	486.9 + 18.9
Hertz	781.5 + 13.7	Interchange	801 + 54
Schindler	10.5	UAP	515 + 22
Falke	840 - 20	SUC	600 - 12
Colonia Koni	383.5 - 10.5	Radstock	532 - 13
NEW YORK (\$)		TOKYO (Yen)	
Rhine	14 + 3/4	Edon	630 + 80
Alcoa Ind	25 1/2 + 1 1/4	Edon	302 + 100
Hertz	70 1/2 + 3	Edon	630 + 70
Schindler	50 1/2 + 2 1/2	Edon	600 - 70
Falke	27 + 1/2	Edon	1100 - 40
Colonia Koni	28 1/2 - 1/2	Edon	320 - 7
LONDON (Pence)		Aust Security	
Rhine	302 + 6	Edon	257 - 5
Alcoa Ind	523 + 10	Edon	395 - 7 1/2
Hertz	315 + 15	Edon	26 1/2 - 5
Schindler	327 + 20	Edon	148 - 7
Falke	283 + 8	Edon	723 - 37
Colonia Koni	288 + 12	Edon	256 - 55
Edon	718 + 28	Edon	79 - 5
Edon	183 + 10	Edon	137 - 5
		Edon	320 - 7

Hoesch board opposed to Krupp merger

By Andrew Fisher in Frankfurt

THE MANAGEMENT board of Hoesch, the German steel and engineering company, is opposed to a merger with Krupp, the industrial group which last week said it owned a quarter of the shares and wanted a friendly merger. Krupp's chief executive, said it bought the DM500m (\$295m) stake to prevent foreign interests acquiring Hoesch. He said friendly institutions held sufficient shares to give Krupp a majority. These include Westdeutsche Landesbank and Credit Suisse. He added: "It is not a hostile takeover that lies ahead, but the stabilisation of Hoesch's shareholder structure through its neighbour, Krupp."

Yesterday, Mr Heese said Krupp was a desirable partner because of its proximity - it is based in Essen - and because it has similar activities like steel, motor industry supplies, and industrial plant. But he disagreed with Krupp's course of action. "This is the wrong way, and it leads to one partner dominating the other."

A merger would create a group with turnover of DM28bn and 111,000 employees. Last year, Krupp recovered from heavy losses caused mainly by its industrial plant activities. The company is controlled by the Krupp foundation, with the Iranian government owning a big minority stake.

It controls the quoted Krupp Stahl subsidiary, which last year paid its first dividend for 18 years. Hoesch suffered a 66 per cent drop in pre-tax profits in the first half of 1991.

Norway may cut cost of borrowing by banks

By Karen Fossell in Oslo

THE NORWEGIAN government's measures to shore up the banking system, to be announced on Thursday, are expected to include ways for banks to borrow more cheaply from the central bank. The banks' competitive position against the heavily subsidised postal banking system is also likely to be strengthened.

On Monday, the government intervened to rescue Christiania Bank, Norway's second biggest bank, which is facing technical insolvency.

Christiania yesterday wrote to its depositors assuring them of the bank's financial position. The letter outlined the government's pledge of support and asked them to remain with the bank.

The government has already indicated that it will increase allocations to a state-operated fund, which acts as a safety net for the banks. It is also expected to reduce the banks' contributions to their own guarantee funds by up to three-quarters. The banks currently pay the equivalent of 0.15 per cent of assets each year into their guarantee funds.

The package is expected to include lower interest rates on some of the banks' borrowings from the central bank, and a higher ceiling for overnight lending by the central bank.

Also being considered is a proposal to lower the proportion of liquid assets the banks must hold in relation to their assets. Currently the banks must maintain a liquidity ratio equivalent to 8 per cent of total assets.

Accor falls 25% but may lift stake in Wagons-Lits

By William Dawkins in Paris and Andrew Hill in Brussels

ACCOR, the French hotel group, yesterday announced a 25.3 per cent drop in profits for the first half of the year, amid renewed speculation that it is about to increase its control over the hotel business of Wagons-Lits, the Franco-Belgian tourism group.

Trading in Wagons-Lits shares was suspended in Brussels yesterday, pending an announcement due in the next few days. Belgian stock market authorities were examining a planned financial operation between Wagons-Lits shareholders, said Wagons-Lits.

Accor and French-controlled Societe Generale de Belgique (La Generale) last year took a combined 25 per cent stake in Wagons-Lits, paving the way for the French hotel group to take management responsibility for some of Wagons-Lits hotel businesses in March, including Pullman, France's second-largest hotel operator after Accor itself.

Accor refused to comment, but some analysts believe it could buy Wagons-Lits' hotel businesses, as proposed earlier this year by Mr Jean-Marie Simon, Wagons-Lits president. Wagons-Lits' hotels have been expected to fall to FF8bn (\$518m). Others believe La Generale might sell its Wagons-Lits shares to Accor.

Accor's net group profits fell from FF572.4m in the first six months of last year to FF427.6m, hit by the collapse in tourism caused by the Gulf war. Full-year profits should be around the same level as last year's FF10.85bn to FF10.72bn in the first six months, which turns into a 4.9 per cent rise adjusting for acquisitions. Gross cash flow fell by 7.4 per cent, from FF1.08bn to FF997.9m over the same period.

Hotels in Britain, France and the Netherlands were hardest hit by the economic downturn. Accor also runs restaurant, catering and luncheon voucher businesses, which were less severely affected. Luncheon vouchers saw a 30 per cent rise in activity, said Accor.

Hotel occupancy rates returned to normal from August and cost reductions decided at the start of the year are taking effect, said Accor. Its links with Wagons-Lits, the expansion in cut-price hotels with last year's takeover of Motel 6, the US chain; and the opening of markets in eastern Europe and Asia, made the outlook "very favourable", said the group.

UK insurer joins European alliance

By Richard Lapper and Hilary Barnes

FRIENDS PROVIDENT, the Dorking-based mutual life assurance company, will join "Eureko", a pan-European alliance linking powerful Dutch, Swedish and Danish insurance interests.

The four partners will co-operate in developing international, particularly European, operations, and will take advantage of resources within the group to expand their domestic businesses.

Future plans include inviting other European companies to join the venture and the possible creation of a fully integrated quoted pan-European company, jointly owned by all partners.

Mr Fred Cotton, managing director of Friends, said Eureko was a strategic alliance rather than simply a joint venture. He said: "It's a brilliant concept - federation can give a financial grouping enormous depth."

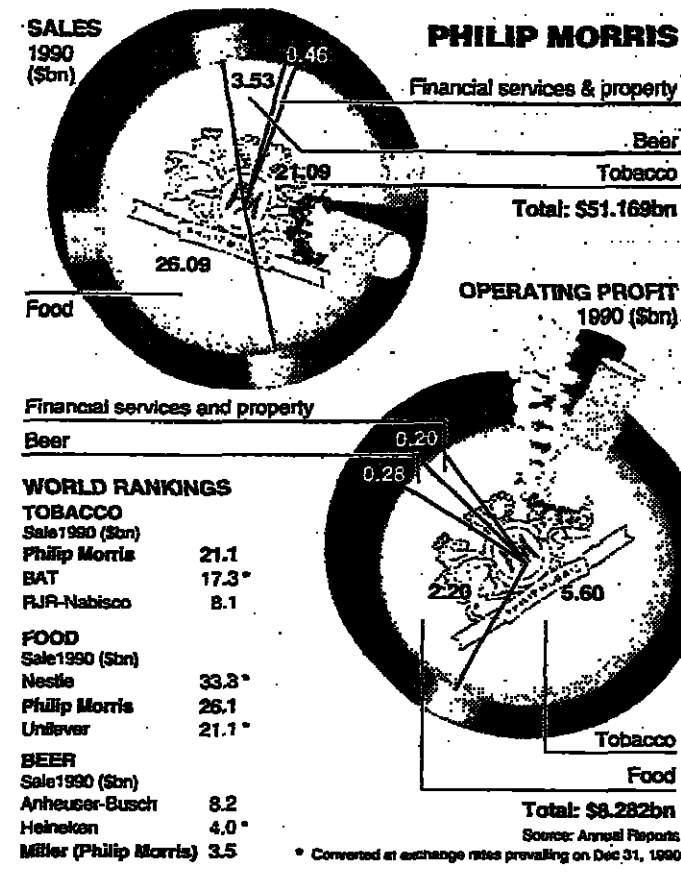
The three continental companies, which launched the alliance in May this year, are among the biggest in their respective domestic markets. Topdanmark is number three in Denmark, AVCB is number four in the Netherlands and Wassa is number three in Sweden.

The Eureko partners together earned £1.9m (\$3.3bn) in life premiums and almost £1bn in non-life premiums in 1990.

Friends Provident, the third-largest mutually owned company in the UK behind Standard Life and Norwich Union, earned premium income in excess of £1bn in 1990 and has funds under management of £8bn.

Three of the four partners are mutual companies - owned by their policyholders - while Top-

Guy de Jonquieres talks to Hans Storr at Philip Morris



A predator in no hurry to pounce

those where the split is such that you do not fall foul of the anti-trust [monopoly] laws and you achieve synergies" - notably by adding new products to Philip Morris's existing manufacturing or distribution facilities.

In Europe, he said, acquisitions need not be limited to businesses where Philip Morris already has a local presence. "At those rates, you can't go wrong, and you need long-term financial back-up to do that," he said.

Still, the extra credit would come in handy if the right acquisition opportunity arose.

But what is Philip Morris looking for?

"The criteria are that an acquisition would have to fit our existing businesses," said Mr Storr.

"The best acquisitions are those where the split is such that you do not fall foul of the anti-trust [monopoly] laws and you achieve synergies" - notably by adding new products to Philip Morris's existing manufacturing or distribution facilities.

Many companies are now also much more tightly managed, making it harder for acquirers to squeeze higher profits from them by cutting costs.

"Generally speaking, at today's high prices it may be difficult to consider an acquisition, because you couldn't make it pay unless there are some unusual synergistic elements which would reduce this non-return calculation to a more favourable position."

However, several hurdles lie ahead. Acquisition prices have risen steeply in the food industry since the mid-1980s.

Many companies are now also much more tightly managed, making it harder for acquirers to squeeze higher profits from them by cutting costs.

"Generally speaking, at today's high prices it may be difficult to consider an acquisition, because you couldn't make it pay unless there are some unusual synergistic elements which would reduce this non-return calculation to a more favourable position."

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INTERNATIONAL COMPANIES AND FINANCE

Talks on reservations accord fail

By Paul Betts in London and William Dawkins in Paris

A PROPOSAL by two of the world's largest airline computer reservation systems to forge a significant partnership in Europe has collapsed because of fundamental disagreements between the two parties.

The plan involved setting up a joint venture between Sabre, the computer reservation division of American Airlines, and Amadeus, the computer reservation system owned by Air France, Lufthansa and Iberia, to link up their operations in Europe and develop new products for the European market.

After the proposed alliance was approved by the European Commission in August, the two groups were expected

to finalise an agreement by the end of last month. However, Mr Jose Antonio Tazon, the Amadeus chairman, said yesterday that after securing the approval of Brussels, "fundamental differences of strategy were apparent and Amadeus decided not to pursue its accord with Sabre".

The deal failed because of differences in understanding of the European market's needs, according to Amadeus. It claimed Sabre wanted the joint venture to be modelled on its own centralised airline reservation system, while Amadeus wanted to keep in place its two structures, including a Sabre-type centralised booking system for airlines, plus local

booking services for rail, ferries, sports events and tour operators.

Amadeus said that it would now seek alliances with other computer reservation systems.

American Airlines said for its part it had become clear in recent weeks that significant "cultural and organisational differences" had emerged, making it impossible to complete the deal. The US company wanted to deal directly with one entity in Europe but said that it ended up dealing with a number of additional parties connected with Amadeus.

Amadeus also lost one of its shareholder airlines this year when Scandinavian Airlines System (SAS) decided

to pull out of the European reservation system.

Sabre now intends to market its products independently in Europe. "We will resume our aggressive sales efforts throughout Europe and continue development of the Sabre product line for the European market will be a top priority," said Mrs Kathy Misunas, the Sabre president.

Computer reservation systems are regarded as a critical factor in airline marketing since they provide the information necessary for airlines to maximise their loads and revenues on a day-to-day basis. Their use has also been extended to cover a wide range of travel services.

Lower revenues force cuts at Stena

By Richard Tomkins, Transport Correspondent

THE DUTCH subsidiary of Stena Line AB, the Swedish ferry group, yesterday said it was starting a cost-cutting programme because of lower-than-expected revenues.

Stena Line BV, of Hook of Holland, said 34 ship and shore-based jobs would go as part of a drive to save £18.2m (\$4.3m) through operational, marketing and personnel reductions.

The cuts come as further evidence of the troubles afflicting the portfolio of ferry companies built up by Stena Line AB over the last three years.

Last month the group's British subsidiary, acquired in April 1990, announced 1,569 job losses and the ending of its Folkestone-Boulogne cross-Channel ferry service because of heavy losses.

The year before, the Swedish parent had to wind up BC Stena Line, its Canadian ferry operation acquired in November 1988, when expected revenues did not materialise.

Stena Line BV, named SMZ/Crown Line when it was acquired by the Swedish parent in 1989, operates three ships on the route between Hook of Holland and Harwich on Britain's east coast.

The company said it expected its results for 1991 to show a deterioration over the previous year's figures because passenger numbers had fallen.

The UK recession was the main reason for the shortfall, it said, but there had also been disappointing figures from the Dutch and German markets.

The on-board job losses will be confined to the Dutch-flagged passenger vessel Konigin Beatrix because the other passenger vessel, the Stena Britannica, is chartered from Sealink Stena.

Last month Stena Line AB, the Swedish parent, announced that it was facing a pre-tax loss of SKr300m (\$48.6m) in the financial year ending this December after profits of SKr107m the previous year. It said the losses were almost wholly attributable to Sealink Stena's performance in the UK.

Roche to raise SFr1.03bn in one-for-one rights issue

By William Dullforce in Geneva

ROCHE, the Swiss pharmaceuticals and chemicals group, plans to raise SFr1.03bn (\$681m) in share capital through a one-for-one rights issue and free warrants entitling shareholders to purchase new non-voting shares.

The package announced yesterday also offers shareholders on a 1-for-36 basis a free issue of non-voting stock entitled to 1991 dividends.

Roche - which in 1989 paid SFr1.1bn for 60 per cent of Genentech, the US biotechnology company - bought the over-the-counter business of Nicholas Laboratories for \$79m, said it was expanding its capital base, in order to keep pace

with the company's growth. Last year the Basle group posted an 11.5 per cent increase in consolidated earnings to SFr948m despite a 1.4 per cent decline in sales to SFr3.67bn. Since 1985, profit growth has averaged 17 per cent.

In April Roche made an innovative \$1bn "bull spread" bond issue in which each bond pays a coupon of 3.5 per cent and has 73 warrants attached. In May 1991, 100 warrants will entitle the shareholders to receive one share or take a SFr7,000 cash payment.

The capital-raising exercise, which will be put to an extraordinary shareholders' meeting on November 5, will

have three stages. In the first, scheduled for November 13-20, shareholders will be offered one new share at a price of SFr110 for each existing share of SFr100 par value. Holders of Genescheine, or non-voting shares with no nominal value, will be able to buy one new share on a one-for-one basis for SFr110.

This first step, doubling the nominal capital to 1.6m and the number of Genescheine to 8.66m, will bring in some SFr454m in new capital. The second step, the free issue of one new Genescheine for 26 existing shares or 26 existing Genescheine, will add 158,882 Genescheine.

Pernod falls 16.5% to FF299m

PERNOD RICARD, the French drinks group, yesterday reported a 16.5 per cent fall in profits for the first half of the year, because of higher restructuring charges and a slowdown in demand for both alcoholic and soft beverages, writes William Dawkins.

Net profits fell from FF358m (\$61.8m) in the first half of 1990 to FF299m in the six months to June, on turnover up 0.8 per cent to FF7.13bn.

The Gulf War hit sales in hotels, restaurants and duty-free shops early in the year and the general economic slowdown has affected household drinks consumption.

Elf buys 150 Heron stations

By William Dawkins

ELF AQUITAINE, the French state-controlled oil group, yesterday agreed to buy 150 petrol stations in the UK from Heron International, the private property, housing and automotive group, in a deal believed to be worth up to £150m (\$257m).

The acquisition lifts Elf's share of UK petrol distribution to 5.4 per cent, with more than 800 sites, including the 250 stations it bought earlier this year in a politically controversial deal with Amoco, the US oil group.

Mr Peter Lilley, the trade and industry secretary, referred the Amoco sale to the Monopolies and Mergers Commission last year, on fears that the takeover was a covert

nationalisation by the French state. However, the MMC cleared the deal, arguing that Elf was run on the same lines as a private company.

Officials were unsure whether Britain's Office of Fair Trading would need to examine the Heron sale.

Heron, headed by Mr Gerald Ronson, announced in July that it was hoping to sell the stations for up to £150m, though neither side is disclosing the final price.

Two thirds of the sites will be handed over in the next six months, with the rest by early 1993.

Heron plans to continue operating service stations and expects to open between 30 and

40 next year. Morgan Stanley International handled the disposal for Heron.

Even though the group emphasised that it intends to continue operating service stations under its name, the decision appears to be a change of policy. The 1990 annual report said that it planned to operate more than 250 sites by the end of 1993.

This expands Elf's petrol station network in the Midlands and north-west England, in convenient reach of its 70 per cent owned refinery in Milford Haven, Wales, where Elf earlier this year announced plans to spend £36m on increasing the plant's capacity to make lead-free petrol.

Lloyds questions MMC referral

By Jane Fuller in London

MR ALLEN Lloyd, chairman and chief executive of the UK's second largest chain of retail chemists, said yesterday that political sensitivity seemed to have played a part in the referral of his company's latest bid to the Monopolies and Mergers Commission.

Concern about the distribution of prescription drugs was the reason given by the trade secretary for referring both Lloyds Chemists' £83m (\$142m) recommended bid for Macarthy

and a lower offer from UniChem, one of the UK's biggest pharmaceutical wholesalers.

However, Mr Lloyd pointed out that health was one of the issues that was high on the political agenda in the run-up to the general election in the UK.

He protested that his business was retailing, not wholesaling. Although his company supplied nearly 80 per cent of the drugs sold in its 637 stores, that only amounted

to 5 per cent of the market. Boots - which Lloyds was trying to catch - had twice as big a slice, while UniChem and A&A had nearly 30 per cent each, he said.

Mr Lloyd admitted that he had also been surprised when UniChem's bid for Macarthy was referred. Macarthy, through its 175 Savory & Moore shops, represents only 1.5 per cent of the total number of UK pharmacies, which is virtually fixed at about 12,000. Lloyds has grown rapidly by

acquisition. Its purchases in mid-1990 and spring 1991 made a significant, but unspecified, contribution to a 53 per cent increase in pre-tax profit to £20.5m.

The company ended its financial year with more than 1,000 chemists' drug stores and health food shops, from less than 600 in June 1990. Its biggest acquisition, Kingswood-GK chemists and the Holland & Barrett health food chain, were included for six weeks.

Ciba-Geigy sales advance 5%

By William Dullforce in Geneva

CIBA-GEIGY, the biggest of the Swiss chemicals groups, yesterday reported a 5 per cent increase to SFr16bn (\$10.7bn) in its consolidated sales during the first nine months of the year.

Sales development in the third quarter had reinforced the forecast from Dr Alex Krauer, chairman, in the half-year report that net earnings for 1991 would exceed the SFr1.03bn posted in 1990, the company said.

At the six-month stage Ciba-Geigy surprised analysts when it posted a 4 per cent increase to SFr1.27bn in first-half consolidated net profit and to SFr1.8bn in cash flow soon after ICI and Bayer had disclosed further declines in their first-half earnings. Restructuring, including a management decentralisation, had not been



Dr Alex Krauer: points to improved productivity

expected to improve results before 1992.

Dr Krauer attributed the good earnings performance to

favourable growth in sales of pharmaceuticals and agricultural products and to the measures introduced to increase productivity. Earnings were also boosted by the consolidation of Maag, the plant protection products company which Ciba-Geigy bought last year and which usually books a profit in the first half and a loss in the second.

Due mainly to the seasonal nature of its agricultural business, Ciba-Geigy's sales and profit as a whole are usually considerably higher in the first half than in the second. In the first three quarters, sales of pharmaceuticals at SFr6.05bn were 9 per cent ahead compared with the corresponding period of 1990 while turnover in agricultural products, including Maag, was up by 18 per cent to SFr4.07bn.

Aker takes 54% stake in NPC Holding

By Karen Fossli in Oslo

AKER, one of Norway's biggest industrial groups, has acquired a 54.1 per cent stake in NPC Holding, a private Norwegian engineering and consultancy group, for Nkr129.5m (\$19.5m).

Aker said that it paid Nkr45 a share to acquire the stake from five of NPC's major shareholders and that it was preparing to make an offer for the

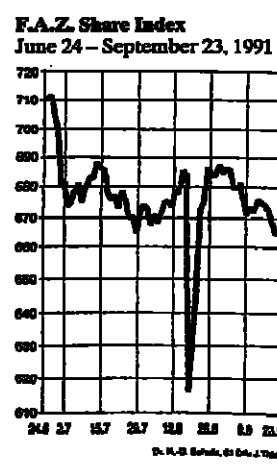
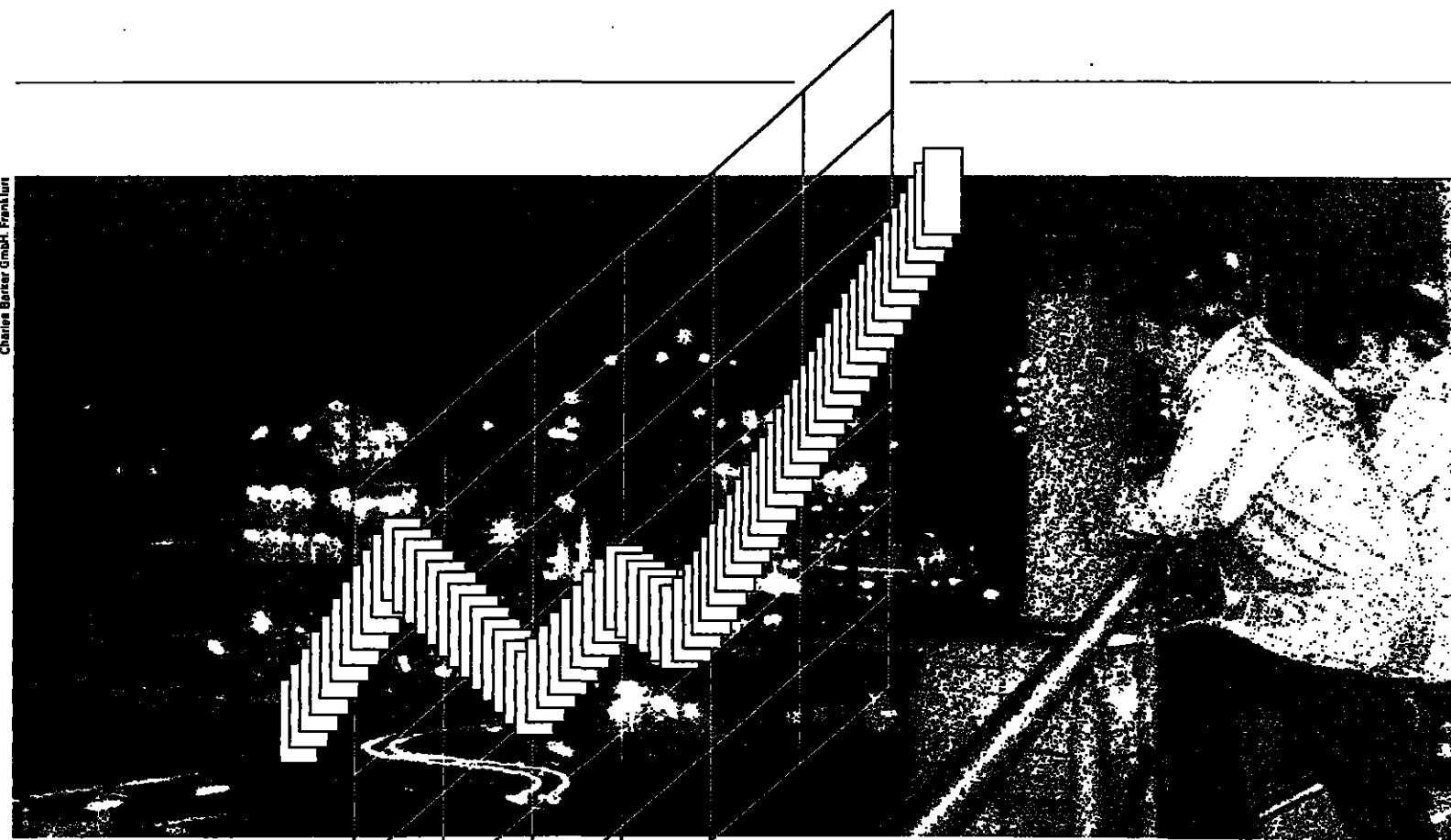
outstanding shares at the same price.

NPC Holding is valued at Nkr242m and has 1,400 employees. Last year the group's turnover reached Nkr1.1bn, of which Nkr200m represented sales outside Norway.

The purchase of NPC represents a significant strengthening of Aker's position in the

market for offshore - oil and gas industry - and land-based development projects.

The NPC acquisition will boost Aker's staff to more than 14,000, of which 9,000 employees are involved in oil and gas-related activities. Aker said that its oil and gas technology division had an order reserve of about Nkr12bn.



Sector weightings in the F.A.Z. Share Index

1. Banking and Insurance	26%
2. Iron processing	4%
3. Electrical/electronics	11%
4. Construction and real estate	3%
5. Large chemicals	16%
6. Other chemicals	3%
7. Utilities	7%
8. Motor vehicles and parts	16%
9. Machine building	4%
10. Raw materials	4%
11. Trading, communications, transportation	5%
12. Consumer goods	1%

The Reliable Monitor of German Equities

The F.A.Z. Share Index

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The Source Used by Other Sources

Transmitted daily by Reuters and used by other sources around the world, the F.A.Z. Share Index is an integral part of the global financial landscape, serving as a reliable investment tool for quality-oriented bankers, researchers, analysts, and investors.

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INTERNATIONAL COMPANIES AND FINANCE

Japanese retailers fear tough half

By Robert Thomson in Tokyo

LEADING Japanese department stores reported mixed results yesterday for the first half and pointed to a 0.1 per cent year-on-year increase in sales for September, the lowest rise in eight years, as an indication of a difficult second half.

Mitsukoshi, the prestigious Tokyo chain, reported a 4.8 per cent increase in pre-tax profit at ¥9.37bn (\$72.4m) for the six months to the end of August, with sales 2.3 per cent higher at ¥432.5bn.

But, like most stores, Mitsukoshi saw a sharp fall in sales of paintings, down 34.2 per cent, following the collapse of Japan's "economic bubble" and the fine art market, which had been a target for speculative investment.

Sales of household appli-

ances rose 8.2 per cent, clothing was 4.6 per cent higher and foodstuffs rose by 6.5 per cent. For the full year the company expects a pre-tax profit of ¥19.4bn compared with the ¥19.3bn reported last year.

Matsuzakaya, the Nagoya-based company, reported a fall of 21.3 per cent in pre-tax profit to ¥5.15bn, its first fall for eight years. Sales rose 7.1 per cent to ¥340.9bn, following the introduction of new clothing lines.

The company said that the profit fall was caused by increased advertising charges and an increase in depreciation expenses following the renovation of stores in Nagoya, Tokyo and Hong Kong.

For the full year, the company expects a 9.9 per cent increase in sales to ¥513bn,

though pre-tax profit is expected to fall 24.7 per cent to ¥10.8bn.

Marui, another Nagoya-based company, reported a 26.7 per cent increase in pre-tax profit to ¥708m on a 6.4 per cent increase in sales to ¥40.2bn.

Sales of suits rose 5.3 per cent, household items were 4.9 per cent higher, and foodstuffs sales rose 8.5 per cent. For the full year, the company is expecting a slight 0.6 per cent increase in pre-tax profit to ¥1.45bn.

Mr Mike Allen, retail sector analyst at Barclays de Zoete Wedd, said that several of the leading department store chains had renovated buildings this year, and had been affected by a fall in their sales to corporations, which account

for about 25 per cent of their business.

Isuzu Motors, the Japanese motor group, yesterday announced a revision in its forecast for full-year earnings in the year ending March 10 1992, to show deeper operating, pre-tax and net losses than previously expected, AP-DJ reports from Tokyo.

Isuzu said the unconsolidated pre-tax figure was now seen as a loss of ¥49bn, compared with a profit of ¥15.37bn a year earlier. In June, the company had predicted a pre-tax loss of ¥35bn for the current year.

Isuzu cited the sluggish auto market in north America for bringing down the volume of its auto sales, putting revenues under pressure and hampering profitability.

Tourang boosted as Fairfax bids close

By Emilia Tagaza in Canberra

BIDDING for the Fairfax group closed yesterday with a boost to the chances of the Tourang consortium, led by Mr Conrad Black, the Canadian proprietor of the London Daily Telegraph and Mr Kerry Packer, owner of the Nine Television Network.

As bidding closed, Mr Trevor Kennedy, Tourang's managing director, announced his resignation. Mr Kennedy is a former employer of Mr Packer and his presence in Tourang had raised speculation about Mr Packer's *de facto* control of the consortium.

Last month, the Labor cabinet approved amendments to broadcasting laws which tightened the definition of an "associate". The amendments were designed to stop television proprietors from gaining indirect control of a leading newspaper through their associates.

Mr Packer holds 14.9 per cent of Tourang, which is below the 15 per cent media cross-ownership threshold.

Announcing his resignation yesterday, Mr Kennedy said the doubts raised about his independence, because of his past employment with Mr Packer, although completely unfounded, made it impossible for him to continue.

Another hurdle Tourang has cleared was over the limits on foreign ownership. Foreign shareholdings of more than 15 per cent in any Australian company need approval by the Foreign Investment Review Board.

Mr Black holds 20 per cent of Tourang and Hellman and Friedman, the US investment bank, holds 10 per cent.

Last week, the Labor caucus allowed an unlimited foreign non-voting equity in the print media.

Voting equity, however, would be limited to 20 per cent.

The other two main bidders for Fairfax are Mr Tony O'Reilly, the Irish chairman of the US *Helm* food group, and Australian Independent Newspapers backed by the large investment institutions including AMP.

News Corp directors under fire over pay

By Mark Westfield in Sydney

DISGRUNTLED News Corporation shareholders subjected deputy chairman Mr Richard Seabury to 30 minutes of questioning at yesterday's annual meeting over the 16 per cent increase in directors' fees last financial year while the dividend remained frozen.

Mr Seabury was standing in for chairman and chief executive Mr Rupert Murdoch who was in the US and unable to fulfil his shareholders in Adelaide.

News Corp lost A\$393m (US\$314.3m) after heavy abnormal write-downs and losses on the sale of some US magazines in the year to June 30. Operating earnings rose 3.5 per cent.

One shareholder complained that directors' payments had

increased to A\$25.13m from A\$21.68m yet dividends had not been lifted since 1989 and would not rise for another three years as part of the renegotiation in February of US\$7.5bn in group debt. One director, understood to be Mr Barry Diller, Fox Film's chief executive, received a salary increase of more than A\$2m to A\$14.8m.

Mr Seabury said the group was obliged to meet "market" salaries and that some of the increases included specific reward payments. He declined to comment when another shareholder asked whether it was wise to have the same person as chairman and chief executive when this was a common feature of a number of

Australia's corporate failures. On the group's prospects, Mr Seabury said News Corp would improve its result this financial year, mainly as a result of cost cutting and a 19 per cent reduction in staff and others in the year just gone.

"The company does not expect any significant upsurge in revenues while depressed conditions persist, but the effect of the economies introduced would expect to show up in the bottom line and to place the company leader, more efficient with improved margins and better products, in a strong position for the future," he said.

Mr Seabury expected Fox Film and the US television interests to support group earnings this

year. The UK and Australian newspapers were maintaining circulation and profits.

The UK satellite television venture, BSkyB, was ahead of budget and weekly losses had been cut from £10m a year ago to £1.5m.

Satellite dishes had been installed in 1.7 homes and sales were "strong". He said 3,000 employees were made redundant when Sky TV merged with the rival RBS group during the year. News Corp would persevere with across-the-board cost cutting after overheads were reduced 10 per cent in 1990-91.

The group's share price rose 50 cents to close at A\$11.40 yesterday. The Australian market rose 22.7 points.

Lower gold price hits Anglovaal

By Philip Gawth in Johannesburg

A LOWER overall gold price and increased costs after recent wage increases contributed to a 15.5 per cent drop in net profits to R36.4m (\$12.9m) at the four gold mines managed by the Anglovaal group during the September quarter.

Hartebeestfontein, which produces more than 70 per cent of the group's gold, produced 7,121kg of gold compared with 7,237 last quarter. Working profit at the main plant dropped to R7,748 per kg from R9,269 per kg because of a lower gold price of R33,339 per

kg compared with R34,349 and an increase in working costs to R25,591 per kg from R25,000. The fall in profits was cushioned by a lower tax bill. After-tax profits fell to R34.9m from R37.3m.

The Loraine mine made a working loss of R5.08m during the quarter compared with a R2.67m loss the previous quarter. Last month it was announced that the mine would reduce its milling rate to 90,000 tonnes a month from 113,000 tonnes in an effort to return to profitability. Management

has said it would consider phased closure of the mine if losses were not eliminated by November. The number of staff would be reduced by 11-14 per cent.

Eastern Transvaal Consolidated (ETC) saw after-tax profits drop to R3.6m from R5.3m, but this was the result of a planned annual roster shut-down which affected yields, recoveries and the price. After-tax profits at the small Village Reef surface treatment operation dropped to R540,000 from R755,000.

P&O buys New Zealand shipping line

By Terry Hall in Wellington

NEW Zealand Line, the former state-owned Shipping Corporation of New Zealand set up by the Labor government in 1973 to provide local competition to British owned lines, has been sold to the Peninsular and Oriental Steam Navigation Company (P&O) of the UK.

The New Zealand company will lose its identity, and 120 jobs will be shed. It was sold for about NZ\$40m (US\$22m).

P&O will take over trade between New Zealand and Europe and Japan as well as the Australia-New Zealand-Tasmania business. P&O has sold its trade to north America to Bluestar Pace NZ. It will operate nine of the 13 vessels working the New Zealand-Europe route. The line's flagship, New Zealand Pacific, is to retain its New Zealand crew.

NZ sheepskin processor turns in poor result

NEW Zealand Light Leathers, the country's largest processor of sheepskins, has reported its most difficult trading year, making a net profit of NZ\$665,000 (US\$394,000) in the year to June, compared with NZ\$3.7m in the previous 18 months, writes Terry Hall.

Britain's Strong and Fisher, who owns 52 per cent of the company, said in May it would sell its holding to concentrate on British manufacturing. However Mr Jack Hazlett, chairman of New Zealand Light Leathers, says in his annual report that no progress has been made on the sale.

Mr Hazlett said the company was at the bottom of a downturn in demand for leather goods. While the future remained uncertain an increased level of throughput was being maintained.

EUROMOL B.V.
US\$50,000,000 FRN DUE 1993
Interest Rate 5.60% p.a. Interest Period
October 15, 1991 to January 12, 1992
Interest Payable per US\$10,000,000
Note US\$141,500.00.
October 17, 1991: London
By: Citibank, N.A. (CSBI Dept.)
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Strong mining performance boosts JCI

A STRONG performance from the Randfontein Estates mine was the key to significantly improved results from the gold mines managed by the Johannesburg Consolidated Investments (JCI) group in the September quarter, writes Philip Gawth.

Group net profits rose by 36.9 per cent to R54.1m on the back of a 64.8 per cent rise to R46.08m at Randfontein, JCI's largest mine.

Profits were lower at the

other two mines, Western Areas and Joel.

Randfontein's good performance was the result of a 10.9 per cent increase in the yield, to 3.55 grammes per tonne, and a 6.6 per cent reduction in cost per kilogram to R26.678 per kg, despite having to absorb an increase in wages. The higher yield helped lift gold production by 10.9 per cent to 7,724kg and the gold price was marginally firmer. Western Areas managed to

lift gold production to 2,398kg from 2,849kg, but with operating profit at only R0.47 per tonne milled, down from R1.89, the gold operations are marginal. Some R5.4m of the mine's R7.2m operating profit came from uranium.

Joel did well to lift its yield by 13.7 per cent, and gold production by 17 per cent to 1,524kg, but the good work was undone by a sharp rise in costs which saw after-tax profits cut to R200,000 from R2.5m.

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NOTICE OF THE ANNUAL GENERAL MEETING OF SHAREHOLDERS

The Annual General Meeting of Shareholders of MEXICAN INVESTMENT COMPANY, SICAV will be held at its registered office in Luxembourg, 14, rue Aldringen, on October 24th, 1991 at 11.00 o'clock for the purpose of considering and voting upon the following matters:

- To hear and accept:
 - a) the management report of the directors
 - b) the report of the auditor.
- To approve the statement of assets and liabilities and statement of operations for the year ended June 30th, 1991.
- To discharge the directors and the auditor with respect of their performance of duties for the period ended June 30th, 1991.
- To elect the directors to serve until the next annual general meeting of shareholders.
- To elect the auditor to serve until the next annual general meeting of shareholders.
- Any other business.

The shareholders are advised that no quorum for the statutory general meeting is required and that decisions will be taken at the majority of the shares present or represented at the meeting.

The Board of Directors

FOKUS Bank A/S
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U.S.\$30,000,000
Floating Rate Subordinated Notes due 1997.

Holders of Floating Rate Subordinated Notes of the above issue are hereby notified that for the interest period from 17th October 1991 to 17th January, 1992 the following information is relevant:

- Applicable Interest rate: 5.5625% per annum
- Coupon Amount payable on Interest Payment Date: US \$142.15 per US \$10,000 Nominal
- Interest Payment Date: 17th January, 1992

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(the "Issuer")
U.S.\$ 100,000,000 High Yield Fixed Rate Convertible Bonds (the "Bonds")
unconditionally and irrevocably guaranteed by
CEMEX, S.A.
(the "Guarantor")

Additional Conversion and Redemption Right

This notice is being given by the Issuer to the holders of the Bonds in accordance with Condition 30 of the Bonds. Pursuant to a Debt Poll dated 14th October, 1991 executed by the Issuer and the Guarantor in favour of each and every Bondholder, an Additional Conversion and Redemption Right has been conferred upon Bondholders. Such Additional Conversion and Redemption Right is in addition to and does not affect the existing rights of the holders of the Bonds to give a Conversion and Redemption Notice in accordance with Condition 10 of the Terms and Conditions of the Bonds. The following is a summary of the Debt Poll and is subject to the detailed provisions thereof. Copies of the Debt Poll are available for inspection at the specified offices of the Paying Agents. Bondholders are entitled to the benefit of and are bound by and are deemed to have notice of all the provisions of the Debt Poll. Words and expressions defined in the Terms and Conditions have the same meanings when used herein.

Terms of the Additional Conversion and Redemption Right

The holder of any Bond shall have the right, subject to any applicable fiscal or other laws or regulations, at any time during the period commencing on and including 21st October, 1991 and ending on the close of business on 25th October, 1991 to give a Conversion and Redemption Notice (an "Additional Conversion and Redemption Notice") to convert a proportion of the principal amount of such Bond (the "Principal Conversion Amount") into ADSs evidenced by ADRs and a proportion of the Exchange Property. For each Bond the subject of an Additional Conversion and Redemption Notice the Principal Conversion Amount shall be the product of 821 times the Conversion Price (that is 821 ADSs for each \$50,000,000). The Conversion Price will therefore affect the amount of the redeemable portion of the Bond but not the number of ADSs received upon conversion.

The Conversion Price shall be:
(i) U.S.\$43.5065 if the Additional Conversion and Redemption Notice is delivered during the period commencing on and including 21st October, 1991 and ending on the close of business on 23rd October, 1991 (the "First Conversion Period");

(ii) U.S.\$44.0503 if the Additional Conversion and Redemption Notice is delivered before close of business on 24th October, 1991 (the "Second Conversion Date"); and

(iii) U.S.\$44.5941 if the Additional Conversion and Redemption Notice is delivered before the close of business on 25th October, 1991 (the "Third Conversion Date").

The entitlement of each holder of a Bond who exercises the Additional Conversion and Redemption Right as regards the number of ADSs and the proportion of the Exchange Property shall be determined in all respects in accordance with the Terms and Conditions as if the Additional Conversion and Redemption Right were part of the Conversion and Redemption Right. As a matter of reference the average in U.S. Dollars of the official closing prices as recorded by the Mexican Stock Exchange for the 5 dealing days ending on 14th October, 1991 of a Share of TOLMEX Series B (Variable Capital) was U.S.\$5.44. For the purpose of the above calculation each official closing price was converted into U.S. Dollars at the Banco Nacional de Mexico mid point between the bid and offer prices of the free rate of exchange of U.S. Dollars for Mexican Pesos as recorded by such bank at the close of business in Mexico City on each such dealing day. One ADS represents 10 shares of TOLMEX Series B (Variable Capital).

Limitation of Right to Exercise

In order to encourage early conversions:
(i) an Additional Conversion and Redemption Notice received on the Second Conversion Date shall only be effective if valid Additional Conversion and Redemption Notices had not already been received during the First Conversion Period in respect of 1,700 Bonds (being U.S.\$85,000,000 in aggregate principal amount of the Bonds) or more; and
(ii) an Additional Conversion and Redemption Notice received on the Third Conversion Date shall only be effective if valid Additional Conversion and Redemption Notices had not already been received during the First Conversion Period and on the Second Conversion Date (taken together) in respect of 1,500 Bonds (being U.S.\$75,000,000 in aggregate principal amount of the Bonds) or more.

Notwithstanding the foregoing two paragraphs, the Issuer and the Guarantor reserve the right, in their sole discretion to waive either of the foregoing limitations on the right to exercise the Additional Conversion and Redemption Right and to accept on each of the Second Conversion Date and the Third Conversion Date, all or a portion of the Bonds in respect of which valid Additional Conversion and Redemption Notices shall have been received on such respective dates.

Portion Redeemable in Cash

The provisions of Condition 10(iii)(c) of the Terms and Conditions shall not apply to any Bond in respect of which an Additional Conversion and Redemption Notice has been given and the redeemable portion of the principal amount of such Bond (being the principal amount of the Bond less the Principal Conversion Amount) shall be paid in cash (together with all interest accrued thereon up to the date of repayment) on 1st November, 1991. The attention of Bondholders is drawn to Condition 10(h) which provides that interest ceases to accrue on the Principal Conversion Amount on the Interest Payment Date preceding the Conversion Date.

How to Exercise

The Additional Conversion and Redemption Right attaching to any Bond shall be exercised by the Bondholder delivering the Bond at the specified office of any Paying and Conversion Agent accompanied by a duly signed and completed Additional Conversion and Redemption Notice specifying the serial numbers of the Bond(s) the subject of the exercise of the Additional Conversion and Redemption Right provided always that the relevant Paying and Conversion Agent shall be entitled to treat an Additional Conversion and Redemption Notice as valid notwithstanding that it shall not be accompanied by the relevant Bond provided that such Bond is delivered to such office not later than the close of business on 30th October, 1991. Forms of the Additional Conversion and Redemption Notice may be obtained from the specified office of any such Agent or from Euroclear or CEDEL. A valid Additional Conversion and Redemption Notice once given shall be irrevocable.

The Conversion Date

The Conversion Date in respect of any Bond the subject of an Additional Conversion and Redemption Notice shall be the first business day (being a day on which banks are open for business in New York City, the Cayman Islands, London and in the place where the specified office of the relevant Paying and Conversion Agent is located) after the date on which the Bond and the duly signed and completed Additional Conversion and Redemption Notice shall have been delivered to the specified office of any Paying and Conversion Agent (and accepted by the relevant Agent) and all (if any) payments required by Condition 10(i)(iv) of the Terms and Conditions to be made by the Bondholder shall have been made.

Further Information

Bondholders should note that, except following the occurrence and continuance of an Event of Default or the giving by CEMEX of a notice of purchase of Bonds for tax reasons (apart from the additional right now being granted), the earliest date upon which the Bonds may be converted is 14th June, 1993. Condition 10 sets out the Conversion Price and the Principal Conversion Percentages applicable to conversions of the Bonds otherwise than pursuant to the Additional Conversion and Redemption Right now being granted. The Conversion Price and Principal Conversion Percentage applicable to a Conversion Date occurring on 14th June, 1993 is U.S.\$47.200 and 83.0577 per cent respectively, entitling a Bondholder to receive 667 ADSs in respect of each Bond converted and the balance of the principal amount of the Bond in cash.

Bondholders should note that, in accordance with the Terms and Conditions:
(i) a Conversion and Redemption Notice may not be given on or after 14th June, 1993 in respect of any Bond the subject of an exercise by CEMEX of its Bond Call Option; but, however
(ii) Bondholders are entitled to convert any Bond on 14th June, 1993 by delivering a Conversion and Redemption Notice (according to the relevant Bond) during the period commencing 30 days prior to, and ending on (but excluding) such date notwithstanding the exercise by CEMEX of its Bond Call Option in respect of such Bond. The ADSs evidenced by the ADRs held by the ADR Trustee upon the Trust of the ADR Trust Deed are sufficient to satisfy conversions of Bonds and exchanges of Certificates both on the basis of the Conversion Prices applicable to the Additional Conversion and Redemption Right (specified above) and on the basis of the Initial Conversion Prices and Exchange Prices applicable to conversions of Bonds and exchanges of Certificates pursuant to the Terms and Conditions. This is because more ADSs than were necessary for the purpose of satisfying conversions of Bonds and exchanges of Certificates (on the basis of the Initial Conversion Prices and Exchange Prices) were settled on the ADR Trust at the time of issue of the Bonds. After setting aside 73 ADSs to meet exchanges of Certificates already issued there are presently 821 ADSs per Bond held by the ADR Trust.

Fixed Interest Paying and Conversion Agent

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INTERNATIONAL CAPITAL MARKETS

Flurry of dollar issues tests investors' appetite

By Simon London

THREE fixed-rate international bond issues totalling \$1bn were launched yesterday, testing investors' appetite for Euro-dollar bonds following a week of volatility in the secondary market. All three deals were lead managed by J.P. Morgan

INTERNATIONAL BONDS

Securities. The largest issue came from Credit Foncier, the French state-backed financial institution, which launched a \$500m deal maturing 2002. The bonds carry a coupon of 8 per cent and were priced to yield 49 basis points more than US Treasury securities.

The deal follows large 10-year issues from sovereign-quality borrowers including KfW, the German state-backed lender and Belgium. The deal was also the first Euro-dollar deal by a French state agency borrower since the explicit guarantee of the government was withdrawn in January.

Some participants reported weak demand, others had no problem in selling their allocations, underlining that demand

for long-dated dollar bonds is now more patchy.

However, the deal was seen as fairly priced and traded at around the fixed-rate offer price of 99.40, with the yield spread remaining close to 49 basis points.

Fortis, a joint venture insurance group formed between Amey of the Netherlands and AG Group of Belgium, chose the five-year maturity for its debut in the international bond market. The \$300m deal will be priced today to yield between 80 and 85 basis points more than US Treasury bonds.

The deal follows Prudential's \$300m 10-year bond issue last week, which was launched at a shorter maturity and a wider yield spread than the Prudential deal. The lead manager reported strong buying from continental European investors, following presentations to investors last week.

Like Prudential, Fortis has

insurance operations in the US and had a natural requirement for dollar funding.

Nippon Telegraph & Telephone also chose the shorter five-year maturity, coming with a \$250m deal. The paper carries a 7 1/2 per cent coupon and was priced to yield 40 basis points over US Treasuries.

Some syndicate officials said the yield spread was a little tight, but buying was supported by retail investors in Europe and the Far East. The deal traded up from a fixed offer price of 99.78 to stand at 99.76 bid, where the yield spread is 37 basis points over US Treasuries.

Elsewhere, Basco, the second-largest Belgian savings bank, offered investors a hedge against the future direction of US interest rates by launching a \$150m three-year floating rate issue. The deal, lead managed by UBS Phillips & Drew, pays 3/4 per cent over the three-month London interbank offered rate and was re-offered to investors at the fixed price of 99.92.

The deal was reported to be well received, underlining that there are many sceptics about the future scope for monetary easing in the US.

A squeeze in the interbank loans market

Simon London reports on a marked deceleration in lending between banks

While the "credit crunch" facing companies has grabbed the attention of politicians and regulators in recent months, banks have quietly reduced lending to other banks.

Such a squeeze in the interbank loans market could both increase the vulnerability of smaller banks and, in the longer term, reduce the capacity of the banking system to provide credit to outside customers.

The Bank for International Settlements, the Basel-based clearing house owned by the world's biggest central banks, first noted a "marked deceleration" in lending between banks during the autumn of last year.

This year the situation has become markedly worse. The Bank of England, in its latest quarterly bulletin, pointed to "an unprecedented contraction in cross-border, interbank business" during the first quarter of this year.

Interbank assets of banks in the world's leading economies fell by \$79bn in the three months to end-March.

Full international figures for the second quarter have not yet been released by the BIS, but they are likely to show a further contraction. Bank of England figures show a \$37.3bn fall in interbank lending in London alone during the three months to end-June.

Moreover, these statistics may actually understate the extent of the contraction. They mask the fact that institutions have stepped up lending to their international offices - in preference to channelling funds to other banks.

The interbank credit squeeze is more than just a technical problem for banks. A squeeze in interbank loans can restrict banks' capacity to lend to companies.

The market is an important source of liquidity, allowing banks to balance assets and liabilities efficiently. If interbank liquidity disappears, a ready source of funding is taken away.

Asset growth may have to be curtailed as a result.

causes of the contraction in interbank activity.

Banks' desire to shrink assets to maintain capital adequacy ratios and to free capital for other purposes. Banks looking to shrink their assets quickly can do so by cutting overnight interbank lending.

However, bankers note that an institution following this route has to "peddle hard" to free capital for other purposes. Loans to other banks take up only one-fifth the capital of

banks with a weak credit quality.

The BIS figures show that the biggest slow-down in interbank lending has been between banks in Japan and the US. Here is the confluence of the two factors: Japanese banks shrinking their balance sheets to conserve capital and the declining credit quality of some US institutions.

UK banks are by no means immune from these pressures. Figures for the London market show that British-owned bank cut interbank lending by \$10bn in the second quarter.

During the 1980s the interbank market expanded substantially faster than banks' capital and other financial aggregates. This caused some concern among regulators.

In 1987 the BIS said: "The interbank market's potential for transmitting destabilising influences across the world should not be underestimated. It is important that the market's future development should be carefully monitored, from both the macro-economic and the prudential points of view."

The fact that some banks' deposits largely consist of money from other banks, increases the fragility of the banking system, as regulators discovered when Continental Illinois and Banco Ambrosiano collapsed. An important source of liquidity can disappear, literally, overnight.

The most vulnerable banks are those with no retail deposit base - such as the US money centre banks - leaving them wholly reliant on "wholesale" sources of funding.

The Bank of England commented that the effects would be to disadvantage "smaller and less diverse" banking operations, particularly those without a large retail deposit base.

The squeeze is by no means serious enough to threaten the collapse of any major financial institution. However, it has added to the problems of second-tier financial institutions, forcing them to pay more for short-term funds.

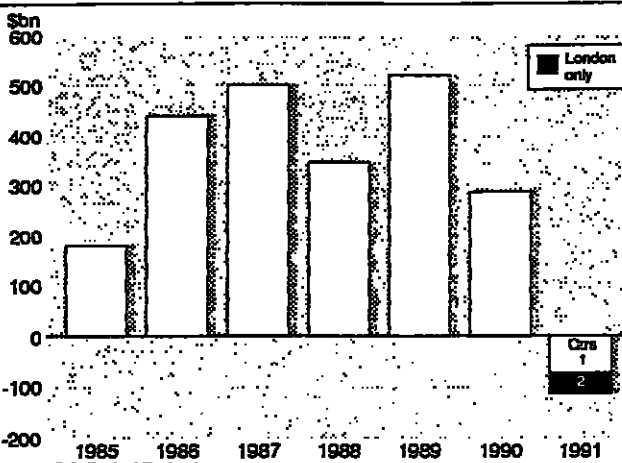
Bankers also ask whether the decline in interbank liquidity is serious enough to push interbank money rates higher. This would lead directly to a higher cost of funds for companies, since corporate loans are generally priced at a margin over the London interbank offered rate.

There is no consensus on the question as yet. In countries with an inverse yield curve, interbank rates at the very short end may have been held down during the 1980s by the explosion of interbank activity. Banks could borrow at, say, six months and lend overnight at a higher rate.

This "round tripping" is now much less prevalent. Overnight money rates may be pushed higher as a result.

But it is an open question whether benchmark three and six-month money rates will rise as liquidity seeps away from the interbank loans market. The answer probably depends on whether the interbank squeeze reflected in official statistics has already happened or only just begun.

International interbank lending



Source: BIS, Bank of England

The BIS commented that "Strains in interbank relationships seem to have led to a temporary narrowing of the intermediation capacity of the international banking market."

In other words, the slow-down in interbank lending and the credit crunch facing companies are directly related. Bankers cite two main

TRW to provide consumers with free credit reports

By Patrick Harverson in New York

TRW, one of the largest credit reporting agencies in the US, has announced that from next year it will provide consumers with free annual reports of their credit histories.

The move represents an important victory for consumer rights campaigners, who have attacked the main US credit reporting agencies for maintaining inaccurate credit histories and for selling data about consumers to companies that send out junk mail.

The agencies have also been criticised for failing to ensure the confidentiality of all their credit reports and for not responding promptly to complaints about inaccurate records. Earlier this year 14 US states filed lawsuits against TRW alleging it failed to maintain accurate records of consumer credit histories.

The other two big compilers of personal financial information in the US, Trans Union of Chicago and Atlanta-based Equifax, have so far resisted calls for improved access to

their credit reports. Until TRW's decision, all the agencies followed a policy of charging as much as \$20 to supply consumers with records of their credit histories.

TRW's announcement is an attempt to placate consumer activists, who have widespread support in Washington. Senate hearings on the credit-information industry are due to start today and will consider wholesale changes to the 1970 Fair Credit Reporting Act, which regulates the industry.

The provision of free reports is expected to cost TRW about \$26m a year.

In August the company said that it was setting up free-phone lines for consumers who had been denied credit based on information provided by TRW.

TRW yesterday reported a 30 per cent fall in third-quarter earnings to \$32m. The group said weak market conditions across all its main businesses and a rise in the effective tax rate were behind the fall.

Warsaw plans zloty contract

THE Warsaw Stock Exchange is studying the introduction of a futures contract on the zloty, which may be introduced next year, Reuters reports.

Mr Wieslaw Rozniak, Warsaw exchange managing director, said turnover on the Warsaw exchange was equivalent to around \$1m per session. There are eight quoted companies. Mr Rozniak plans to sign a contract with the French Stock Exchanges Association, which will advise on upgrading the computerisation of the exchange.

German 'crisis meeting' over tax plan

THE German government committee wrestling with the sensitive task of reintroducing withholding tax on investment income will hold a "crisis meeting" on November 7, according to committee officials, writes Christopher Parkes in Bonn.

It is under orders to produce a recommendation for approval by the coalition leaders at talks scheduled for November 11,

but there were strong signs yesterday it was having difficulties drafting a scheme which will not run into trouble in the constitutional court.

The government was thrown into confusion in June by a court ruling that the current system, under which investors declare income voluntarily, was unconstitutional. The court told Bonn tighter con-

trols had to be in place by the end of 1992.

It estimated 50 per cent of taxable investment income currently escapes the tax net.

According to Mr Hermann Rind, a committee member, tax-free investment income allowances could be as high as DM8,000 for a single person and DM10,000 for married couples.

LONDON MARKET STATISTICS

RISES AND FALLS YESTERDAY

British Funds	Rises	Falls	Same
Corporations, Dominion and Foreign Bonds	21	19	43
Industrial	6	26	94
Financial and Properties	211	85	465
Oil	34	13	43
Others	51	21	81
Totals	661	428	1,644

LONDON RECENT ISSUES

Issue	Amount	Price	Yield	Notes
100 F.P.	100	100.00	10.00	100 F.P.
100 F.P.	100	100.00	10.00	100 F.P.
100 F.P.	100	100.00	10.00	100 F.P.
100 F.P.	100	100.00	10.00	100 F.P.
100 F.P.	100	100.00	10.00	100 F.P.

FIXED INTEREST STOCKS

Issue	Amount	Price	Yield	Notes
100 F.P.	100	100.00	10.00	100 F.P.
100 F.P.	100	100.00	10.00	100 F.P.
100 F.P.	100	100.00	10.00	100 F.P.
100 F.P.	100	100.00	10.00	100 F.P.
100 F.P.	100	100.00	10.00	100 F.P.

RIGHTS OFFERS

Issue	Amount	Price	Yield	Notes
100 F.P.	100	100.00	10.00	100 F.P.
100 F.P.	100	100.00	10.00	100 F.P.
100 F.P.	100	100.00	10.00	100 F.P.
100 F.P.	100	100.00	10.00	100 F.P.
100 F.P.	100	100.00	10.00	100 F.P.

TRADITIONAL OPTIONS

Issue	Amount	Price	Yield	Notes
100 F.P.	100	100.00	10.00	100 F.P.
100 F.P.	100	100.00	10.00	100 F.P.
100 F.P.	100	100.00	10.00	100 F.P.
100 F.P.	100	100.00	10.00	100 F.P.
100 F.P.	100	100.00	10.00	100 F.P.

LONDON TRADED OPTIONS

Option	Call	Put	Call	Put	Call	Put
100 F.P.	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100

FT-ACTUARIES SHARE INDICES

The Financial Times Ltd 1991. Compiled by the Financial Times Ltd in conjunction with the Institute of Actuaries and the Faculty of Actuaries

EQUITY GROUPS		Tuesday October 15 1991										Mon Oct 14	Fri Oct 11	Tue Oct 8	Year ago (approx)
SUB-SECTIONS		Index	Day's Change	Est. Earnings Yield (Max.)	Gross Div. Yield	Est. P/E Ratio	ad. adj. 1991 to date	Index	Index	Index	Index	Index	Index		
Figures in parentheses show number of stocks per section															
1	CAPITAL GOODS (182)	823.09	-0.3	9.37	5.89	13.34	30.83	825.99	822.43	822.36	708.85				
2	Building Materials (23)	996.74	-0.7	7.57	6.25	17.36	41.32	1004.25	995.74	996.90	967.16				
3	Contracting, Construction (31)	1075.47	-0.6	8.69	6.78	15.73	49.01	1085.95	1082.96	1081.91	1123.63				
4	Electricals (11)	2537.93	-1.0	8.63	5.20	14.67	84.23	2563.31	2568.32	2562.44	1880.63				
5	Electronics (25)	1748.55	-0.3	10.93	5.45	11.57	50.62	1748.55	1741.95	1741.95	1547.56				
6	Engineering-Aerospace (3)	355.62	-1.5	16.64	7.25	17.72	16.48	361.01	357.82	358.06	409.20				
7	Engineering-General (43)	490.17	-0.2	9.97	5.18	12.38	16.52	489.42	488.33	487.74	365.66				
8	Metals and Metal Forming (9)	427.89	-1.0	15.37	8.28	7.90	17.48	432.37	434.32	435.44	405.38				
9	Motors (12)	34.21	-0.2	6.94	7.04	14.65	34.31	34.07	335.11	337.12	273.92				
10	Other Industrial Materials (20)	1609.39	-0.3	7.86	5.07	15.13	56.92	1605.20	1599.89	1599.89	1601.48				
11	CONSUMER GROUP (189)	1544.44	-0.3	7.41	3.62	16.69	33.59	1539.13	1531.49	1531.17	1178.22				
12	Brewers and Distillers (22)	1931.48	-0.3	8.00	3.48	15.21	38.33	1935.51	1933.81	1934.06	1477.13				
13	Food Manufacturing (19)	1205.03	-0.3	9.41	5.15	13.12	29.33	1208.92	1211.52	1211.65	1011.81				
14	Food Retailing (17)	2467.73	-0.2	9.02	5.32	15.40	50.36	2463.06	2438.02	2469.93	2340.44				
15	Health and Household (22)	1724.43	-0.7	5.43	2.54	21.13	61.87	1767.35	1768.71	1768.71	1777.62				
16	Hotels and Leisure (24)	1516.20	-0.6	9.41	5.18	16.34	42.61	1515.78	1517.85	1517.85	1192.32				
17	Media (26)	1538.83	-0.6	6.99	4.61	18.68	44.30	1529.49	1522.21	1514.72	1016.00				
18	Packaging, Paper & Printing (17)	762.12	-0.6	7.37	4.29	16.46	22.51	757.46	758.06	761.01	887.33				
19	Stores (33)	996.96	-0.5	7.46	3.72	17.58	19.48	992.07	986.26	983.25	807.60				
20	Textiles (9)	626.34	-1.2	7.38	4.97	17.19	15.49	619.11	624.71	623.65	405.42				
21	OTHER GROUPS (109)	1221.31	-0.3	7.41	3.62	16.69	33.59	1215.65	1215.65	1215.65	1011.27				
22	Business Services (12)	1401.75	-0.2	7.62	4.66	13.32	34.95	1404.79	1404.72	1410.03	1021.80				
23	Chemicals (21)	1456.19	-0.7	6.93	4.97	17.83	48.39	1464.21	1465.03	1465.03	995.19				
24	Conglomerates (10)	1498.76	-0.4	9.65	7.00	12.25	36.76	1493.48	1475.13	1481.59	1313.93				
25	Transport (13)	2230.40	-0.5	7.31	4.68	16.82	68.02	2215.97	2215.97	2215.97	1859.37				
26	Automotive (16)	1221.30	-1.2	14.38	5.33	10.77	52.23	1229.32	1249.00	1249.00	1011.27				
27	Telephone Networks(4)	1575.72	-1.5	9.51	3.85	13.76	23.88	1599.90	1591.35	1606.21	1072.94				
28	Water(10)	2394.88	-1.0	17.13	6.45	6.46	118.37	2407.95	2388.73	2402.34	1923.03				
29	Miscellaneous (23)	1859.25	-0.1	5.51	5.29	26.09	69.91	1861.05	1860.70	1860.70	1467.38				
30	INDUSTRIAL GROUP (480)	1282.28	-0.1	8.43	4.52	14.79	34.28	1283.54	1278.55	1280.49	1003.78				
31	Oil & Gas (20)	2441.88	-1.1	10.70	5.89	12.35	53.60	2463.85	2459.99	2464.66	2250.20				
32	500 SHARE INDEX (500)	1381.38		8.71	4.67	14.43	38.93	1386.13	1374.67	1381.38	998.46				
33	FINANCIAL GROUP (91)	803.67	-0.1	8.04	4.36	5.82	43.37	804.13	804.13	804.13	698.36				
34	Banks (9)	956.57	-0.4	5.77	5.77	11.57	64.76	951.95	955.71	955.71	728.30				
35	Insurance (Life) (7)	1467.40	-0.6					1463.94	1462.21	1469.03	1318.24				
36	Insurance (Corporate) (6)	604.54	-1.5					602.12	613.63	601.47	594.65				
37	Insurance (Brokers) (9)	1132.64	-0.5	7.25	5.98	18.05	43.72	1135.11	1135.11	1127.39	797.66				
38	Merchant Banks(7)	469.84	-0.7					472.42	462.57	462.57	462.57				
39	Other Financial(11)	1107.31	-0.1	5.93	5.93	23.87	23.78	915.76	906.35	906.35	925.22				
40	Other Financial(17)	258.96						258.91	259.33	259.38	245.06				
41	Investment Trusts (70)	1231.33	-0.5					1227.04	1228.56	1228.49	957.18				
42	ALL-SHAKE INDEX (661)	1241.92						1241.30	1234.64	1240.01	1007.88				
		Index	Day's Change	Day's High (A)	Day's Low (B)	Oct 14	Oct 15	Oct 16	Oct 15	Oct 15	Oct 8	Year ago			
FT-SE 100 SHARE INDEX		2576.7	+2.2	2588.0	2572.8	2574.3	2555.9	2570.8	2584.1	2599.51	2083.6				

UK COMPANY NEWS

Recession cuts St Ives by 31%

By Clare Pearson



Robert Gavron: sees no immediate end to the recession but looks forward with confidence and even excitement

PRE-TAX PROFITS at St Ives, the largest independent printer in the UK, slumped by nearly a third in a year described by Mr Robert Gavron, chairman, as the worst trading conditions during 30 years' experience of the industry.

With margins hit in all parts of the business, the pre-tax balance in the year to August 2 fell by 31 per cent from £28.1m to £20.2m, as turnover declined from £226.3m to £217.7m. But the final dividend is again 3.5p for an unchanged 5p total.

Mr Gavron said he saw no signs of the "much talked-of lifting of the recession". Nevertheless, he looked to the future "with confidence and even a little excitement".

The group had nil gearing despite nearing completion of a £130m five-year capital expenditure programme, which consumed £23.7m during the year.

Mr Gavron said the benefits of that, and

cost savings, should feed through during the second half. He noted also that the group was operating at less than 80 per cent of capacity.

Currently, activity in most printing sectors and particularly in magazines was more depressed than a year ago. However, financial printing was benefiting from increased activity in the City.

He could not reveal the value of St Ives' contract to handle all the printing for the upcoming BT share sale. He said that the group was also involved in "most of the big deals going on in the City at the moment".

The nearly-completed reorganisation included installing 40 new presses, reducing the number of manufacturing sites from 30 to 21, and employees from 8,500 to 3,100.

After a lower tax charge of 29 per cent (35.5 per cent), earnings declined to 14.6p

(19.8p) per share.

● COMMENT

In theory, printing companies make attractive investments ahead of an economic upturn because of their high operational gearing which means they benefit immediately from volume increases. In addition, the management at St Ives enjoys an excellent reputation and the group also boasts nil gearing. However, all that appears to be taken care of in the rating - the prospective p/e, assuming current year profits of £23m, is about 15. Meanwhile, the results showed clearly how grim trading conditions are, with pressure on margins last year eating up the benefits of the cost saving programme. Especially given expectations of a slow and modest economic recovery, the share price appears to have little headroom at the moment.

See Observer

Finlan calls for £7.7m in second plea for survival in 15 months

By Clare Pearson

FINLAN, the property and timber group, yesterday announced doubled losses for 1990-91 and made its second plea for survival within 15 months.

It is asking shareholders to approve a £7.7m preference share issue which the company said is needed to stave off its collapse.

The company yesterday said it hoped to use the preference shares to satisfy obligations to creditors. It raised £5.4m via an offer to shareholders in August last year. Mr Patrick Giles, chairman, said it had then incorrectly assumed, in calculating the amount it needed, that the UK property market would improve during 1991.

The pre-tax loss for the year to end-March amounted to £15.7m, compared with £8.3m previously. Finlan said that with two exceptions, there had been no sales of commercial property during the year.

Net assets of the company have fallen to less than half of its called up share capital, requiring under company law the calling of an extraordinary meeting, and it is in breach of its borrowing limitations.

Assuming conversion, the 7.7m preference shares would amount to 58 per cent of the enlarged ordinary share capital.

Finlan plans to issue preference shares as part of a number of transactions mostly in settlement of lease obligations and rental guarantees.

In particular, it said it could reduce gearing significantly if a complex deal with Fennoscandia Bank and Bank Negara Indonesia 1946, owed £18.2m relating to the sale of a development in Soho, London, goes through. They would take up 4.5m of the preference shares.

In addition, Finlan hopes to issue 1.3m to Hudson Conway, a company to which it last year sold a Covent Garden property. It then lent Hudson £1m on the condition that this would be repaid if the property were sold at above a certain price.

Finlan said such a sale now looked most unlikely and this was reflected in an exceptional charge of £2.5m against last year's profits.

Holders of £1.42m nominal of loan stock, bearing interest at 7 per cent, are also being asked to accept changes to conversion terms such that these would convert into the new shares.

Losses per share were 7.1p

Lloyds Chemists blames MMC referral on health sensitivity

By Jane Fuller

MR ALLEN LLOYD, chairman and chief executive of Lloyds Chemists, the UK's second largest retail chemists' chain, said yesterday that political sensitivity on health issues seemed to have played a part in the decision to refer his company's latest bid to the Monopolies and Mergers Commission.

Speaking as he unveiled a 53 per cent advance in annual profits, Mr Lloyd said that health was one of the issues high on the political agenda in the run-up to the general election.

Concern about the distribution of prescription drugs caused Lloyds' £85m recommended bid for Macarthy, one of the UK's biggest pharmaceutical wholesalers, to be referred to the MMC.

Mr Lloyd said his business was retailing, not wholesaling. Although the company supplied nearly 80 per cent of the drugs sold in its 637 stores, this only amounted to 5 per cent of the market.

He said he was surprised when the MMC's bid for Macarthy was referred.

Macarthy, through its 175 Savory & Moore shops, makes up only 1.5 per cent of the 12,000 UK pharmacies.

A 40 per cent increase in sales of the chemists' division helped Lloyds increase pre-tax profit from £13.6m to £20.8m in the year to June 30.

The chemist division, second only to Boots' 1,000-store chain, contributed £190m of the £248m (£180m) turnover, enhanced by 74 former Cross & Herbert stores bought at the end of the previous year, and by Kingwood-GK, Barley and another small chain purchased in the last quarter of 1990-91.

The £55m Kingswood deal, including 190 Holland & Barrett health food shops, was funded by a £71.1m rights issue.

This held back earnings growth to 21 per cent, giving 20.96p (17.36p) per share.

Mr Lloyd said the profitability of the acquisitions was improved by cutting central costs, introducing own-label lines and enhancing marketing and distribution.

In addition, newly acquired stores might rely on lower-margin prescribed drugs for up to 80 per cent of their business. His aim was to reduce that proportion to 50 per cent.

The prescription business, however, attracted customers. "The average person has seven prescriptions a year and the total number grows at a steady 2 to 3 per cent."

Drugstores, where Lloyds' 200 outlets are second to Superdrug's 650, increased sales by 15 per cent to £51m. Another 35 stores would be added by next June.

Holland & Barrett, the biggest healthfood chain in a market dominated by 1,897 inde-

pendents, contributed £8.5m in six weeks.

The results benefited from £1.1m (£800,000) property profit. A final dividend of 3p makes a total of 4.17p (2.78p).

● COMMENT

Whether or not Lloyds acquires Macarthy, it seems set for another year of growth fuelled by recent acquisitions. It has their integration down to a fine art, from the immediate removal of managers to the long-term sales drive in the higher margin part of the business. The increase in own-label lines from 12 to 27 per cent of chemists' sales since 1988 exemplifies this. But because the number of pharmacies is fixed, Lloyds has had to be acquisitive, which has some perceived drawbacks. If the Macarthy bid is revived, the number of shares in issue will have virtually doubled in a year. With net assets held back by goodwill write-offs, gearing could jump to 50 per cent through Macarthy's debt being absorbed on top of the cash element of the offer. So far it has been worth it: the acquisitions have enhanced earnings and should continue to do so, as a pre-tax forecast of £28m for the current year suggests. Bearing in mind the safe nature of a health-related business, this gives an undemanding prospective multiple of 14.7 on yesterday's close of 285p.

NEWS DIGEST

Manufacturing downturn hits Farnell

By Clare Pearson

FARNELL Electronics, which recently acquired STC's distribution division, announced pre-tax profits down from £15.9m to £13.3m in the half-year to end-July.

Turnover at the electronics distributor was £81.8m (£87.9m). Earnings per share came to 6.5p (7.4p).

The interim dividend, however, is slightly increased to 2.6p (2.5p).

Mr Raymond Kidd, chairman, said the dominant distribution division had increased profits. It was the manufacturing side, mainly involved in power supplies and instruments, which had suffered the

brunt of the downturn in the market.

"We see no sign of any improvement in trading at the moment," he said.

However, the group would be well-positioned to benefit from an upturn in demand, especially following the purchase for £51m in July of ESD, which had made it the second-biggest distributor of electronic components in Europe.

Put together with Cayson Engineering, bought in May, ESD, made a small contribution to pre-tax profits after financing costs. The two companies' contribution to turnover was £24m.

Interest received amounted to £1.57m (£1.69m). The group moved into net debt after purchasing ESD, although Mr Kidd noted that cash flow had been strong. The group had, at the end of the interim period, drawn down only £17.5m out of the £40m revolving credit facility put in place when ESD was acquired.

● COMMENT

The resilience of Farnell's distribution division may look rather exciting but it needs to be noted that recession has annualised effect on this part of the business: customers tend to place smaller orders, more

often, and this benefits margins because the company's prices vary according to size. Although Farnell does not break down results by division there was disappointment yesterday as it appeared the manufacturing side had been hit even harder than expected. Nevertheless, the group has a rock solid record and is certainly generating lots of cash. The prospective p/e is over 15, assuming full-year profits of about £30m. That looks more than high enough, although any interesting news on the new ESD business could perhaps inject some excitement into the share price.

CONTRACTS & TENDERS

REPUBLIC OF PERU
MINISTERIO DE PESQUERIA
FOFIP-FONRESPE
TENDER NOTICE
JAPANESE NON-PROJECT GRANT AID

The Government of the Republic of Peru has received a grant from the Government of Japan to contribute to the promotion of economic structural adjustment and intends to apply the proceeds of this to eligible payments under the contract for which this invitation to bid is issued.

In this respect the Government of the Republic of Peru has authorised the Crown Agents for Overseas Governments and Administrations to act as its procurement agent and Crown Agents now invite bids from eligible bidders from OECD/DAC countries (excluding the Republic of Peru who are ineligible) for the supply of the following required by FOFIP-FONRESPE.

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St. Nicholas House,
Sutton, Surrey,
1EL, England
For the attention of Mr M. Russell, BJ Dept
Tel: 016205 A/B Colind A/G
Fax: 081 643 0038 and 081 643 8232

Documents may also be obtained from Crown Agents offices in Lima, Peru, Miami, USA, Japan and Singapore.
Please quote reference BJ/1/80078/1

The tender closing date is 25th November 1991.

COMPANY NOTICES

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ELEKTROSMOU
(Public Power Corporation)
U.S. \$50,000,000
Floating Rate Notes due 1994

NOTICE IS HEREBY GIVEN that for the interest period commencing on 17th October, 1991, the Notes will bear interest at the rate of 5 1/2% per annum. The interest payable on 21st April, 1992 against Coupon No. 19 will be U.S. \$14,354.03 per U.S. \$50,000.00 Note.

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VOLUNTARY ARRANGEMENTS

NOTICE IS HEREBY GIVEN pursuant to Section 14 of the Insolvency Act 1986, that a Meeting of the Creditors of the above-named Company will be held at The Hartwood Centre, 20 Colindale Avenue, Colindale, London NW9 1ST, on Wednesday 20th October, 1991 at 11.00 a.m. for the purpose of considering the proposed voluntary arrangements of the Company and, if approved, for the appointment of an administrator of the Company.

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Cityvision shares fall on warning

THE SHARE price of Cityvision, the video rental company, fell by 22 per cent, from 34p to 26 1/2p yesterday after it announced that pre-tax profits for the half-year to November 30 were unlikely to match the £3.5m of the first half. Profits for the year to November 1990 were £16.35m.

The first half result was itself 58 per cent lower than the £2.5m achieved in the half-year to the end of May 1990.

Mr Bev Ripley, chairman, said that although June's results provided an encouraging start to the second half, trading levels since July had been disappointing, reflecting the impact of the recession.

However, the group was in a net cash position with a strong positive cash flow and was well placed to benefit from the anticipated upturn in consumer spending, he added.

More Invergordon shares for W&M

Whyte & Mackay yesterday announced that it had acquired a further 4 per cent stake in Invergordon Distillers, increasing its total holding to 22.7 per cent of the Scotch whisky group, which has rejected its £350m takeover bid.

London Atlantic net assets up 26%

London Atlantic Investment Trust reported a net asset value of 84.6p per share as at September 30 - a rise of 26 per cent on the previous year's 67.1p.

The trust, managed by 3i Portfolio Management, saw net revenue rise to £647,000 (£510,000) in the six months to end-September for earnings of 1.42p (1.34p) per share.

The interim dividend goes up from 0.72p to 0.75p.

London & St Lawrence improves

The net asset value per share of London & St Lawrence Investment Trust stood at 140.02p at August 31, an 18 per cent improvement on 118.61p at the previous year end.

Gross income for the year rose to £1.13m (£897,000) and net revenue advanced from £592,179 to £804,365.

Earnings per share came out at 4.27p (3.15p) and the dividend is raised to 3.06p (2.1p). There is again an additional special distribution of 0.6p.

AIB's US offshoot advances 24%

First Maryland Bancorp, the US subsidiary of Allied Irish

Bank, boosted its pre-tax profits by 24 per cent to \$29.7m (£17.2m) in the third quarter of the year, up from \$23.9m.

Total assets at September 30 1990 were 3 per cent up at \$7.92bn (\$7.7bn), while total lending was down by 16 per cent from \$5.35bn to \$4.49bn.

Total deposits were up by 13 per cent from \$3.32bn to \$3.99bn.

SE link with Topic screen breaks down

The link between the Stock Exchange's commercial company news service and the Topic screen on which it is displayed broke down yesterday.

An abridged version of the day's business news was provided, fulfilling the Stock Exchange's regulatory responsibilities to ensure price sensitive information.

The regulatory news service was working normally via a digital feed to the Topic screen and Reuters, the news agency and information group.

Service was restored shortly after 7pm.

Net asset values improve at Venturi

For the six months to September 30 Venturi Investment Trust reported net revenue of £101,185, against £109,905, for earnings per share down from 1.83p to 1.68p. The dividend is lifted from 1.31p to 1.4p.

Net asset value per capital indexed share stood at 262.17p compared with 199.02p a year earlier.

Net asset value per ordinary geared share was 9.77p (6.67p) undiluted and 9.47p (6.32p) diluted. The value of the income shares was 25.75p (25.52p).

COMPAGNIE FINANCIERE
DE C I C ET DE L'UNION EUROPEENNE

CONSOLIDATED RESULTS TO JUNE 30, 1991

The CIC Group significantly increased operating profit, against a background of slower economic activity, whose effects have been felt on both deposits and lending.

Adjusted for acquisitions and disposals, net operating income advanced more than 6%, while overhead increased by only 3%, with a slight fall (-0.8%) in labor costs. Gross operating profit of 2,568 million French francs was up 15.7% compared to first-half 1990 after adjustment for acquisitions and disposals, and 9.2% better than the combined average for both halves of 1990.

After setting aside substantial loan loss reserves in 1990, the CIC Group reduced its net reserves from 2,039 million French francs for the first half of 1990 to 1,381 million French francs for the first half of 1991.

Productivity gains and sound risk management generated an operating profit of 646 million French francs, after reserves and depreciation, at June 30, 1991, reflecting the Group's improved general situation.

Lower non-recurring profits brought net income down to 555 million French francs at June 30, 1991, compared to 940 million French francs after 1,737 million French francs in one-time items for the corresponding period last year.

In the absence of significant non-recurring capital gains, 1991 net income is likely to match the 1990 figure. If first-half trends persist to the end of the year, the Group forecasts an improvement in gross operating profit, which will enable it to cope with the deteriorating situation of certain domestic borrowers.



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Beginning on 29 October 1991 the rate of interest earned on the Investment Account will go down from 10.25% pa to 9.5% pa.

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Beginning on 28 November 1991 the rate of interest payable on Income Bonds will go down from 11% pa to 10.25% pa.

The same change will apply to Deposit Bonds (no longer on sale).



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Experts hedge their bets about the timing of the economic recovery

Jane Fuller gives a round-up of how companies have fared in the recession and the experts' best estimates of when the upturn will come

THE latest round of UK company results were every bit as awful as predicted. What was not expected was the gloomy nature of chairman's statements.

It had been hoped that these would herald recovery, but Sir Anthony Gill, chairman of GEC, echoed the words of many this week when he said: "Our markets remain depressed."

Over a period when many observers became inured to bad news, Lucas was among the companies taking considerable redundancy costs above the line (another bunch managed to present them as extraordinary).

For businesses making these provisions, the theory is that next year's profits will not only benefit from the exclusion of these costs, but also from the payroll savings.

Two other reasons have emerged for muted optimism that profits will start to recover even if markets remain anemic: lower interest rates and favourable currency movements.

On the first point, the present 10.5 per cent base rate compares with an average of 14.5 per cent in 1989.

The weakening of the dollar, which hit several companies' profits, shows in the average first-half exchange rate of \$1.81 down from \$1.87. Since the end of June, however, the

movement has reversed: an average of \$1.88 compares with \$1.90 in the second half of last year.

These profit-friendly factors, coupled with a hope that North America will show the way out of recession, have led Mr Alan Jones, equity market analyst at UBS Phillips & Drew, to forecast a 12 per cent growth in industrial pre-tax profits next year.

Ever the optimist, he believes the more confident statements that failed to materialise with the January-June interims might soon appear with some of the April-September figures. But this is partly because there will be fewer engineering, capital goods and building companies among those reporting.

In the season just finished, any company exposed to motors was liable to suffer. The extent of the problem can be judged from the sharp fall in UK car sales. From a peak of 2.3m units in 1989, this year's outcome is expected to be less than 1.6m and only a modest improvement to 1.75m is pencilled in for 1992.

Sir Anthony said it was simply a question of weathering the storm and he refused to forecast when it would abate. Among the other motor-related companies falling into this rut was T&N, with a 56 per cent fall in interim pre-tax profit to



Lord Sterling: delay in economic recovery a big factor in P&O's plans

£20.3m. The small comfort offered by overseas operations, also affected by economic slow-downs, was eroded by a 45 per cent tax charge, partly caused by unrelieved ACT.

In the building sector, the pain showed through at Wimpey, which barely broke even, and Tarmac, down by four fifths. And an explicit warning on recovery prospects came from RMC, the world's biggest ready-mix concrete producer. Mr Jim Owen, managing direc-



Sir Anthony Gill: it is simply a question of weathering the storm

tor, said that analysts who had been forecasting a £15m to £20m improvement in profits to £180m for the whole of 1992 were too optimistic.

Deflated by such cautions, some analysts have grown weary of trying to call the end to the recession. Their increased scepticism mirrors the stalesness that has crept into the rights issue market, which happily accepted Ladbroke's and P&O's issues in late August. Those calls took



Jim Owen: analysts' profit forecasts for the whole of 1992 were too optimistic

the running total for the year to £7.66m, well ahead of the 1987 record of \$6.97m. Now the tab has reached \$5.50m the institutions have started to jib. Significantly, Lord Sterling, P&O's chairman, made it clear that the delay in the expected economic recovery was an important factor in his company's fund-raising decision.

Applying this to the worst affected sectors, where analysts expect to be downgrading forecasts well into 1992, a case

would exist for many more issues by next spring.

Yet in spite of the cautious noises, considerable hope remains in the share prices. In engineering, normally at a 10 to 15 per cent discount to the market, many stocks are on a multiple of 14 times 1992 earnings, compared with 12 times for the market.

Even the analysts who pride themselves on avoiding premature recovery calls are hoping that the March statements accompanying full-year figures will, at last, be optimistic. That is when companies will be setting their final dividends, and the belief is that they can stomach uncovered payments for one year.

The importance of this point was illustrated by Harrison & Crossfield, the chemicals, building supplies and animal feed business. Mr David Hopkinson caused a flurry of anxiety in his swansong as chairman when he only expressed a "hope" of dividend maintenance. This was later clarified as an intention, unless the 1992 outlook was a good deal worse than expected. It was taken to be a reassuring comment.

The interim results season did, of course, produce stories of comfort from recession-resistant stocks, notably in the food and health-related sectors, where analysts expect to be downgrading forecasts well into 1992, a case

characterised by Cadbury, which pushed up taxable profit by 6.5 per cent, although volumes were flat. Margin improvement has become an art in an industry where even a good year will only see 2 per cent real growth in the market. Conversely, in a bad year, the real fall is only the same amount, an enviable cushion.

On the health side, profits continued to grow in companies as diverse as the tiny Falk, with its private nursing home formula, and Glaxo, the Footsie's second largest constituent, which caters for ailments as prevalent as ulcers, asthma and migraine.

Among the trend-buckers, one of the most remarkable figures came from Kwik-Fit, the car parts retailer, which increased interim pre-tax profits by 67 per cent. Part of the secret was that it helped owners to look after the health of their ageing vehicles - the ones they did not replace.

Yet with operating margins widening from 9.9 per cent to 13.8 per cent it also demonstrated good management of the type that the recession has brought to the fore.

Spring Ram was another. Although the UK markets for kitchens and bathrooms were estimated to be 10 to 15 per cent down, it improved pre-tax

profit by 25 per cent. Its secret lay in the subsidiaries it had bred rather than bought in the late 1980s, in building up cash during a capital spending lull and in a small company philosophy, where a dozen entities are run by highly-motivated entrepreneurs.

Fleetness of foot in switching to more buoyant markets, both in terms of machine application and geographic destination, helped EIS, the specialist engineer, to stay on course for 21 years of profit growth. Similar virtues paid off at BM Group, the construction equipment business, which also effected radical surgery at its Blackwood Hodge acquisition.

All of these companies fall outside the FTSE 100 index, which Mr Jones at UBS is forecasting will end the year at 2,700, compared with yesterday's close of 2,577.

Looking ahead, his main worry is the general election. While most analysts feel its delay has created sufficient uncertainty to hold up the recovery, he has factored in a big variation in Footsie prospects depending on the result.

If the Tories "scrape home", he is looking for 3,000. If Labour wins, the impact of higher funding requirements on the gilt market and "possible problems with inflation and currency" reduce his mid-1991 forecast to 2,600.

British Gas introduces changes to the LT13 Schedule for Contract Gas Customers

With effect from 15th October 1991 British Gas introduces changes to its LT13 Schedule printed below.

BRITISH GAS plc. CONTRACT GAS PRICING SCHEDULE LONG TERM INTERRUPTIBLE GAS		
Effective: 15th October 1991		
REF: LT13		
(i) Introduction		
This Revised Schedule LT13 supersedes LT12 and Schedule LT13 effective 17th September 1991 in respect of all Long Term Interruptible Gas contracts entered into from 15th September 1991.		
Under Section 14(4) of the Gas Act 1986 British Gas may enter into special agreements (contracts) with Customers for the supply of gas through pipes to premises which they own or occupy on the prices and terms shown in this Schedule subject to the conditions of a standard contract entitled "Special Agreement for the Supply of Gas: Long Term Interruptible Gas". British Gas reserves its position as to whether to enter into contracts where it considers that it does so is not consistent with its overall duties under Section 9(1) of the Gas Act 1986. The prices and terms shown do not apply to back-up gas or to the other forms of supply identified in Condition 5 of British Gas' Authorisation.		
Copies of this Schedule and conditions of contract are available from the Registered Office or Regional Head Offices of British Gas plc.		
(ii) Standard Terms of a Long Term Interruptible Gas Contract:		
Gas will be supplied under a standard contract, on the basis that the supply is taken for not less than 10 and not more than 15 Contract Years to a Customer wishing to consume gas at premises in its ownership or occupation at which its Nominated Consumption of gas must be in excess of 50 million therms per Contract Year at the premises. Each Customer (including its affiliate companies; see note 10) is limited to a maximum of 525 million therms Nominated Consumption in aggregate under this Schedule and any previous Long Term Interruptible schedules, which is equivalent to a maximum annual consumption of 637 million therms.		
The earliest start date is 1st October 1996 and the latest start date is 30 September 1997 (see note 3).		
Under the standard contract terms the supply of gas will be interruptible for a minimum period of 7 days (see note 8) and a maximum period of 55 days in each Contract Year. The periods of interruption, which will occur at British Gas' discretion, may or may not be continuous.		
The Basic Scheduled Reference Price for all quantities of gas consumed under a Long Term Interruptible Gas contract will vary in accordance with the specific type of escalation terms chosen by the Customer. These choices are set out in Table 1.		

TABLE 1 LONG TERM INTERRUPTIBLE GAS			
ESCALATION TYPE	A	B	C
INDEXATION	15 Gas Oil	20 Gas Oil	25 Gas Oil
	15 Heavy Fuel Oil	20 Heavy Fuel Oil	25 Heavy Fuel Oil
	35 PPI	30 PPI	25 PPI
	35 Electricity	30 Electricity	25 Electricity
	or Coal	or Coal	or Coal
BASIC SCHEDULED REFERENCE PRICE (pence per therm)			
	21.30	20.70	20.50

(iii) Optional terms for a Long Term Interruptible Gas contract:

The following options are available in respect of which the Basic Scheduled Reference Price will be modified by the amount stated.

(a) Restricted Interruption Option.

While still retaining a maximum period of 55 days interruption in a Contract Year, the facility is offered to restrict periods of interruption to a maximum of 15 days in any continuous period of 30 days. The changes for this alternative are set out in Table 2.

TABLE 2 ADDITIONAL CHARGE FOR RESTRICTED INTERRUPTION			
ESCALATION TYPE	A	B	C
ADDITION TO BASIC SCHEDULED REFERENCE PRICE (p/therm)	1.0	1.0	1.0

(b) Price Phasing Option.

Provided the resulting price does not fall below 19.5 pence per therm, the Basic Scheduled Reference Price (Table 1) or its Restricted Interruption alternative (Table 2) may be modified by the pence per therm figures set out below or by any proportion of those pence per therm figures.

TABLE 3 PHASING MODIFICATIONS TO PRICE (p/therm)											
CONTRACT YEAR(S)	1	2	3	4	5	6	7	8	9	10	11-15
OPTION(1)	-1.5	-1.5	-1.5	-1.5	0	+1.31	+1.31	+1.31	+1.31	+1.31	BASIC PRICE
OPTION(2)	-1.25	-1.25	-1.25	-1.25	-1.25	+1.50	+1.50	+1.50	+1.50	+1.50	BASIC PRICE

Appropriate proportions of the financial amounts arising from the application of such price phasing will be repayable to British Gas in the event of termination within the first ten Contract Years.

(iv) Price reduction for gas consumed in excess of 125 million therms per contract year.

Customers who have taken more than 125 million therms at any one premises under this Schedule in a period of one Contract Year will be given a reduction on the Basic Scheduled Reference Price including, if applicable, the options referred to in (iii) above, for gas consumed in excess of 125 million therms in that period. See Table 4 in next column.

TABLE 4 PRICE REDUCTIONS FOR EACH INCREMENTAL TRANCHE OF GAS CONSUMED IN A LONG TERM INTERRUPTIBLE CONTRACT		
TRANCHE	THERMS CONSUMED IN A CONTRACT YEAR	PERCENTAGE REDUCTION FOR EACH TRANCHE OF GAS CONSUMED
1	1 to 125,000,000	Nil
2	125,000,001 to 200,000,000	0.25
3	200,000,001 to 300,000,000	0.50
4	300,000,001 to 400,000,000	0.75
5	400,000,001 and thereafter	1.00

(v) Notes

1. Conditions of Contract.

The notes given in this Schedule summarise elements of the standard conditions of a Long Term Interruptible Gas contract and the way in which they will be applied. They are not exhaustive and cannot take precedence over, or modify, any of the terms or conditions of the standard contract entered into by any individual Customer.

2. Annual Nominated Quantity of Gas.

An annual nominated quantity of gas may be fixed for each Contract Year by the Customer within the range of plus or minus 10% of the Nominated Consumption, except that in the first Contract Year the range will be plus 10% minus 20% of the Nominated Consumption. The Customer shall take at least, or make a minimum payment for gas equivalent to, 80% of this annual nominated quantity. If the supply has been interrupted at the discretion of British Gas, then an allowance will be given for the days interrupted in ascertaining the annual consumption for the purpose of minimum payment calculations.

3. Start Date.

The Start Date is the date from which the Contract Years will run and the minimum payment obligations will apply, although British Gas and the Customer may agree that gas for commissioning may be taken prior to the Start Date.

4. Customer's Financial Status.

Potential Customers will be required to evidence, prior to or within 6 months of signing the contract, to the reasonable satisfaction of British Gas that they have the financial capability to meet their contractual payment, indemnity and other obligations so as to sustain a Long Term Interruptible Gas contract. Evidence of satisfactory progress on associated planning, engineering and commercial agreements will be required before initial signing.

5. Pressure.

The pressures at which British Gas supplies gas vary at different parts of the gas supply system. British Gas will supply gas to a Customer at a pressure above the statutory minimum level if this is available at the point of supply. For pressures up to 35 bar British Gas will use reasonable endeavours to maintain any such elevated pressure. If British Gas expects the supply pressure to reduce to a lower level permanently then not less than 36 months' written notice will be given.

6. Price of Gas.

Under the contract the mechanism for determining the price of gas, in accordance with the specific escalation terms selected by the customer, shall be set out in a price indexation formula utilising indices which give effect to these escalation terms. Prices are Quarter 1 1990 prices.

7. Revision of Terms.

The prices and other terms shown in this Schedule may be modified at the discretion of British Gas. These prices and other terms will not be altered within 28 days of any previous alteration without the consent of the Director General of Gas Supply (Ofgas). Customers should note that alterations to the prices and other terms may be put into effect immediately upon notification by British Gas. However, such alterations will not have effect on Customers who have entered into a contract under this Schedule prior to such modification.

8. Interruption.

Without prejudice to the rights of British Gas to interrupt supplies of gas provided in accordance with this Schedule, the requirement for a minimum period of interruption shall be deemed to have been suspended unless and until at least three months have expired from the giving by British Gas of notice under the contract with the Customer of its intention to implement such minimum period of interruption.

9. Taxation.

The prices in this Schedule are exclusive of Value Added Tax or any other tax, duty or impost.

10. Affiliate Companies.

For the purposes of determining maximum actual consumption under this LT13 Schedule "Affiliate" means:

(a) any holding company or subsidiary company of the Customer or any company which is a subsidiary of such a holding company and the expressions "holding company" and "subsidiary company" shall have the meaning specified in Section 736 of the Companies Act 1985 (except that the words "a majority of" in Section 736(1) (a), (b) and (c) shall be replaced with the words "50 per cent or more of") or

(b) any company which controls a Customer or any company which is subject to control by a company which also controls a Customer using the definition of control set out in Section 416(2) (a), (b) and (c) of the Income and Corporation Taxes Act 1988 (except that the words "the greater part of" in those Sections 416(2), (a) (b) and (c) shall be replaced with the words "50 per cent or more of").

BRITISH GAS plc, REGISTERED OFFICE RIVERMILL HOUSE 152 GROSVENOR ROAD LONDON SW1V 3JL
REGISTERED IN ENGLAND UNDER NUMBER 2006000

British Gas

Silentnight makes modest improvement to £4.6m

By Roland Rudd

SILENTNIGHT Holdings, Europe's biggest bed manufacturer, yesterday reported a 2.7 per cent increase in interim profits to £4.62m pre-tax.

However, Mr Bill Davies, chairman, warned that he was "cautious about the immediate future" because there was no evidence of any general upturn in UK trade.

Despite the depressed state of the British furniture market, sales from ongoing activities were up 6 per cent after adjustment to reflect the disposal of the upholstery division in August 1990.

Overall turnover for the six months August 3 was \$95.8m against \$78m last time. Silentnight claims about 85

per cent of the UK beds market, with its Sealy, Silentnight, Layezee and Perfecto brands setting well and the year at 2,700, compared with yesterday's close of 2,577.

Looking ahead, his main worry is the general election. While most analysts feel its delay has created sufficient uncertainty to hold up the recovery, he has factored in a big variation in Footsie prospects depending on the result.

If the Tories "scrape home", he is looking for 3,000. If Labour wins, the impact of higher funding requirements on the gilt market and "possible problems with inflation and currency" reduce his mid-1991 forecast to 2,600.

Tudor halves interim

TUDOR, the tiling group, saw pre-tax profits fall by £10,000 to £94,000 in the first half of 1991 and is halving the interim dividend to 0.5p.

Mr Philip Battin, chairman, said the cut was considered prudent in the current economic climate. Earnings per share dropped to 1.34p (1.39p). He thought the profit satisfactory as it took account of the cost of acquiring two additional depots, and interest

charges of £112,000 (£72,000). Turnover dropped through at £6.42m (£6.18m). Sales to the multiple DIY sector continued to fall and that trend would remain for the current year.

Midland Tile was affected by the depressed new housing market and construction industry, but remained profitable. He thought the profit satisfactory as it took account of the cost of acquiring two additional depots, and interest

BOARD MEETINGS

TODAY		OCT. 25	
Interline	Berlin, England & National Inv. Essex	Cook (William)	Nov. 13
Water	Gerrard & National, Lilley, Suffolk	General Cons Inv Trust	Nov. 13
Water	House of Lovers	House of Lovers	Nov. 13
Water	House of Lovers	House of Lovers	Nov. 13
FUTURE DATES		OCT. 26	
Interline	Nov. 14	Nov. 14	Nov. 14
Water	Nov. 14	Nov. 14	Nov. 14
Water	Nov. 14	Nov. 14	Nov. 14
Water	Nov. 14	Nov. 14	Nov. 14
Water	Nov. 14	Nov. 14	Nov. 14

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UPL Group PLC
(Incorporated in England under the Companies Act 1986 to 1917 Registered Number 235383)

To be renamed
DUNAS GROUP PLC
Share Capital

Authorised
£1,450,000

Ordinary Shares of 10p each
£1,161,406

Issued

Following a placing by Harris Alkay Lee & Brooks of
7,000,000 Ordinary Shares at 25p each

The principal activity of the Group is that of importers, manufacturers and distributors of specialty foods.

Particulars of UPL Group PLC may be obtained during normal business hours from the Company's Administrative Office at the London Stock Exchange, 40-50 Finsbury Square, London, EC2A 3BU by telephoning 01-573 1881, or by writing to the Company's Administrative Office at the London Stock Exchange, 40-50 Finsbury Square, London, EC2A 3BU on any weekday until 31st October 1991, from UPL Group PLC, 8th Floor, 7th Floor, 250 North Circular Road, London, NW10 0JQ or Harris Alkay Lee & Brooks at the Stock Exchange Building, 33 Great Charles Street, Birmingham, B3 3JN.

Particulars of UPL Group PLC will be included in the Companies Fitch Service available from Fitch IBCA Limited, Finsbury House, 13-17 Finsbury Street, London, EC2A 4DL, from 15.00 hours on 17th October 1991.

18th October 1991

GT EUROPEAN WARRANT FUND, SICAF
Registered Office: Luxembourg, 13 rue Goethe
R.C. Luxembourg B 33.831

The

ANNUAL GENERAL MEETING OF SHAREHOLDERS

of GT European Warrant Fund will be held at its registered office at 13, rue Goethe, Luxembourg at 4 p.m. on 25th October, 1991 for the purpose of considering and voting upon the following matters:

Agenda:

1. Acceptance of the Manager's and Auditor's reports and approval of the financial statements for the period from 28th May 1990 to 30th June, 1991.
2. Discharge of the Manager and Auditor.
3. Discharge of the Board of Directors and Auditors.
4. Re-election of Directors.
5. Re-election of Auditor.
6. Miscellaneous.

Voting:

Resolutions on the agenda of the annual general meeting will require a quorum and will be taken at the majority of the votes expressed by the shareholders present or represented at the meeting.

Voting Arrangements:

Shareholders who cannot attend the Meeting in person are invited to send a duly completed and signed proxy form to the registered office of the Company to arrive not later than 23rd October, 1991. Proxy forms will be sent to registered shareholders with a copy of this Notice and can also be obtained from the registered office.

11th October 1991

The Board of Directors

FINANCIAL TIMES SURVEY

NORTH KENT

Wednesday October 16 1991

■ Dartford's symbol of new-found confidence: See Page 2

■ Gravesend seeks to recover its heyday: See Page 2



North Kent, compared with other parts of the south-east, has suffered from severe

industrial decline and infrastructure problems, but the new high-speed Chunnel rail link to London offers enhanced opportunities for development, says Stewart Dalby

A long road to recovery

WHILE in other parts of the county the announcement by Mr. Malcolm Rifkind, the Transport Secretary, at the Conservative Party conference, last week of the proposed new Channel Tunnel route, has been greeted mainly with relief, in North Kent the reaction has been altogether more positive.

The area, which stretches along the Thames from East London, taking in the boroughs of Dartford, Gravesham, Rochester-upon-Medway, Gillingham and Swale, has long felt that its relatively poor communications put its industrial development efforts at a disadvantage compared with other parts of the south-east.

The high speed rail route linking Dover and the Continent with London will change this. Albeit at the cost of some disruption, the building of the link - due to be completed some time early in the first decade of the next century - will result in a period of intense building activity within the area, at the end of which North Kent will be firmly on the international railway map.

Though many of the services will deliver passengers straight into Stratford in east London,

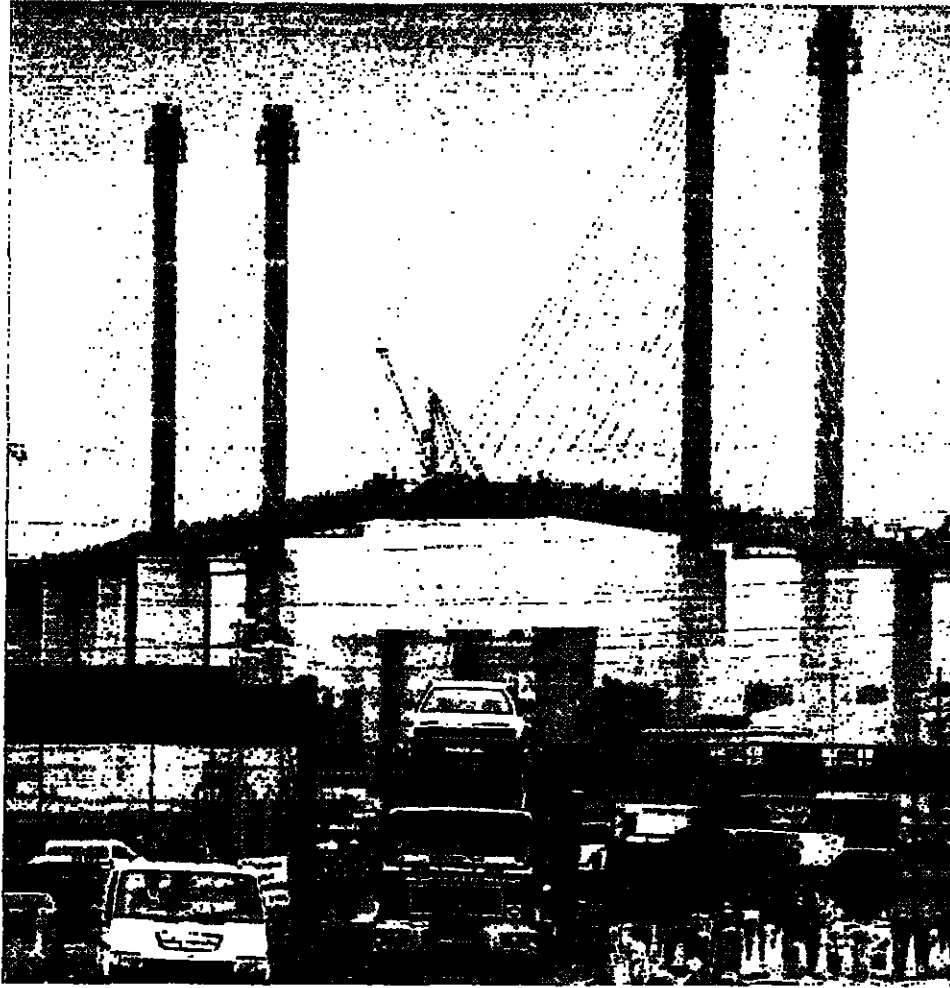
and then Kings Cross, others will stop at intermediate stations, making these towns attractive potential locations for manufacturing and service companies seeking to position themselves between London and the tunnel.

If plans by the Environment Secretary, Mr. Michael Heseltine for a new town east of London, extending the developments which have already taken place in London Docklands, also come to fruition, the region as a whole could be set for rapid growth.

Officials in local government certainly feel that the siting of the high speed link offers enhanced development opportunities.

"As a development opportunity, the announcement of the new high speed route is super news. Were it just a question of high speed trains screeching through the county, then it would not affect us. But I understand there is to be a station at Medway Parkway. This will probably be in Strood. This is four minutes from our offices."

"We will be locked into Europe and will be able to attract investment on that basis," Mr David Homewood, the Economic Development



Opening soon: Dartford's new £120m road bridge across the Thames.

Officer for the Rochester-upon-Medway City Council said.

Dartford, at the other end of North Kent to the Medway towns, is slightly less euphoric. Mr Paul Bailey, the spokesman for the district council said: "The key to our immediate development is the new Thames crossing, the Dartford bridge, which is due to open on October 30. But we will be fighting to get a station if and when the high speed link is built."

Blue Circle Industries, a major land owner in Dartford and elsewhere in North Kent, has welcomed the news.

Until now, North Kent has been like a battalion of troops, cut off behind enemy lines. While high technology and service companies were fanning

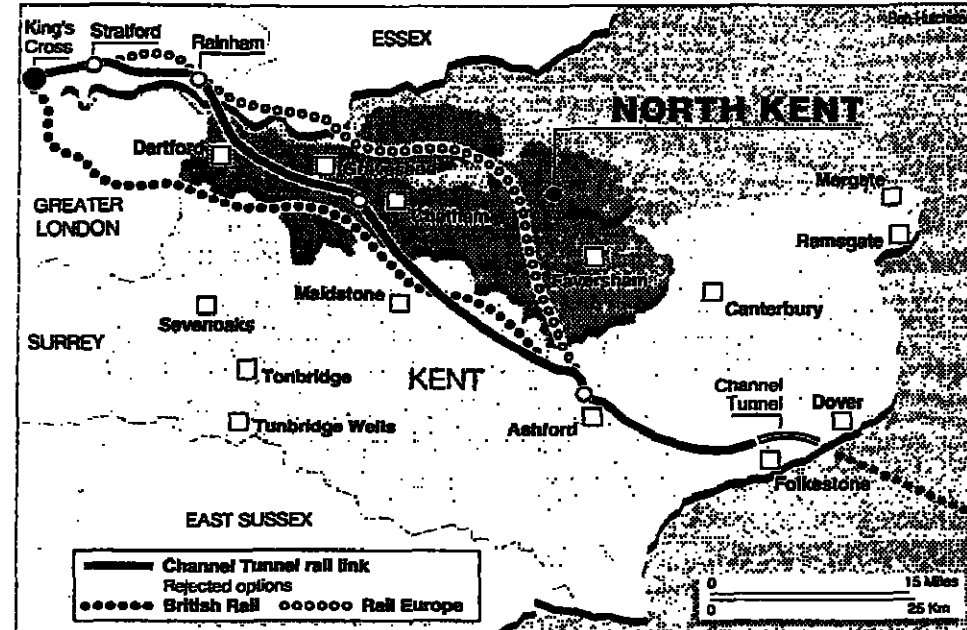
out around the rest of the south-east in the 1970s, this area of land, east of the River Thames was left - in common with some of Britain's other older industrial regions - with a continued dependence on more traditional manufacturing sectors, including heavy engineering, and, in particular, defence contracting, paper-making, cement and motor components as its main sectors of employment. Much of the area's employment, too, was concentrated in the hands of large industrial groups.

When the recession of the early 1980s struck hard at manufacturing companies, North Kent took heavy casualties. Several large companies virtually disappeared or severely reduced operations. To add to

the region's woes, the Royal Navy dockyard at Chatham closed in the early 1980s throwing almost 9,000 out of work.

Male unemployment in the area looked as if it was heading for 25 per cent. It never quite reached that figure but peaked in several places in 1985 well into double figures and was above the national average at that time. It was comparable to black spots in the North of England, Scotland and Wales and certainly well above the level for the rest of Kent and the south-east - despite its proximity to London.

So different was North Kent from other parts of the county in those years that a separate North Kent strategy was launched. It involved the Kent County Council, the boroughs



North Kent, showing the chosen route for the £4.5bn Chunnel link, announced a week ago - and the rejected alternative routes. The government is to commission a study of the potential business and industrial opportunities of the East Thames Corridor.

of Dartford, Gravesham, Gillingham and Swale and the city of Rochester-upon-Medway.

The strategy, which is continuing today, aims to diversify the economy with science-based and service companies so that the area, where nearly 500,000 people live, becomes less dependent on older forms of manufacturing and so that fewer people have to commute to London for work.

The economy has changed, with light engineering gaining importance over heavy engineering and with other diversification taking place. Unemployment in January 1990 was not out of line with that of Kent as a whole and below the national average.

But this low figure probably disguises the high level of commuting which grew as London's white collar economy overheated in the late 1980s.

Now that recession has struck anew, unemployment has once more risen above the level for Kent as a whole, and the old dependence on non-growth areas of manufacturing is again being exposed.

The failure to secure a better balance in its industries - when areas to the north west and south of London have diversified their economies

into high technology and service industries - is blamed by officials locally on lack of investment in the area by the government, particularly in the infrastructure.

While areas to the west, south and north of London have developed largely because motorways have opened them up, North Kent beyond Dartford, is a spider's web of twisty roads. It is not just a question of the main 'A' roads. There is plenty of land for houses, shops and factories, but in many cases there is poor access.

In part, this is because Chatham and Gravesham were ports where the approach was by sea and were therefore self-contained communities. It means however that although the rail link which will also offer the prospects of improved commuting to London, is welcomed, the area will still be pressing for better road links including a comprehensive system of bypasses and tunnels or other crossings.

Major investment of this sort, it is pointed out, could enable the area to play a major role in accommodating the 570,000 homes that will be needed in London and the south east by the beginning of the next

century, all of which could be built in the East Thames Corridor. The failure so far to open up this area so close to London raises a host of questions about government industrial policy, regional policy, relations between central and local government and the use of quangos like urban development corporations to regenerate old industrial areas.

The county and district councils feel that after what they see as more than 10 years of systematic emasculation of their spending powers, they do not have the capital budgets to build the infrastructure.

The private sector is rarely prepared to develop sites for offices and 'B1' light industrial premises unless the abnormal costs are accounted for - which means the land needs to be fully serviced, and access good.

Were North Kent situated in other old industrial regions like the north of England or even an inner city area like London's Docklands, it would have had resources directed to it in the name of regionalism or urban revival.

There would not only be regional selective assistance from the British government. Continued on page 3

What links these vital areas along the East Thames Corridor?

The answer, of course, is Blue Circle Industries PLC.

Blue Circle is certain of North Kent's long-term potential and is committed to its regeneration and development. We're at the forefront of making it happen, with a total North Kent landbank of about 2,500 acres.

North Kent is, literally, home ground for Blue Circle. The Group was born here over a century ago and our roots go deep.

In part, that explains our commitment - but it also determines our approach.

Blue Circle's approach is clearly characterised by a focus on the long-term opportunities, by a commitment to working in partnership with local communities, and by the ability to develop and implement plans on a scale appropriate to the scale of the challenge.

PROPERTY

Perhaps our best known property development in the region is Crossways - not only the biggest business park in Europe but also one of the best located. Next to the new Dartford bridge and the M25, it is served by its own RoRo terminal.

Crossways' outstanding benefits to distribution and manufacturing businesses have been widely recognised, with organisations such as Asda, Fyffes and Rascal

already in place. The potential of its excellent location is evidenced by major hotel developments for Stakis and Campanile. The opportunities for office development are equally attractive, and there is scope for one magnificent 250,000 sq.ft. office building.

Close by, Bluewater Park will be the largest retail development in the UK for ten years - and also one of the best located, with excellent transport links and a high quality catchment area.

These two very significant projects are by no means all that Blue Circle can boast in North Kent.

At Rochester, Phase One of Medway Valley Park numbers among its occupants Grants of St James's, Avon and Whitbread, and work on Phase Two is planned to begin in the spring.

Our residential property arm, Saxon Homes, is building 40 houses at Pilgrim's View near Greenhithe, and 200 homes at Bishop's Meadow in Halling. And with our substantial landbank, the potential is still considerable.

ENVIRONMENT

Responsibility for land means responsibility for the environment. Blue Circle takes these responsibilities seriously and works closely with local authorities to fulfill them.

We are also rehabilitating so-called "brown land" into Green Belt, as in the Bean Country Park project, undertaken jointly with Kent Thames-Side Groundwork Trust to create open space with sports and leisure facilities.

We also work with other environmental organisations and are members of the Kent Trust for Nature Conservation.

Blue Circle's successful waste management division is active throughout the region, restoring derelict land and even generating electricity from landfill gas - a process which won the Group the prestigious Industry in Kent Environment Award for 1990.

INDUSTRY

As one of the largest industrial forces in North Kent for so many years, we recognise the importance of a strong industrial base.

Indeed, Northfleet cement works in Gravesham is the largest in the country, and was well placed to meet the voracious demands for cement of the Channel Tunnel and the Dartford bridge.

Northfleet looks forward to serving the needs of future growth, both in Kent and London - the UK's biggest market.

Now Blue Circle is playing a role in developing new industrial skills for the region

by investing in the Leigh City Technology College at Dartford.

And our property developments in themselves, of course, are bringing new industries to the area.

EMPLOYMENT

They are also bringing new jobs. Crossways alone is expected to employ up to 14,000 people. Bluewater Park, another 5-4,000. Medway Valley Park, a further 2,500. Together with the Group's other operations in the area, these figures will make a total of approximately 21,000.

In short, Blue Circle and its forbears have played a part in the economic life of North Kent for over 100 years. Our activities today are yielding striking results, both for the Group and for the region. And as the region enters a crucial and exciting phase in its history, we are poised to play an even more important part in years to come.

We are in no doubt that this commitment will continue, not only for the benefit of North Kent, but also for the benefit of the Group and its shareholders.

Blue Circle Industries PLC

NORTH KENT 2

Ambitious developments at Dartford

Facts about the area

THE AREA known as North Kent stretches from the eastern outskirts of London through Dartford, Gravesend, the Medway towns and then on to Sittingbourne and Faversham, taking in the Isle of Sheppey. It is a distance of about 30 miles from the fringe of London to just past Faversham.

□ The area has five district councils: the Borough Councils of Dartford, Gravesend, Gillingham and Swale and the City Council of Rochester upon Medway. Together with the Kent County Council, these district authorities have drawn up a strategy document called, *North Kent - A Strategy for Action, 1991-1994*.

■ **POPULATION:** Just under 500,000 people live in the area; Gillingham Borough on the River Medway has a population of 94,600; Gravesend Borough, 58,700; Swale Borough, 116,800; the City of Rochester upon Medway, 147,800.

□ The North Kent workforce numbers just over 220,000, of these, 75,000 commute into London, but there is also an inflow of workers into the area. Unemployment in June 1991 was 8.4 per cent. This compared with a national average of 7.7 per cent, an average of 7.1 per cent for Kent as a whole, and 6.7 per cent for the south-east region.

□ The main industries are electrical engineering, in particular the manufacture of radar equipment for the defence industry; pharmaceuticals; vehicle components; building products; and paper manufacture.

□ Unusually for the south-east of Britain, some 30 per cent of the workforce is still engaged in manufacturing industry. This compares with a national average of 23.7 per cent.

□ Channel route: the government's preferred eastern route for the Channel Tunnel high speed rail link crosses the Thames north of Dartford before coming to the surface to cross the eastern end of Rainham Marshes, Essex, running adjacent to the A13, the link then enters a tunnel beyond Barking Creek and goes via Stratford to London's King's Cross.

■ **CONTACT POINTS:** Useful telephone numbers, related to economic development, include:

- Kent County Council, Economic Development Department, Maidstone, (0622) 699082.
- Kevin Kingston, Economic Development Officer, Gravesend Borough Council, Gravesend (0474) 337585.
- Peter McLean, Business Liaison Officer, Gillingham Borough Council, (0634) 828687.

- David Homewood, Economic Development Consultant, Rochester upon Medway City Council, Medway (0634) 732716.
- Robin Wickenden, Economic Development Officer, Dartford Borough Council, Dartford (0322) 343114.
- Peter Jolly, Economic Development Officer, Swale Borough Council, Sittingbourne, (0795) 24341.
- Jenny Aldridge, Swale Enterprise Agency, Sittingbourne, (0795) 427623.

Symbol of new-found confidence

WHEN the Queen officially opens the new £120m Dartford river crossing on October 30 it will mean more to the local community than just another route across the Thames, easing the congestion that faces motorists each day.

The bridge, the first to have been built downstream from the City of London since 1894, and, more importantly, the first to have been entirely privately financed this century, now towers over the surrounding landscape, in a way symbolising the borough's new self-confident mood.

Situated strategically to the east of London, with the M25 and A2 running through the borough, Dartford has seen a shift in its industrial base over the last decade from heavy engineering, cement and paper-making, to light industry, commerce and distribution.

But Dartford has been fortunate in having weathered the worst of the industrial and employment shake-out during the 1980s. With a population of some 80,000, the unemployment rate has been much lower than the county average, being quoted in March this year at 3.5 per cent, compared with 6.7 per cent for Kent as a whole.

Dartford has been helped by the fact that Wellcome, the international pharmaceuticals group, which has its main production site in the town employing some 3,000 people, has expanded.

Julian Underhill, forward planning officer at the borough council, comments that it was not until the completion of the M25 in the mid-1980s that there was a realisation of improved accessibility "co-inciding with the increasing frustration felt by many people working out of expensive locations in London."

What is known as the East Thames corridor, identified by

the government as an area enclosed by north Kent and south Essex able to take development pressure off overcrowded land to the west of the capital, highlighted Dartford as a strategic centre - the county council has also focused on the area as one of three key sites in the region suitable for economic development.

Nevertheless, a continuing problem for the area is that some 45 per cent of the population continues to commute into London, a fact which the borough council wants to turn around. As the council states in its draft local plan, published last January, one reason for the high-level of commuting "reflects a relative lack of major office employment."

Concepts such as Crossways, a 300-acre business park now

Dartford has been fortunate in having weathered the employment shake-out

in an advanced stage of construction, are one way by which a turnaround in the direction of the labour market is being attempted.

The project, the UK's largest business park, is being developed by Blue Circle Properties, a wholly-owned subsidiary of Blue Circle Industries. Blue Circle has a long association with the borough, formerly concentrating on cement working, and it is on a quarry and landfill area that Crossways has been built.

The first phase, now fully let, provides warehousing and office buildings. Companies which have moved in include Asda which located its 300,000 sq ft regional distribution depot there three years ago to supply its supermarkets in the south east. Ryfles has also built a new 50,000 sq ft depot

which takes into account Crossways' proximity to the Dartford International Ferry Terminal (DIFT), one of the country's fastest growing ports.

Since it opened in October 1986 the £20m terminal, jointly owned by Blue Circle Industries and Municipal Mutual Insurance, has increased the frequency of its services, providing a roll-on/roll-off service three times a day in each direction with Zebruge and once a day to Esbjerg in Denmark.

Maersk, the Danish shipping company, is to lease the terminal and is likely to expand services. David Blomcove, general manager, said that although there had been a drop in volumes because of the recession the opening of the bridge "will be a great benefit."

Stakis, the Scottish-based hotel group, is building a 150-bed 4-star hotel in Crossways, while Campanile, a French group, has plans for a 180-bed hotel which will largely cater for commercial traffic. These developments will provide much needed accommodation for the expected increase in business people into the town.

The council has an ambitious and imaginative strategy for development of north Dartford which will include a co-ordinated transport infrastructure, particularly the construction of a northern bypass.

Proposals include a landscaped, high-quality mixed office and industrial development together with a high-tech business and science park which would be located on the site of the Joyce Green hospital, which will become redundant with the planned construction of a new regional hospital at Darenth Park.

The council also hopes that Thames Polytechnic, which already has links with Wellcome, may relocate to a site

here, although a spokesperson for the college, which has a campus in the town, said that this was one of a number of proposals currently being examined.

Connected with this development is a proposed £500m, regional shopping and leisure centre, called Bluewater, which has received outline planning consent. The site used to be in the Green Belt, but following consultation the boundaries have been redrawn thereby clearing Bluewater for development.

This centre is seen to be complementary to improvements recently carried out in the town centre, including a £25m investment by the Burton Group in a new shopping complex which opened last year. An open air pedestrian mall, called Copperfields, offers an additional 51,000 sq ft of shop and office space.

Bluewater, which would compare with existing centres such as Brent Cross, Milton Keynes and the Metro Centre in Newcastle, would be built on a former chalk quarry owned by Blue Circle Industries, and is being managed by London and General Property. It envisages a shopping centre with two department stores, a major supermarket and a further 250 retail shops.

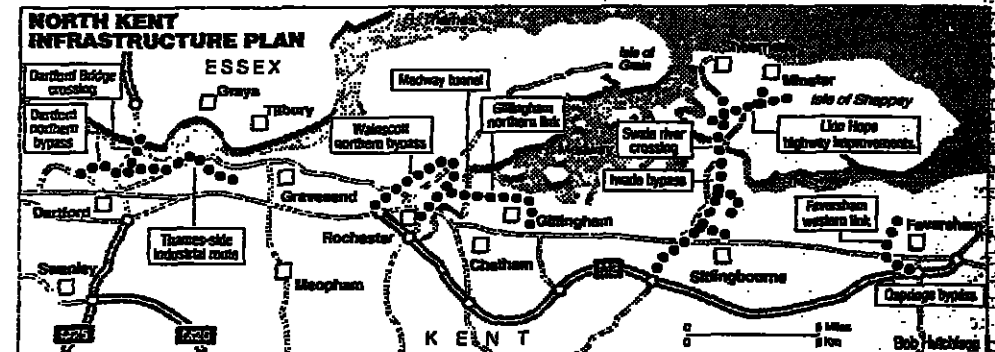
In total, it is estimated that there would be 1.5m sq ft of space. The quarry will be turned into four lakes capable of providing sailing and other recreational facilities. The developers claim that it would generate some 5,000 jobs.

For a town that was described over 200 years ago as "a handsome and wealthy town... with several good inns," Dartford has come a long way.

John Pitt



The Isle of Sheppey: seeking re-vitalisation and an answer to infrastructure problems.



The dotted lines are proposals for new roads in North Kent. Businessmen and local councillors say that infrastructure problems and severe traffic congestion is the main barrier to further development in many parts of the region.

Frustration on the Isle of Sheppey

Plan to ease the traffic jams

IMAGINE an island: then imagine that it has only one road and one bridge leading out to it. That road carries up to 22,000 vehicles each day, including large numbers of car transporters which wriggle their way noisily and sometimes dangerously towards the bridge.

But the bridge is often raised, causing long, night-mare traffic jams to build up on both sides.

All this sounds unreal - but it happens almost every day on the A249 into and out of the Isle of Sheppey.

The island's extreme infrastructure problems need solving, according to Bill Croydon, chief executive of Swale Borough Council - and until Kent County Council and the Department of Transport have already given backing to the upgrading of the A249, which is anticipated to begin in 1992, with completion scheduled two years later.

Support for the second crossing comes from Mr Peter Vincent, chief executive of Medway Ports Authority, a Trust Port which is in the process of privatisation. Recent investment in the port, one of the island's largest employers along with Sheerness Steel, has been more than £25m, with two new berths having been built, in addition to a 100,000 sq ft cool store which opened last year.

Mr Croydon and the council's economic development unit do have the plans for the re-vitalisation of Sheppey, an island that everyone in the area admits has a very depressed economy. And he is thinking big. Together with Richard Ellis, as property consultants, Citibank and the joint administrative receivers of Riddham dock, a £200m scheme has been packaged, gone to public inquiry and is now awaiting the inspectors report, due later this year.

If the government gives the go ahead, Mr Croydon believes that "the Swale project," as it is known, would provide a second river crossing: boost the local economy, generate new life for Sheppey and, hopefully, rid the area of an "island mentality."

"If the infrastructure was put in place," says Mr Croydon, "I think that the area could take a quantum leap forward."

The Swale project has four elements:

- The development of 566 acres at Riddham docks.
- Residential development at Minster, combined with schools and medical facilities.
- Refurbishment of Queensborough, once occupied by the Dutch in 1667, with up to 300 waterside apartments and houses.
- The continued development of the port of Sheerness, with further reclamation of 250 acres at Lappel Bank.

One of the keys to the proposal is the development of

land at Riddham. Ownership of the port is in the hands of receivers and Mr Croydon, together with Richard Ellis, acting on behalf of the receivers, say that development here would pay for a second crossing.

This has been estimated to cost in the region of £60m, would use existing technology of Dutch construction, and could be quickly built.

Mr Vincent, who has been focused on Sheppey, says that the Swale project is also designated as a Special Conservation Area, supported by 60 direct jobs.

Mike Clarke, RSPB regional conservation officer explains: "We've contested that the proposals were in breach of the Kent structure plan and said that there was adequate housing and industrial land supply within the plan elsewhere in the area."

"We were not saying that there was no scope for development, but we argued that a smaller scale project was more appropriate: it is a question of gearing development to the social and economic needs of the area. Our view was that the scale of the development was geared to provide the funds to pay for the crossing and that it was quite beyond those needs: it was like taking a sledgehammer to crack a nut."

Which ever way the inquiry goes, and no one is predicting the result, one positive benefit to have come out of the Swale project is that attention has been focused on Sheppey. With a winter population of some 38,000, swelled by as many as 20,000 in the summer, Sheppey has a reputation as a resort centre for the south-east. It is also one of the cheapest places to buy a house, simply because of the difficulties in getting onto the island.

Mr Croydon wants the image of the island to change. "Every morning, 5,000 cars drive off the island to work elsewhere," he says. "In the other direction, the commuters who run some of the businesses and industry are travelling in the other direction. What we want to do is make Sheppey a place where people both want to work and live, by creating a mix of housing and industry."

"The message we are trying to get across is that if we don't get the second crossing, then it is possible business could go out of the country, to Antwerp and Rotterdam, for instance. Expansion would have to be put on ice if the public inquiry finds against us, and in the long-term, we as a nation would lose out."

John Pitt

GRAVESEND

Hoping for a fresh heyday

FEW British towns list Red Indian memorials among their assets. Not so Gravesend. The official guide to the Thameside community highlights the remains of Princess Pocahontas, daughter of Chief Powhatan, as one of its main tourist attractions.

Moves to attract visitors are nothing new for the town where Pocahontas died and where a statue portrays her as a Wild West queen. Brought to London by her English husband, she used Gravesend as a river gateway to the city and died there in 1617 when she was taken ill on her return voyage to Virginia.

The town now hopes to capitalise on a history ranging from the demise of Pocahontas to its medieval monopoly on river transport to London. In a small way, Gravesend is trying to re-establish its 19th century heyday when steamboats piled the Thames and established it as one of England's first resort towns.

An ambitious scheme is under way to renovate the town's historic buildings and pedestrian walkways. According to the local authority for the area, Gravesend Borough Council, the scheme reflects a new determination to alter the area's reputation as a neglected corner of the south east where traditional industry has declined and where half the working population commutes each day to London.

These cosmetic changes follow eight years of more serious surgery to stem the flow of business and jobs out of the area.

Moves to revitalise the local economy followed years of decline which peaked in 1982 with local unemployment at 16.37 per cent. A new initiative was planned to offset cutbacks by traditional manufacturers such as Imperial Paper Mills, one of the towns staple employers, where 1,250 jobs

were lost over three years. The initiative began in 1983 with the designation of two enterprise zones in the town. The zones offered attractive incentives including simplified planning, exemption from rates and capital allowances.

Local officials say the zones - the council-run Springhead Industrial Park and privately-owned Imperial Business Estate - are among the most successful in the country. More than 50 units have been built and occupied on the Springhead site while the Imperial development has attracted large retail stores such as Asda and Comet.

However, the honeymoon period of new companies moving in and soaking up the unemployed is almost over. Mr Peter Dyke, leader of Gravesend Borough Council, says: "The enterprise zones helped weather the recession but their 10-year life will soon expire."

The recession, has, however taken its toll on the zones. A number of small companies have left, some units remain vacant and unemployment has doubled to around eight per cent in the past 18 months.

Faced with a slump in commercial development, the council has also deferred plans to build an office and residential complex in the town. But Mr Adrian Whitaker, development and estates surveyor, refuses to be downcast.

"In 1982 the town was in fairly serious decline but we're not seeing the same kind of problems now. We've created 1,000 jobs in recent years and although the current recession has led to job losses in both blue and white-collar sectors, the town is holding up well."

Mrs Ruth Kemp is not so optimistic. The owner of the Kemp Staff Agency says: "There are a lot of redundancies and we've got very few jobs on offer. There was quite a recruitment drive with the development of the enterprise zones but now they're laying

people off and lots of local companies have closed."

Small companies are having to diversify in order to survive and the Kemp Staff Agency is no exception. The company has set up a training centre for office skills and also offers secretarial services.

The borough council also hopes to diversify. It has encouraged renovation of old buildings for commercial use and identified 13 new sites for potential office and business development. But Mr Whitaker says: "We are circumspect about realising the potential of these sites. We're

An imaginative scheme is under way to renovate the town's historic buildings and pedestrian sidewalks

getting enquiries from occupiers, but not development companies."

Developers might find Gravesend a more attractive proposition if it had better transport links. Local businessmen identify poor road and rail routes as a potential deterrent to new investment. The council wants a Thameside trunk road developed for industrial use and is demanding better rail services - "in time-keeping, rail services are not much better than 1911 and we've been expecting new trains since 1982," says Mr Whitaker.

He is also wary of the government's decision to route the fast rail link to the Channel tunnel through North Kent. The benefits for Gravesend are uncertain because developers have not produced detailed site plans or assessed the full effects of construction on the local environment.

The area's best hope, according to the council, is for a station serving the proposed Bluewater retail centre between Gravesend and Dartford. Over Arup, the developers behind the north Kent route, included

such a station in their original plans but Mr Whitaker says there is no guarantee one will be built.

The roads, meanwhile, are "a nightmare" according to Mr Michael Potter, marketing manager of Rodenstock, the high-technology optical company based on the Springhead Industrial Park. "In theory, the roads might be good, but they're terrible in practice."

But the roads, he says, are just one of the area's problems - "It's more difficult to get work now than in the 1970s and I find nothing appealing about this area."

The council says the prospects are not as bleak as Mr Potter suggests. Rodenstock itself is expanding and recently hired 39 new staff. Meanwhile, Customs and Excise has moved its administrative centre to Gravesend from London and the Port of London Authority has a maintenance base at the riverside.

Two purpose-built shopping centres attract customers from Kent and Essex. And new environmental schemes are under way to improve the town's appeal to visitors.

Councillors and businessmen know that Gravesend has the potential to be a flourishing town. The problem is realising that potential. Infrastructure problems are the main barrier to further development.

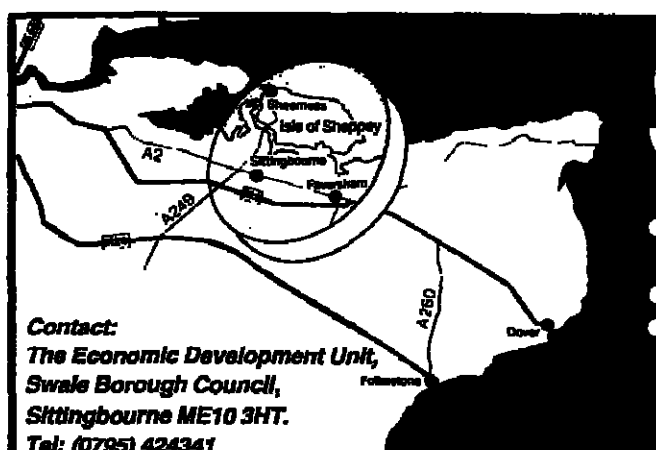
Businesses are handicapped by the lack of a direct Thameside road into London; retailers say there is not enough parking; commuters criticise the old trains; and plans for a fast rail link to the Channel Tunnel are unlikely to include a Gravesend interchange.

Further development is also threatened by possible competition from the Medway towns and skills shortages, according to the council's economic development strategy.

The river, for centuries the source of local business, is now regarded by some councillors as the town's best hope for the future. Council leader Peter Dyke is an enthusiastic supporter of an express river bus for commuters.

The waterside which once brought Pocahontas to the town has great potential, says Mr Dyke. "It's the only estuary highway into London without jams. We must take advantage of it."

Tim Burt



Contact: The Economic Development Unit, Swale Borough Council, Sittingbourne ME10 3HT. Tel: (0795) 424341

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NORTH KENT 3

LAND AVAILABILITY

Access is a problem

NORTH KENT may have various problems, with or without a high speed rail link but it is not short of land, some of it semi-derelict, for potential development of business parks, houses or shops and leisure use. The problem is gaining access to the land.

There is still some enterprise zone land left. The North West Kent Enterprise Zone includes six sites, totalling 372 acres. Five of these were designated in October 1989.

Springhead Enterprise Park and Imperial Business Estate are in Gravesend Borough. Temple Industrial Estate (including Saxon Place) and the Medway City Estate - are in Rochester upon Medway City, and the Gillingham Business Park is in Gillingham. The sixth, known as Chatham Maritime, was designated in 1989 and falls mostly in Gillingham Borough with a part in Rochester upon Medway.

Enterprise zone status confers considerable benefits on developers or self-build companies. These include: exemption from local authority rates on industrial and commercial property (but not on water supply charges); 100 per cent capital allowances for corporation and income tax on all industrial or commercial buildings of any size for any purpose; greatly simplified planning control.

All development within the sites is eligible for these benefits for ten years from designation. This means that the status for five of the six zones will end in 1993. Given the scope of the tax breaks it is hardly surprising that most of these sites are largely taken up. The two zones in Rochester are virtually full, although redevelopment and refurbishment does take place.

In Gravesend, the 27 acres at Springhead are just about taken up, although only two thirds of Imperial has been developed. The local authorities want to fill the remaining third with high quality office developments. All but nine acres of the 120-acre highly

successful Gillingham Business Park remain to be developed.

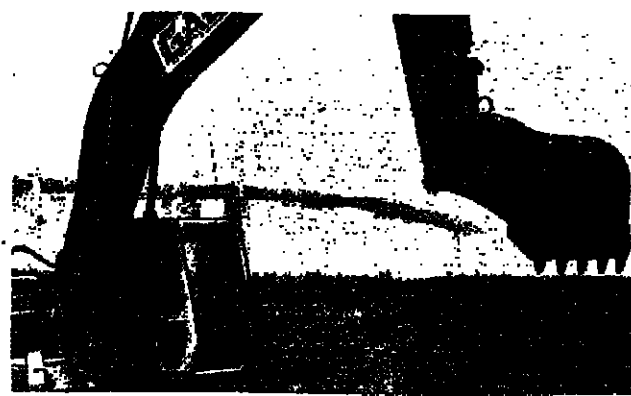
The Gillingham Park is home to North Kent's two Japanese manufacturers, with a third Japanese concern looking likely to join them. This estate is managed for the local authorities by Grosvenor Properties.

Chatham Maritime was designated later than the other sites, so therefore has longer to run. Its status does not expire until 1996. So far, there has been only one speculatively built office building, the Compass Centre, and Colonial Mutual Assurance is building its own headquarters. There is plenty of the 62 acres of enterprise zone land left for development.

But the enterprise zone represents only a small part of the land which could be developed. The North Kent Strategy for Action 1991-94 document estimates that there are nearly 800 acres (350 hectares) on which developments are committed or planned. This is almost certainly a severe underestimate.

Some 500 acres of development could take place in Dartford alone. Dartford, through which the M25 runs, has lots of areas which were old gravel or chalk pits. Blue Circle Industries is thought to own between 6,000 and 6,500 acres in Dartford Borough Council area. The council itself owns nearly 200 acres.

Much development has already taken place in and around Dartford. A ferry terminal has been built. Phase two of the Crossways Business park just next to the M25 is almost complete. Phase one consisted of around 200,000 sq ft of industrial and office floor-space. When completed Crossways could have some 2m sq ft



View of the new Dartford Bridge: helping to ease congestion.

of industrial/office and retail floor-space.

Blue Circle Industries is hoping to press ahead with the massive Blue Water Park for which planning permission has been received. This £500m parkland and retail development could amount to 1.5m sq ft of shopping (250 outlets) plus four lakes, and 125,000 sq ft of leisure facilities.

It was hoped that work could start next year. The Stakis group is building a four-star hotel close to Crossways and three other hotels are planned. The council wants to develop its various plots of land in the centre and elsewhere.

Moving from west to east through North Kent, Gravesend Borough Council has identified a 24-acre site apart from the enterprise zones and close to the M2 that it wants to bring on for high quality office developments. In the Medway area, north of Rochester, Highland Participants have built a container port which is now operational on a 180-acre site, with a planned 42 acres for industrial development and 12 acres for road/rail and warehousing provision.

British Gas has permission to construct a liquefied natural gas Terminal.

Just before the Isle of Grain, there is a planning application to develop an area of Kingsnorth Hoo. The idea is for B1 light industrial/office and B8 warehousing developments on 250 acres.

In Chatham there is Chatham Maritime. The 62 acres of enterprise zone is a small part of the old dockyards which total 350 acres for redevelopment.

Further south-east on the Isle of Sheppey, in Swale District, planning applications have been submitted to develop an industrial park at Riddham of 500 acres, and to reclaim 250 acres of foreshore at Lappel Bank to provide 125 acres for a new Sheerness Port extension, including eight new deep sea water berths, and a port-related business park on the remaining 125 acres. In addition, 3,000 houses will be built at Minster over 15 years.

Not all of these plans will come to pass, of course. The recession has, if not put paid to some schemes, at least slowed them down. Lionhope

(Kent) which was to have terminated the developments on the Isle of Sheppey now seems unlikely to be able to go ahead with the plans as originally envisaged. A more modest development might, however, be possible.

The Swale development plans have been called in by the Environment Secretary for examination because of environmental objections.

But the gap between commitment and plans and actual development is also in part due to the poor infrastructure. Dartford, for example, has been held back by the severe congestion on the M25 at the Dartford tunnel. This should be considerably eased when the Dartford Bridge opens later this month. The bridge will take traffic going one way and the tunnel the other.

Yet it is not just the motorways or main roads which are the problem. Dartford needs a northern by-pass if its development potential is to be realised and Gravesend an extension of this by-pass as a Thames industrial route which would mirror the A13 on the northern side of the River Thames in Essex.

If the Isle of Grain and Kingsnorth Hoo are to develop then the A23 will also have to be upgraded. Chatham Maritime badly needs a Gillingham link tying up with a third Medway crossing and a Rochester by-pass. The Isle of Sheppey urgently needs a new crossing - preferably a tunnel.

Some of these links, such as the Gillingham link, will happen - but it is a question of when.

Others like the Sheppey crossing are more dubious.

Use of the land is done about the infrastructure in North Kent, the industrial land - which can cost below £200,000 an acre in Swale and is now around £500,000 in Dartford (it was a lot higher at the height of the economic boom in 1989) - will await development.

Stewart Dalby

Chatham Historic Dockyard Trust

Heritage attraction

IT IS 10 years since the gloomiest of black clouds descended on the Chatham area with the government's decision to close the Royal Dockyard, bringing to an end four centuries of shipbuilding and repair for the Royal Navy. But gradually life - and business - has returned to the area. Chatham has found a future in the past, with the dockyard's new role as a museum.

After the final closure in March 1984, most of the vast naval base, some 340 acres, moved into the control of English Estates, with proposals to transfer use of the site to offices, high technology, light industry and homes. The Chatham Historic Dockyard Trust was established to manage the oldest part of the dockyard - an area of 80 acres containing what is thought to be the highest concentration of Scheduled Ancient Monuments in Britain: 47 out of 100 buildings.

The trust, with government backing of £11.35m, had a dual purpose: conservation with regard to the buildings' architectural, historical and archaeological significance; and to increase public knowledge of, and interest in, the dockyard. From these aims evolved a strategy to create a living and working museum, combined with restoration of the buildings and landscape.

The trust has made good progress so far in a few years. The Historic Dockyard has established itself as one of Britain's top heritage attractions, recently clocking up its 500,000th visitor.

The number of admissions to the Historic Dockyard has grown steadily: 68,000 in 1989, 95,071 in 1990, 110,685 last year. The estimate for 1991 is 125,000.

The fast growth of the dockyard as a heritage attraction was acknowledged in 1990 by the English Heritage Monitor. At the same time, it was awarded two Civic Trust commendations for restoration and its new Wooden Walls gallery won the English Tourist Board's highest accolade, an England for Excellence award.

For many people, the highlight of a visit to the museum - which lasts an average of four hours - is this new exhibit. Costing £4m, it is housed in the white weather-boarded former mast houses and moulded into a combination of static displays, audio-visual aids and animatronics to recreate the many stages in the construction of a 100-gun first-rate warship over 200 years ago, during the Seven Years War.

But the exhibit most in keeping with the trust's aim of creating a "living, working museum" is the Ropery. This is housed in Europe's longest brick building - just over a quarter of a mile long - which was restored at a cost of £3m. This is run by a private concern, Master Ropemakers, which uses methods dating back to the 18th century to produce ship's rope on a commercial basis.

Various 18th century skills are still being used, too, in the Sail and Colour Loft, producing flags and sails to order. Building which has made good progress so far in a few years.

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The next phase of museum development - an Ironclads exhibition complementing the Wooden Walls feature - is at present "on hold," pending the outcome of a request for further government funding for the dockyard project as a whole.

So far, the Historic Dockyard has not seen a significant decline in business as a result of the recession, although this is not easily explained. The trust's information officer, Sue Hudson, says: "Visitor figures are currently running against the national trend: this could be because we have a very large residential catchment area within a short distance of the Historic Dockyard, making us an economical choice for a day out."

"On the business side, we have had more enquiries in the six months to June this year than in the whole of 1990."

The dockyard is one of a number of tourist attractions in North Kent. The overlapping towns of Chatham, Rochester, Gillingham and Strood are steeped in history, much of it military: the Royal Engineers recently marked their long association with the area by opening their own museum.

Visitors are also attracted to the area by the Norman castle, Napoleonic fort, Restoration House, and above all by the "Dickens connection."

Many of Charles Dickens' novels are set in Rochester and many of the town's buildings feature in his novels, such as *Great Expectations*, *Pickwick Papers*, and *The Mystery of Edwin Drood*.

The popular Dickens Centre grew out of a campaign in the 1970s by Rochester-upon-Medway City Council to promote the area to visitors by special events.

This has been built up around a number of festivals: a Sweeps Festival in May celebrates the life of chimney sweeps centuries ago; August's river festival on the Medway features tall ships and other craft; the same month each year sees a Norman festival around the castle.

The area's relative immunity from recession is confirmed by David Homewood, economic development consultant with the city council - "we've done well over the past year: 10-15 per cent up in visitors and more in terms of visitor spending. Fort Amherst is about 15 per cent up in visitors, but 40 per cent up in income."

He attributes this resilience to two factors: the region's status as a relatively low base, not being well-known as a tourist area; and most visits are on a day-trip basis.

"It is the areas dependent on longer visits which have been hardest hit, such as London which has lost American and Japanese tourists. This is a trade we didn't have, so we haven't got it to lose."

The city council wants to persuade tourists to use the area as a base from which to visit other parts of the county: it wants another 2m visitors in six years' time.

Bob Garton

CHATHAM MARITIME

Flagship development

WHEN the long-established Royal Navy dockyard in Chatham was closed in the early 1980s, the site was divided into three parts.

The Medway Port Authority acquired 120 acres for a commercial port development. A number of roll-on/roll-off terminals, were built fairly quickly and the cargo handled rose to 1.6m tonnes a year by 1988.

A second part of the old dockyard became the Chatham Historic Dockyard. This is a trust which is developing an 80-acre site as a heritage and tourist centre.

There are 47 listed buildings on this location and - apart from encouraging tourist products - some buildings have been returned to commercial concerns.

The third part is Chatham

Maritime and this is the largest area of the old dockyard. This consists of 340 acres (136 ha) for redevelopment. It covers two 20-acre basins of protected water which have 24-hour access to the River Medway. Most of the area is in Gillingham, but a few acres in Chatham falls within the remit of the Rochester-upon-Medway city council.

Within the 340 acres some 62 acres of land have enterprise zone status. This provides a strong incentive for develop-

ers. There are plans for at least 2,000 houses, plus shopping facilities, a hospital and school premises.

Around 5,000 people could live in the area, particularly on St Mary's Island, to the north of the two basins.

The protected water areas will eventually be developed as marinas and for other leisure purposes.

Under a master plan, 105 acres have been designated for employment purposes. Chatham Maritime has targeted high technology, research and service companies to fill B1 premises (i.e. designated for light industrial/office use) which will be added to the existing complex.

The area covering Rochester, Strood, Chatham, and Gillingham has around 250,000 occupants; of these, 30,000 commute into London for work each day. It is hoped that when developed, Chatham Maritime will offer employment to at least 5,000 local people.

Chatham Maritime could therefore become a flagship development for North Kent.

The Natural Resources Institute of the Overseas Development Administration has moved administrative and research staff from London into a 300,000 sq ft facility.

This development comprised the conversion of an attractive, "listed" old barracks building with an element of new build.

Another development was the conversion of existing Quayside House adjacent to basin No 2 by Amec Properties. This high quality, 14,000 sq ft office refurbishment is now occupied by Fairclough Howard Marine.

The first speculatively built high quality office building - the Compass Centre, with 63,000 sq ft of space - is complete and mostly let to clients such as Kent County Council and Abbey National. It is located on a five-acre site on the enterprise zone.

The Colonial Mutual Assur-

ance Group is also building a new headquarters in the area. The building, which when completed towards the end of this year, will be around 150,000 sq ft and eventually accommodate 800 staff.

Apart from these developments, few of the planned houses, hotels shops and factories are yet built.

Part of the reason is that like other riverside developments of old industrial areas of Britain, the land needs a lot of preparation to convert it to new uses. It is often degraded or semi-derelict.

Chatham does not have a urban development corporation with government money

to spend in developing the site. Instead, English Estates, the government-owned developer owns Chatham Maritime. Despite constant rumours that English Estates is to be wound up or is to realise its assets, it is pressing ahead with Chatham Maritime.

Mr Colin Bradley, one of the EE's managers says: "You must remember that when the Navy quit, they did not decommission the dockyard - they just walked away. We had to clear up the mess."

Before any redevelopment could start, English Estates had to demolish and clear 2m sq ft of obsolete buildings. Primary infrastructure had to be put in, and existing listed structures - which could not be pulled down - had to be refurbished.

The projects included the provision of a main estate road, services and a new lock providing 24-hour access from the River Medway to the enclosed basins.

This work is still going on. Mr Bradley estimates that English Estates will have spent around £20m on Chatham Maritime to establish the development, which is now self-financing, is usually associated with putting up structures in developing and run-down areas where commercial developers find the return too low to build speculatively.

In Chatham's case, English Estates wants to enter into arrangements as it has done with Wilson (UK) Developments at the Compass Centre and with Amec over Quayside House.

Countryside Properties has been selected as a development partner for a substantial area of the site around Basin No 1. Schemes include the first

phases of residential development on St Mary's Island together with further commercial development to the south of the basins.

The recession has slowed development down a little, as it has done elsewhere, but it also appears that some development is waiting confirmation that a significant infrastructure project will go ahead: this is the main link road between Gillingham and the Wainscott Northern by-pass around Rochester which takes in a tunnel as the third crossing of the River Medway.

Access to Chatham Maritime is poor, and goes through the main Chatham town centre. It is obvious that the link road and Medway crossing is essential - not just for Chatham Maritime - but also for the port.

The project, which is now costed at £70m, will properly link Chatham with the M25, the M3 and the M20. The scheme was to have started in 1990 and be completed by 1993.

The hope is that work will begin early next year. Once this link is seen to be progressing, Chatham will truly be on the map as a major redevelopment area.

Stewart Dalby

Big need for better transport links

Continued from page 1

but help from the European Regional Development Fund, from the European Social Fund, or from the European Coal and Steel Community Fund.

There is a properly identified inner city area it could receive urban aid or have an urban development corporation to improve the infrastructure.

But North Kent so far has received none of this. What the government has done is establish six enterprise zones.

But, as the experience of London's Docklands has shown, declaring an enterprise zone without ensuring there are proper communications can be a mixed blessing. A number of offices are standing empty in Docklands or being offered at almost giveaway rents because of the lack of access for the thousands of staff who would need to work in them.

There has been much talk about an urban development corporation for the East Thames Corridor. This would take in not just North Kent, but also parts of Essex. Professor Peter Hall the special adviser to Mr Michael Heseltine, the environment secretary, is known to be keen on the idea.

Such a scheme would cover a large population, however, and the sums would be enormous. The other UDCs are con-



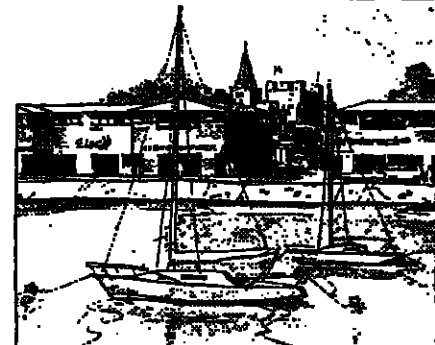
Mr Heseltine plans for a new town east of London

fined to small inner or dock areas.

There are other possibilities. The government could channel money through the Mof or through local government offices.

The local authorities would not like an urban development corporation. The county council and the district councils feel they would be further marginalised if a UDC were set up. Yet without a UDC or something like it, North Kent - even with fast trains - will remain in, but not really of, the south-east.

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Chile's president asks copper chief to stay on

CHILE'S PRESIDENT Patricio Aylwin has asked Mr. Alejandro Noemi, the chief executive of CODECO, the state-owned copper corporation, to stay on in his post, it emerged yesterday. The two men met at the Moneda presidential palace in Santiago in an attempt to defuse a growing crisis over the copper industry, the world's biggest copper producer.

A power struggle waged between CODECO's executives, led by Mr. Noemi, and their political bosses at the mining ministry, has erupted in the arena last week with rumours that Mr. Noemi had resigned.

"President Aylwin asked Mr. Noemi to remain at his post. Mr. Noemi did not present his resignation, neither was he asked to resign", said an official spokesman. "He will be asked for more autonomy and less political meddling in the running of CODECO."

The problems began with a clash of personalities. Mr. Noemi and Mr. Juan Hamilton, the mining minister, do not see eye to eye. They continue over the blurred zone that separates policy formation and the day-to-day administration of Chile's largest company.

CODECO executives say they are preparing to follow directives from the mining ministry, but resent political interference in the management of the company. This is almost inevitable in a state corporation that provides a major share of the government's income and more than one-third of the country's export earnings.

President Aylwin was also planning to see Mr. Hamilton yesterday in order to broker a peace accord between the mining ministry and CODECO.

CODECO now supplies about 15 per cent of world copper demand.

ZAMBIA'S Consolidated Copper Mines (ZCCM) said it may soon face difficulties as a result of rising operating costs and a lack of investment from overseas, reports Reuter from Lusaka.

The state-owned company made a profit of K5bn (£98m) in the financial year to the end of March, almost double its 1990 profit of K2.6bn. However, chairman and chief executive Mr Francis Kaunda said this reflected the kwacha's depreciation, and to a lesser extent, higher prices earlier in the year.

Copper output for the year under review was 321,590 tonnes, down 26,578 tonnes on the previous year. "The shortfall was mainly attributable to shortages of inputs. In addition, 104 tonnes of scrap were produced on tonne", said Mr Kaunda.

The chairman pointed out that an estimated 90 per cent of Zambian foreign currency earnings came from copper, making it necessary to re-invest to meet rising costs and strengthen infrastructure.

ZCCM's survival depended on foreign investment and on developing adequate infrastructure for the remaining ore reserves, Mr Kaunda said.

A technical assistance loan had been secured from the World Bank for a study to develop the country's resources and infrastructure needs. But ZCCM official said Bank disbursements had been held back because of Zambia's debt arrears.

ZCCM's copper production was also affected by the closure of the main Mufulira smelter for maintenance operation. It is expected to be operational by December.

Prices from Metal Bulletin (last week's in brackets).	in warehouse, 17.50-18.50 (18.50-19.10).	kg) WO ₃ , VANADIUM
ANTIMONY: European free market, min. 99.6 per cent, \$ per tonne, in warehouse, 1,560-1,570 (same).	MERCURY: European free market, min. 99.99 per cent, \$ per 76 lb flask, in warehouse, 70-90 (same).	market, n. V ₂ O ₅ , CR. USA, CHN exchange 8.75 (same)
BISMUTH: European free market, min. 99.99 per cent, \$ per lb, tonne lots in warehouse, 2,280-2,320 (same).	MOLYBDENUM: European free market, drummed molybdic oxide, \$ per lb Mo, in warehouse, 2.23-2.25 (same).	LAKE WAREHOUSE (As at Mondri tonnage)
CADMIUM: European free market, min. 99.5 per cent, \$ per lb, in warehouse, 1.90-2.45 (2.00-2.50).	SELENIUM: European free market, min. 99.5 per cent, \$ per lb, in warehouse, 4.80-5.40.	Aluminium Copper Lead Nickel Zinc Tin
COBALT: European free market, 99.5 per cent, \$ per lb,	TUNGSTEN ORE: European free market, standard min. 65 per cent, \$ per tonne unit (10	

WHILE WESTERN financial officials seek to ascertain the size of the Soviet gold reserves, Russia is considering a plan to double productivity in its gold mines.

Mr Valery Rudakov, who heads the state organisation which uses the Soviet mining and trading in gold and diamonds, said yesterday that his empire had been cut back to the territory of the Russian Federation.

Since the beginning of October, when the state monopoly has been renamed Rosalmazot, Mr Rudakov said the new state monopoly was considering various plans to decentralise its operations. He also said yesterday that mines would be exploited by brigades of workers which would be more productive than under the previous system whereby workers were simply employees of state enterprises, with guaranteed personal security and other benefits.

JUST two years ago, soybeans were Brazil's star agricultural crop. The country produced a hefty 24m tonnes of the product, and soyabean-derived goods were its biggest export. Today, however, soybeans have been hit hard by Brazil's agricultural crisis and output has tumbled to a fraction of past levels.



Brazilian soyabean farmers find themselves squeezed from two sides in the international market and an unfavourable domestic agricultural policy. The USSR was traditionally one of the biggest buyers of soyabeans on the world market. With little hard cash available, however, it has been forced to reduce its purchases to a mere 100,000 tons. Europe, riddled with its own financial difficulties, has also cut back.

On the international supply side, the market has been affected by Argentina's entry as a significant producer. "Argentina may soon be putting out 17m tonnes of soyabeans a year," said Mr Sérgio Pereira, an agricultural analyst at the National Company of Supply, a federal agency. Domestic agricultural policy,

say farmers, has been especially hard on soyabean producers. "The minimum price for soyabeans is so low that it has not helped to support prices at all," said Mr Teldo Casper, a large soyabean farmer.

Growers complain that priority is given to crops which are consumed domestically, such as wheat and corn. "It is a worst problem, say farmers, is the high taxes levied by the federal government. "Soyabean producers confront a long list of taxes, from the sales tax they are forced to pay on their tractors to a sales tax levied on the beans themselves," said Mr Pereira. "Because of the soft international market, the soyabean producers cannot use the extra cost on to consumers. Soyabean farmers end up losing about 48 per cent of the

market price of the beans to taxes."

The market also complains of credit troubles. "Last year, the government offered credit only after the farmers had already planted their crop," said Mr Costa. This year federal money is available, but farmers say they are frightened to go into debt. In an effort to stimulate exports, the federal government has pushed real interest rates on loans up to about 20 per cent a year. "No farmer in the world could pay that back and make a profit," said Mr Casper.

The re-location of soyabean plantations from the south to the central west of the country during the 1960s has also caused problems. Most plantations are now located far from Brazil's ports. In a country where unimproved roads and

Even the weather has turned against farmers. An extended drought earlier this year destroyed thousands of acres of the crop and a lack of rain in September delayed planting. Producers are not optimistic about prospects for a better crop next year. "Something very unusual, like perfect weather conditions, would have to happen for us to see any improvement", said Mr. Casper.

The industry recently launched a programme to try to dig itself out of the crisis. Dubbed "Pro-Soja", the basic plan calls for the sector to finance itself with loans from international banks, guaranteed by the proceeds from soybean exports. Brazil's agriculture minister, Mr Antonio Cabrera, is enthusiastic about the programme, although it is still uncertain whether international banks are willing to put up much money for the deal.

"The plan would do away with a lot of the financial uncertainty farmers face now," Costa explained. "When interest rates are far lower abroad, and as international soyabean prices are quoted in dollars, growers prefer to borrow in dollars." But he warned that if the plan is to make any difference this year, it will have to be put into effect quickly.

"We must get the money over the next few weeks," he said. "By November, the planting will be over and it will be too late."

OIL prices reached their highest level since the Gulf war yesterday when North Sea Brent crude oil for November delivery rose 30 cents to \$22.50 a barrel. Market fears remain focused on the tight supply situation for the next few months and the possibility of disruption in Soviet oil exports.

US prices are also high, with the New York Mercantile Exchange's November futures contract at \$23.46 a barrel in early trading yesterday, but showing little movement. The New York market is being driven by speculation about the US market's ability to cope with the available supply, or lack of it, of Russian material," said Mr Andy LeBow, trader at ED & F Mann in New York.

Demand for oil from the Organisation of Petroleum Exporting Countries could be as high as 24m barrels a day (b/d) in November, according to Mr. Current. OPEC's output is

estimated at between 23.6m b/d and 23.2m b/d, but most analysts had reckoned on some deliveries from Iraq, which would see prices increasingly unlikely.

Trading houses are also building stocks of heating oil and gas oil - the main Soviet export - in expectation of cold winter weather.

"I'm appalled at the strength in the market given the size of the inventories... I think prices will peak sometime in the next month and could be weaker towards the end of the year," said Mr LeBow.

The North Sea Brent oil pipeline is expected to deliver 670,000 b/d of crude oil to the Sullom Voe terminal in the Shetland Isles in November, pipeline operator Shell Expro said, reports Reuters.

Brent system oil throughput in October has been estimated at 665,000 b/d, the company said.

SCOTTISH salmon farmers, who say their industry is the most modern in "critical", have appealed to John Major, the UK prime minister, for help in obtaining action by the EC Commission against Norway, which the farmers say is dumping on the European market.

The Scottish Salmon Growers Association was urged by Mr. Major to persuade Britain's Department of Trade and Industry to make a strong approach to the Commission, asking it for immediate action against Norway. The SSGA described the DTI's attitude as "unhelpful and uncooperative".

Wholesale salmon prices have been low for most of this year and several Scottish farms have called in the receivers. In July, 68 of the 178 farms which had been operating at the beginning of 1989 were no longer trading.

Mr. William Crowe, the SSGA's chief executive, says farm gate prices of about £1.20 a lb are 20p to 25p below production cost. He claims Norwegian dumping has cost Scottish farmers £25m so far this year.

Although Norway introduced a price support scheme in 1990, it has been criticised for its lack of effectiveness. The country is producing and freezing of 50,000 tonnes of salmon, Mr. Crowe says. The SSGA has "conclusive proof" that frozen Norwegian salmon is being openly sold around world markets at knock-out prices.

Earlier this year Britain and Ireland failed to persuade the Commission to impose an 11.4 per cent import duty on salmon from Norway, Europe's largest producer of farmed salmon. Countries such as

COPPER prices rallied in late trading at the London Metal Exchange after extending the recent decline on what traders described as a 'lunchtime bear raid'. This triggered liquidation sales and stop-loss selling orders. Solid support appeared, however, in an unofficial closing ring, which ended with the three months price at £1.381.50 and down 0.005 the day. And in afterhours, or kerd trading the price gained another £1.50. Copper's late strength also helped the zinc market to recover some of its earlier losses and kerd trading ended with the three months price at £4.50 and down 0.05 the day, which point it had been \$15 down on the day

SPOT MARKETS		
Crate oil (per barrel FOB)		+ or -
Dubai	\$116.85-0.70/-	+0.10
West Blend (detrend)	\$122.55-0.75/-	-0.25
West Blend (Now)	\$125.15-2.20/-	+1.75
WTI (1 pm est)	\$122.30-3.35/-	+0.15
OIL PRODUCTS		
(NW prompt delivery per tonne CIF)		+ or -
Premium Gasoline	\$324-325	+2
Gasoline	\$322-328	+1
Heavy Fuel Oil	\$25.94	+1.5
Naphtha	\$220-224	-
Petroleum Argus Estimates		
Other		+ or -
Gold (per tray oz)	\$358.15	-0.90
Silver (per tray oz)	490.06	-1.0
Copper (per tray lb)	\$3.65	-0.05
Palladium (per oz)	\$55.4	-2.8
Commodities		
Copper (US Producer)	110.48/-	-1.52
Lead (US Producer)	97.42/-	-0.08
Tin (Kuala Lumpur market)	14,819	+0.0
Tin (New York)	2685.32	+1.0
Gold (London)	32.36	-0.01

Cattle (live weight)	102.47	-0.23*
Sheep (dead weight)	108.52	-1.49*
Pigs (live weight)	71.94	+1.26*
London daily sugar (raw)	\$232.4	+2.9
London daily sugar (white)	\$285.5	+2.5
Texas and Lyle export price	\$244.5	+2.5
Berley (English feed)	Umq.	
Maize (US No. 3 yellow)	\$140.5	
Wheat (US Dark Northern)	\$101	
Rubber (Nov)	54,500	
Rubber (Dec)	54,000	
Rubber (KL RSS No 1 Nov)	250.5	+1.0
Coconut oil (Philippines)	\$66.6	+15
Palm Oil (Malaysian)	\$84.0	
Gonna (Philippines)	\$29.25	-1.40
Soyabones (US)	\$161	+1
Cotton (US)	\$7.00	-0.55
Woolbates, 80s, 50s	\$350.	

SUGAR - London FIOB		(\$ per tonne)	
Raw	Clase	Previous	High/Low
Nov	182.0	187.50	190.00/186.20
Dec	182.0	186.00	188.00
Jan	182.0	181.00	183.00/180.00
White	Clase	Previous	High/Low
Nov	280.5	278.5	281.5/278.0
Dec	280.5	278.5	279.0/275.0
Jan	278.0	277.5	277.5/274.0
Aug	278.0	278.0	279.0/276.5
Oct	256.5	258.0	260.0/256.0
Dec	256.5	257.0	258.0

Turnover: Raw 152 (1977 lots of 50 tonnes).
 White 178 (1977).
 Parts: White 777 per tonne; Dec 1938, Mar 1938

CRUDE OIL - IPE		\$/barrel	
Nov	Clase	Previous	High/Low
Nov	22.81	22.42	22.74/22.50
Dec	22.81	22.42	22.53/21.95
Jan	22.81	21.44	21.62/21.65
Feb	21.83	21.44	21.58/21.45
Mar	21.83	21.45	21.45
Apr	20.40	20.78	20.95/20.80
Jul	20.40	20.40	20.23

IPE Index 22.30, 21.66

GAS OIL - IPE		\$/tonne	
	Closd	Previous	High/Low
Nov	221.75	220.00	222.50 218.00
Dec	221.25	218.50	222.25 218.75
Jan	217.50	216.50	218.75 215.50
Feb	208.75	208.25	211.00 208.00
Mar	201.50	201.00	203.00 201.00
Apr	193.50	193.00	196.00 193.50
May	188.75	187.00	188.00 187.00
Jun	181.50		181.50

Turnover 16941 (13370) lots of 100 tonnes

COTTON Liverpool Spot and shipment sales for the week ending 11 October amounted to 29 tonnes against 212 tonnes in the previous week. Fair trading developed mostly in Californian and West African qualities.

POTATOES - London POX				D/tonnes
	Close	Previous	High/Low	
Apr	128.0	126.4	130.5 126.0	
Turnover 95 (122) lots of 20 tonnes.				
SOYABEAN - London POX				D/tonnes
	Close	Previous	High/Low	
Dec	138.00	132.00	133.00	
Feb	137.00	136.50	137.00	
Turnover 12 (162) lots of 20 tonnes.				
FRESHFRUIT - London POX				£100/direct price
	Close	Previous	High/Low	
Oct	1679		1676 1683	
Dec	1722		1720 1720	
Jan	1744		1736 1758	
Apr	1740	1741	1740	
Jun	1850		1850	
BPI	1612	1505		
Turnover 187 (20)				
GRAPES - London POX				D/tonnes
	Close	Previous	High/Low	
Whseal				
Local				

Nov	119.00	118.85	118.10	118.50
Jan	122.40	122.25	122.60	122.20
Mar	125.35	125.30	125.50	125.00
May	126.00	126.15	126.30	126.00
Barley	Closes	Previous	High/Low	
Nov	114.05	114.10	114.20	114.00
Jan	117.50	118.05	118.10	117.90
Mar	120.50		120.90	120.50

Turnover: Wheat 415 (160), Barley 308 (20).
 Turnover lots of 100 tonnes.

PG&S - London FOX (Cash Settlement) p/kg

	Close	Previous	High/Low
Oct	95.0	95.8	94.0
Nov	94.0	96.0	93.0
Feb	97.0	98.6	96.0

Turnover-28 (13) lots of 3,250 kg

LONDON BULLION MARKET (Prices supplied by N.M.Rothschild)		
Gold (fine oz)	£ price	£ equivalent
Close	357.80-358.40	
Opening	357.70-358.10	
Hearing for	358.50	208.857
Day's high	357.40-358.80	208.85
Low	357.50-358.60	
Less 1 lb. Mean Gold Lending Rate (½ US\$)		
1 month	4.50	4.50
2 months	4.70	12 months
3 months	4.71	
Silver (fine ounce) US cts equiv		
Spot	238.65	407.65
3 months	244.80	412.85
6 months	255.70	418.45
12 months	262.45	420.75

GOLD COINS (Prices supplied by Engelhardt Mann)	
£ price	£ equivalent

Kruggerand	357.50-358.50	259.75-210.25
Maple leaf	369.50-369.50	216.25-216.75
New Sovereign	87.25-88.25	91.25-91.75

TRADED OPTIONS				
Coffee	Nov	Jan	Nov	Jan
450	88	85		
500	16	48		9
650		18	34	31

Coccos	Dec	Mar	Dec	Mar
725	48	94	17	24
750	31	78	27	33
776	21	63	42	43

New York

GOLD 100 troy oz., \$/troy oz.

	Close	Previous	High/Low
Oct	357.7	358.9	0
Nov	356.4	359.7	359.5
Dec	360.1	361.3	361.5
Feb	362.2	364.0	362.4
Mar	365.4	367.3	366.0
Jun	368.0	369.3	369.6
Aug	370.6	372.1	372.1
Oct	373.8	374.9	374.9
Dec	376.4	377.9	377.9

PLATINUM 50 troy oz., \$/troy oz.

	Close	Previous	High/Low
Oct	369.3	371.7	369.0
Jan	369.3	374.2	373.0
Apr	372.8	377.8	378.0
Jul	375.2	377.5	377.4
Oct	380.0	388.2	0

SILVER 5,000 troy oz., cent/troy oz.

	Close	Previous	High/Low
Oct	405.1	406.6	0
Nov	403.3	407.8	0
Dec	408.2	408.7	411.0
Feb	407.8	407.8	407.5

	411.1	0	0
Mar	414.6	416.2	417.0
Apr	418.8	420.5	419.0
May	422.9	424.6	424.0
Jun	427.2	428.9	0
Sep	433.7	435.4	436.0
Oct	436.2	437.9	0

HIGH GRADE COPPER 25,000 lbs; cents/lbs

	Close	Previous	High/Low
Oct	105.60	105.80	105.85 104.60
Nov	105.00	105.10	105.15 104.30
Dec	104.10	104.20	104.50 102.80
Jan	103.08	103.15	103.00 102.60
Feb	102.40	102.50	102.30 102.00

Month	101.80	101.90	101.90	101.05
Mar	101.80	101.90	101.90	101.05
Apr	101.26	101.45	0	0
May	100.90	100.90	100.95	100.20
Jun	100.45	100.55	0	0
Jul	100.05	100.15	0	0

SINGAR WARD D "11" 112,000 lbs. available

COGDA 10 tonnes/bonnes				
	Close		Previous High/Low	
Dec	1181	1216	1206	1175
Mar	1242	1280	1259	1225
May	1276	1310	1297	1270
Jul	1302	1357	1318	1211
Sep	1329	1364	1332	1282
Dec	1363	1400	0	0
Mar	1397	1453	0	0
May	1422	1458	0	0
Jul	1447	1463	0	0
COFFEE "C" 37,500 lbs; cents/lb				
	Close	Previous	High/Low	
Dec	79.90	81.55	81.40	79.80
Mar	80.10	81.50	82.25	80.00
May	80.10	81.50	82.25	80.00
Jul	80.65	80.75	80.80	80.65
Dec	81.60	82.10	81.60	81.50
Mar	81.60	82.10	81.60	81.50
May	81.90	82.50	0	0
Jul	82.00	82.50	0	0
COTTON 50,000; cents/lb				
	Close	Previous	High/Low	
Dec	63.85	63.43	63.75	63.28
Mar	65.50	65.50	65.65	65.25
May	66.25	66.37	66.46	66.10

	Close	Previous	High/Low	
Nov	182.00	187.85	188.20	158.25
Jan	141.60	136.60	141.60	141.60
Mar	142.70	137.70	142.70	142.70
May	142.95	137.95	0	0
Jul	142.95	137.95	0	0
Sep	142.95	137.95	0	0
Nov	142.95	137.95	0	0
Jan	142.95	137.95	0	0

Mar	142.95	137.95	0	0
			0	0

INDICES

REUTERS (Base: September 18 1931 = 100)

Oct 25 1931

	Close	Previous	High/Low
Oct	179.8	180.3	180.3 - 179.7
Dec	177.2	178.1	178.0 - 177.2
Mar	176.5	177.0	177.0 - 176.5
May	176.4	176.2	176.2 - 176.4
Jul	174.3	174.8	174.8 - 174.3
Aug	174.7	174.1	174.1 - 174.7
Sep	174.6	173.6	174.7 - 173.6

MAIZE 5,000 bu mtr, cbsa/500 bushel

	Close	Previous	High/Low
Dec	249.6	249.2	249.0 - 249.6
Mar	250.6	249.2	249.0 - 250.6
May	262.2	263.4	264.2 - 262.2
Jul	267.0	266.0	266.0 - 267.0
Aug	266.0	267.2	267.2 - 266.0
Sep	263.0	259.6	262.0 - 259.6
Oct	269.2	264.0	264.0 - 269.2

WHEAT 5,000 bu mtr, cbsa/500 bushel

	Close	Previous	High/Low
Dec	349.2	343.6	347.0 - 349.2
Mar	348.2	349.6	349.6 - 348.2
Jul	348.2	347.6	347.6 - 348.2
Aug	327.2	329.2	327.6 - 327.2
Sep	331.4	321.0	331.4 - 321.0
Oct	342.4	341.6	342.4 - 341.6

LIVE CATTLE 40,000 lbs; cents/lbs			
	Close	Previous	High/Low
Oct	73.20	73.17	73.25 73.08
Dec	78.02	76.95	78.45 75.90
Feb	75.22	78.65	75.57 75.17
Apr	75.40	75.87	75.90 76.30
Jun	72.30	72.72	72.75 72.30
Aug	70.40	70.82	70.70 70.40
Oct	70.65	71.10	71.20 70.60

LIVE HOGS 30,000 lb; cents/lbs			
	Close	Previous	High/Low
Oct	44.00		

Dec	44.37	44.70	44.80	44.83
Nov	43.67	43.85	43.72	43.35
Feb	43.77	43.15	43.30	42.80
Apr	41.80	41.45	41.55	41.28
Jun	40.22	40.43	40.50	40.20
Jul	40.32	40.55	40.60	40.25
Aug	44.57	45.00	45.00	44.77
Oct	41.55	41.40	41.50	

C a tonne unless otherwise stated. p-pence/kg.
c-cents/lb. r-rings/kg. q-Nov/Jan t-Sep/Dec
u-Oct z-Sep/Oct y-Nov/Dec z-Dec y-Oct/Nov.
†MEU Commission average latest prices.
*change from a week ago. ♥London physical
market. ⓈGIF Rotterdam. ♣ Bullion market
prices. a-Malaysian cent/kg.

JUTE
October/November: a and f Dundee, BTC \$405, BWC \$415, BTD \$370, BWD \$360; a and f Antwerp, BTC \$380, BWC \$375, BTD \$355, BWD \$350.

NQAGE - Lowdown PQX					
	Close	Prev.	High	Low	Vol
Inds	131.36	132.68			
Nov	132.20	132.50	132.20		28
Dec	132.20	133.60	132.40	132.20	80
Jan	132.30		132.30		70

Brass Grade	Dec	Jan	Dec	Jan
2200	60	58	43	76
2250	36	41		45
2300	21	28	43	

	Close	Previous	High/Low
Mar	8.86	8.67	8.70 8.83
May	8.58	8.50	8.52 8.60
Jul	8.65	8.48	8.55 8.48
Oct	8.82	8.45	8.54 8.51
Mar	8.60	8.35	0 0

	Oct 16	Oct 14	month ago	yr ago
	1624.6	1620.6	1637.5	1721.5
DOW JONES (Base: Dec. 31 1974 = 100)				
	Oct 14	Oct 11	month ago	yr ago
Spot	114.01	114.18	117.81	126.23
Futures	122.82	123.31	122.98	127.62

	Clos.	Previous	High/Low
Feb	43.80	43.35	44.05
Mar	43.48	43.05	43.70
May	44.57	43.77	44.80
Jul	44.70	43.95	44.70
Aug	44.75	44.00	44.75

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AMERICANS										BUILDING, TIMBER, ROADS										DRAPERY AND STORES - Contd										ENGINEERING										INDUSTRIALS (Misc.) - Contd										INDUSTRIALS (Misc.) - Contd																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																		
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LEISURE - Contd.										PROPERTY - Contd.										INVESTMENT TRUSTS										INVESTMENT TRUSTS - Contd.										FINANCE, LAND, ETC - Contd.										MINES - Contd.																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																		
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989	988	987	986	985	984	983	982	981	980	979	978	977	976	975	974	973	972	971	970	969	968	967	966	965	964	963	962	961	960	959	958	957	956	955	954	953	952	951	950	949	948	947	946	945	944	943	942	941	940	939	938	937	936	935	934	933	932	931	930	929	928	927	926	925	924	923	922	921	920	919	918	917	916	915	914	913	912	911	910	909	908	907	906	905	904	903	902	901	900	899	898	897	896	895	894	893	892	891	890	889	888	887	886	885	884	883	882	881	880	879	878	877	876	875	874	873	872	871	870	869	868	867	866	865	864	863	862	861	860	859	858	857	856	855	854	853	852	851	850	849	848	847	846	845	844	843	842	841	840	839	838	837	836	835	834	833	832	831	830	829	828	827	826	825	824	823	822	821	820	819	818	817	816	815	814	813	812	811	810	809	808	807	806	805	804	803	802	801	800	799	798	797	796	795	794	793	792	791	790	789	788	787	786	785	784	783	782	781	780	779	778	777	776	775	774	773	772	771	770	769	768	767	766	765	764	763	762	761	760	759	758	757	756	755	754	753	752	751	750	749	748	747	746	745	744	743	742	741	740	739	738	737	736	735	734	733	732	731	730	729	728	727	726	725	724	723	722	721	720	719	718	717	716	715	714	713	712	711	710	709	708	707	706	705	704	703	702	701	700	699	698	697	696	695	694	693	692	691	690	689	688	687	686	685	684	683	682	681	680	679	678	677	676	675	674	673	672	671	670	669	668	667	666	665	664	663	662	661	660	659	658	657	656	655	654	653	652	651	650	649	648	647	646	645	644	6

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High Income				
Globe & Fixed Int.	6	116.0	116.0	17
High Inc. Equity	6	133.3	136.9	16
Worldwide Bond	6	215.8	215.8	20

[illegible][illegible]

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Age

IRELAND (REGULATED)

[illegible]

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar firm on Soviet worries

THE DOLLAR drifted higher and the D-Mark weakened yesterday as concern grew over the mounting economic crisis in the Soviet Union.

The difficulties faced by the Soviet Union emerged at the Group of Seven finance ministers meeting in Bangkok. A shortage of currency reserves implies that the Soviet Union may be unable to meet payments on foreign debt without outside assistance.

Mr Grigory Yavlinsky, the economist responsible for economic policy in the Soviet Union, also said the country only had two months of currency reserves left, while the dollar reserves were much lower than previous estimates.

The worries about the Soviet Union came as sentiment was beginning to turn on the dollar. Currency dealers said the change was not related to fundamental factors and was merely technical. Nevertheless, further gains are expected in the coming days.

The dollar closed higher at DM1.7115 from DM1.6995; at SF1.4935 from SF1.4865; at Y130.20 from Y129.85; and at FF5.3275 from FF5.2900. On the Bank of England's figures, the dollar's index rose to 0.4 to 0.49.

The D-Mark fell as the crisis in the Soviet Union came to

the fore. The German unit has traditionally been the major currency to suffer when concern about the Soviet Union mounts. It fell to Y75.93-03 from Y76.08. However, the D-Mark remained steady inside the European Exchange Rate Mechanism.

Within the rest of the ERM, the peseta continued to strengthen. Yesterday's gains followed comments by Mr Mariano Rubio, governor of the Bank of Spain, who said Spanish inflation would fall again next month. On Monday, Spain's annual inflation fell to 5.7 per cent from 6.0 per cent the previous month. The D-Mark fell to Ptas62.86 from Ptas63.00.

The French franc remained firmly at the bottom of the ERM grid as speculation grew that there could soon be a point cut in French interest rates. The trigger for the latest interest rate talk was the Sep-

tember inflation report. At 2.6 per cent, France's annual inflation rate is at its lowest since the middle of 1988 and is 1.3 points below German inflation. But the weakness of the Franc within the ERM is preventing any move on rates. The French franc declined against sterling but strengthened against the mark.

Selling was lower following speculation that a newspaper will publish an opinion poll today that will put the opposition Labour party 8 points ahead of the governing Conservatives.

However, talk that sterling would join the narrower 2.5 per cent ERM bands provided support. Sterling closed lower at DM2.9125 from DM2.9175; at SF2.5425 from SF2.5500; Y221.50 from Y222.00; and at FF5.9175 from FF5.9375. Sterling's effective index fell 0.2 to 90.2.

EMS EUROPEAN CURRENCY UNIT RATES

	Unit	Central Bank	% Change	% Spread	Difference
Spanish Peseta	166.638	1.0000	-0.05	1.70	61
Italian Lira	1,936.27	1.0000	-0.05	1.64	26
French Franc	6.5595	1.0000	-0.05	1.54	24
German Mark	1.0000	1.0000	-0.05	1.53	21
Dutch Guilder	2.3637	1.0000	-0.05	1.53	21
Irish Punt	0.78756	1.0000	-0.05	1.53	21
Portuguese Escudo	200.482	1.0000	-0.05	1.53	21
Swedish Krona	103.46	1.0000	-0.05	1.53	21
Finland Mark	5.94573	1.0000	-0.05	1.53	21
Belgian Franc	6.55357	1.0000	-0.05	1.53	21

Each central bank sets its own currency unit. The central bank's percentage change in the unit's value is shown. The percentage change in the unit's value is shown. The percentage change in the unit's value is shown.

POUND SPOT - FORWARD AGAINST THE POUND

US	1.649%	1.133%	1.701%	1.923%	0.754-2.77%	1.50	2.10-2.37%	2.90
Canada	1.931%	1.529%	1.529%	1.90%	0.754-2.77%	1.50	1.67-2.05%	4.10
Netherlands	3.277%	3.268%	3.275%	3.267%	1.4-1.6%	1.1	1.4-1.6%	2.10
Germany	1.681%	1.681%	1.681%	1.681%	1.4-1.6%	1.1	1.4-1.6%	2.10
Denmark	1.199%	1.199%	1.199%	1.199%	1.4-1.6%	1.1	1.4-1.6%	0.62
Sweden	1.199%	1.199%	1.199%	1.199%	1.4-1.6%	1.1	1.4-1.6%	0.62
Portugal	2.907%	2.916%	2.907%	2.917%	1.4-1.6%	1.1	1.4-1.6%	1.04
Peru	2.907%	2.916%	2.907%	2.917%	1.4-1.6%	1.1	1.4-1.6%	1.04
Chile	2.907%	2.916%	2.907%	2.917%	1.4-1.6%	1.1	1.4-1.6%	1.04
France	2.174%	2.182%	2.174%	2.183%	1.4-1.6%	1.1	1.4-1.6%	1.04
Italy	0.903%	0.911%	0.903%	0.912%	1.4-1.6%	1.1	1.4-1.6%	0.92
Spain	1.630%	1.638%	1.630%	1.639%	1.4-1.6%	1.1	1.4-1.6%	0.92
Austria	2.907%	2.916%	2.907%	2.917%	1.4-1.6%	1.1	1.4-1.6%	1.04
Switzerland	1.199%	1.199%	1.199%	1.199%	1.4-1.6%	1.1	1.4-1.6%	0.62
Colombia	1.199%	1.199%	1.199%	1.199%	1.4-1.6%	1.1	1.4-1.6%	0.62
Ecu	1.199%	1.199%	1.199%	1.199%	1.4-1.6%	1.1	1.4-1.6%	0.62

Commercial rates will rise to the end of London trading. Six-month forward dollar 3.95-3.99%. 12 Month

CANADA

CANADA

Sales	Stock	High	Low	Close	Chng	Sales	Stock	High	Low	Close	Chng	Sales	Stock	High	Low	Close	Chng
TORONTO																	
4:00 pm prices October 15																	
Quotations in cents unless marked \$																	
3400 Robt P & S	\$14 1/4	14 1/4	14 1/4	14 1/4	0	15000 Comstock	22 1/2	22 1/2	22 1/2	0	1	17700 RyTrustco	50 1/4	50 1/4	50 1/4	0	0
3400 Agropur	670	480	480	480	0	15000 Comstock	100	100	100	0	1	17700 RyTrustco	50 1/4	50 1/4	50 1/4	0	0
107300 Air Gas	\$11 1/4	11 1/4	11 1/4	11 1/4	0	15000 Comstock	100	100	100	0	1	17700 RyTrustco	50 1/4	50 1/4	50 1/4	0	0
221000 Airgas Inc	\$14 1/4	14 1/4	14 1/4	14 1/4	0	15000 Comstock	100	100	100	0	1	17700 RyTrustco	50 1/4	50 1/4	50 1/4	0	0
7300 Alcan Al	\$14 1/4	14 1/4	14 1/4	14 1/4	0	15000 Comstock	100	100	100	0	1	17700 RyTrustco	50 1/4	50 1/4	50 1/4	0	0
801000 Alcan Al	\$22 1/2	22 1/2	22 1/2	22 1/2	0	15000 Comstock	100	100	100	0	1	17700 RyTrustco	50 1/4	50 1/4	50 1/4	0	0
13300 Am Durr	\$25 1/4	25 1/4	25 1/4	25 1/4	0	15000 Comstock	100	100	100	0	1	17700 RyTrustco	50 1/4	50 1/4	50 1/4	0	0
78100 Atco Cl I	\$11 1/4	11 1/4	11 1/4	11 1/4	0	15000 Comstock	100	100	100	0	1	17700 RyTrustco	50 1/4	50 1/4	50 1/4	0	0
33700 Bk Mover I	\$37 1/4	37 1/4	37 1/4	37 1/4	0	15000 Comstock	100	100	100	0	1	17700 RyTrustco	50 1/4	50 1/4	50 1/4	0	0
418000 Bk Nova Sc	\$19 1/4	19 1/4	19 1/4	19 1/4	0	15000 Comstock	100	100	100	0	1	17700 RyTrustco	50 1/4	50 1/4	50 1/4	0	0
10400 BC Sugar A	\$19 1/4	19 1/4	19 1/4	19 1/4	0	15000 Comstock	100	100	100	0	1	17700 RyTrustco	50 1/4	50 1/4	50 1/4	0	0
54000 BCE Div	\$45 1/4	45 1/4	45 1/4	45 1/4	0	15000 Comstock	100	100	100	0	1	17700 RyTrustco	50 1/4	50 1/4	50 1/4	0	0
248000 BCE Inc	\$45 1/4	45 1/4	45 1/4	45 1/4	0	15000 Comstock	100	100	100	0	1	17700 RyTrustco	50 1/4	50 1/4	50 1/4	0	0
3700 BGR A S	\$7 1/4	7 1/4	7 1/4	7 1/4	0	15000 Comstock	100	100	100	0	1	17700 RyTrustco	50 1/4	50 1/4	50 1/4	0	0
27000 Bk of Ont	\$24 1/4	24 1/4	24 1/4	24 1/4	0	15000 Comstock	100	100	100	0	1	17700 RyTrustco	50 1/4	50 1/4	50 1/4	0	0
37000 Bk of Ont	\$24 1/4	24 1/4	24 1/4	24 1/4	0	15000 Comstock	100	100	100	0	1	17700 RyTrustco	50 1/4	50 1/4	50 1/4	0	0
2000 Bp Canada	\$12 1/4	12 1/4	12 1/4	12 1/4	0	15000 Comstock	100	100	100	0	1	17700 RyTrustco	50 1/4	50 1/4	50 1/4	0	0
31000 Borealis	\$40 1/4	40 1/4	40 1/4	40 1/4	0	15000 Comstock	100	100	100	0	1	17700 RyTrustco	50 1/4	50 1/4	50 1/4	0	0
10000 Brexcan A	\$16 1/4	16 1/4	16 1/4	16 1/4	0	15000 Comstock	100	100	100	0	1	17700 RyTrustco	50 1/4	50 1/4	50 1/4	0	0
8040						15000 Comstock	100	100	100	0	1	17700 RyTrustco	50 1/4	50 1/4	50 1/4	0	0
46100 Brevinair	\$17 1/4	17 1/4	17 1/4	17 1/4	0	15000 Comstock	100	100	100	0	1	17700 RyTrustco	50 1/4	50 1/4	50 1/4	0	0
22000 Brunner	\$17 1/4	17 1/4	17 1/4	17 1/4	0	15000 Comstock	100	100	100	0	1	17700 RyTrustco	50 1/4	50 1/4	50 1/4	0	0
1000 Brunswick	\$7 1/4	7 1/4	7 1/4	7 1/4	0	15000 Comstock	100	100	100	0	1	17700 RyTrustco	50 1/4	50 1/4	50 1/4	0	0
33700 Bk Mover I	\$37 1/4	37 1/4	37 1/4	37 1/4	0	15000 Comstock	100	100	100	0	1	17700 RyTrustco	50 1/4	50 1/4	50 1/4	0	0
418000 Bk Nova Sc	\$19 1/4	19 1/4	19 1/4	19 1/4	0	15000 Comstock	100	100	100	0	1	17700 RyTrustco	50 1/4	50 1/4	50 1/4	0	0
10400 BC Sugar A	\$19 1/4	19 1/4	19 1/4	19 1/4	0	15000 Comstock	100	100	100	0	1	17700 RyTrustco	50 1/4	50 1/4	50 1/4	0	0
54000 BCE Div	\$45 1/4	45 1/4	45 1/4	45 1/4	0	15000 Comstock	100	100	100	0	1	17700 RyTrustco	50 1/4	50 1/4	50 1/4	0	0
248000 BCE Inc	\$45 1/4	45 1/4	45 1/4	45 1/4	0	15000 Comstock	100	100	100	0	1	17700 RyTrustco	50 1/4	50 1/4	50 1/4	0	0
3700 BGR A S	\$7 1/4	7 1/4	7 1/4	7 1/4	0	15000 Comstock	100	100	100	0	1	17700 RyTrustco	50 1/4	50 1/4	50 1/4	0	0
27000 Bk of Ont	\$24 1/4	24 1/4	24 1/4	24 1/4	0	15000 Comstock	100	100	100	0	1	17700 RyTrustco	50 1/4	50 1/4	50 1/4	0	0
37000 Bk of Ont	\$24 1/4	24 1/4	24 1/4	24 1/4	0	15000 Comstock	100	100	100	0	1	17700 RyTrustco	50 1/4	50 1/4	50 1/4	0	0
2000 Bp Canada	\$12 1/4	12 1/4	12 1/4	12 1/4	0	15000 Comstock	100	100	100	0	1	17700 RyTrustco	50 1/4	50 1/4	50 1/4	0	0
31000 Borealis	\$40 1/4	40 1/4	40 1/4	40 1/4	0	15000 Comstock	100	100	100	0	1	17700 RyTrustco	50 1/4	50 1/4	50 1/4	0	0
10000 Brexcan A	\$16 1/4	16 1/4	16 1/4	16 1/4	0	15000 Comstock	100	100	100	0	1	17700 RyTrustco	50 1/4	50 1/4	50 1/4	0	0
8040						15000 Comstock	100	100	100	0	1	17700 RyTrustco	50 1/4	50 1/4	50 1/4	0	0
46100 Brevinair	\$17 1/4	17 1/4	17 1/4	17 1/4	0	15000 Comstock	100	100	100	0	1	17700 RyTrustco	50 1/4	50 1/4	50 1/4	0	0
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33700 Bk Mover I	\$37 1/4	37 1/4	37 1/4	37 1/4	0	15000 Comstock	100	100	100	0	1	17700 RyTrustco	50 1/4	50 1/4	50 1/4	0	0
418000 Bk Nova Sc	\$19 1/4	19 1/4	19 1/4	19 1/4	0	15000 Comstock	100	100	100	0	1	17700 RyTrustco	50 1/4	50 1/4	50 1/4	0	0
10400 BC Sugar A	\$19 1/4	19 1/4	19 1/4	19 1/4	0	15000 Comstock	100	100	100	0	1	17700 RyTrustco	50 1/4	50 1/4	50 1/4	0	0
54000 BCE Div	\$45 1/4	45 1/4	45 1/4	45 1/4	0	15000 Comstock	100	100	100	0	1	17700 RyTrustco	50 1/4	50 1/4	50 1/4	0	0
248000 BCE Inc	\$45 1/4	45 1/4	45 1/4	45 1/4	0	15000 Comstock	100	100	100	0	1	17700 RyTrustco	50 1/4	50 1/4	50 1/4	0	0
3700 BGR A S	\$7 1/4	7 1/4	7 1/4	7 1/4	0	15000 Comstock	100	100	100	0	1	17700 RyTrustco	50 1/4	50 1/4	50 1/4	0	0
27000 Bk of Ont	\$24 1/4	24 1/4	24 1/4	24 1/4	0	15000 Comstock	100	100	100	0	1	17700 RyTrustco	50 1/4	50 1/4	50 1/4	0	0
37000 Bk of Ont	\$24 1/4	24 1/4	24 1/4	24 1/4	0	15000 Comstock	100	100	100	0	1	17700 RyTrustco	50 1/4	50 1/4	50 1/4	0	0
2000 Bp Canada	\$12 1/4	12 1/4	12 1/4	12 1/4	0	15000 Comstock	100	100	100	0	1	17700 RyTrustco	50 1/4	50 1/4	50 1/4	0	0
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8040						15000 Comstock	100	100	100	0	1	17700 RyTrustco	50 1/4	50 1/4	50 1/4	0	0
46100 Brevinair	\$17 1/4	17 1/4	17 1/4	17 1/4	0	15000 Comstock	100	100	100	0	1	17700 RyTrustco	50 1/4	50 1/4	50 1/4	0	0
22000 Brunner	\$17 1/4	17 1/4	17 1/4	17 1/4	0	15000 Comstock	100	100	100	0	1	17700 RyTrustco	50 1/4	50 1/4	50 1/4	0	0
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33700 Bk Mover I	\$37 1/4	37 1/4	37 1/4	37 1/4	0	15000 Comstock	100	100	100	0	1	17700 RyTrustco	50 1/4	50 1/4	50 1/4	0	0
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54000 BCE Div	\$45 1/4	45 1/4	45 1/4	45 1/4	0	15000 Comstock	100	100	100	0	1	17700 RyTrustco	50 1/4	50 1/4	50 1/4	0	0
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3700 BGR A S	\$7 1/4	7 1/4	7 1/4	7 1/4	0	15000 Comstock	100	100	100	0	1	17700 RyTrustco	50 1/4	50 1/4	50 1/4	0	0
27000 Bk of Ont	\$24 1/4	24 1/4	24 1/4	24 1/4	0	15000 Comstock	100	100	100	0	1	17700 RyTrustco	50 1/4	50 1/4	50 1/4	0	0
37000 Bk of Ont	\$24 1/4	24 1/4	24 1/4	24 1/4	0	15000 Comstock	100	100	100	0	1	17700 RyTrustco	50 1/4	50 1/4	50 1/4	0	0
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31000 Borealis	\$40 1/4	40 1/4	40 1/4	40 1/4	0	15000 Comstock	100	100	100	0	1	17700 RyTrustco	50 1/4	50 1/4	50 1/4	0	0
10000 Brexcan A	\$16 1/4	16 1/4	16 1/4	16 1/4	0	15000 Comstock	100	100	100	0	1	17700 RyTrustco	50 1/4	50 1/4	50 1/4	0	0
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418000 Bk Nova Sc	\$19 1/4	19 1/4	19 1/4	19 1/4	0	15000 Comstock	100	100	100	0	1	17700 RyTrustco	50 1/4	50 1/4	50 1/4	0	0
10400 BC Sugar A	\$19																

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Continued on next page

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4:00 pm prices October 16

[illegible]

1-2	Hollywood	0.70	28	82	32	30 1/2	31 1/2	+1/2	Opportunity	138	288	18 1/2	17	18	+1/2	
1-4	Hologic		24	19	7 1/2	8 1/2	6 1/2		Oracle Sy	70	6027	14 1/2	13 1/2	14 1/2	+1/2	
	Horse Deal	1.40	9	2	43 1/2	42	42		Orb Space	32	348	15 1/2	14 1/2	14 1/2		
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Data source: Chief Executives in Europe 1990

FT SURVEYS


Antonia Sharpe explains the fall in activity on most European bourses in September

Period	Value (millions of LUF)
86/87	1,233
87/88	1,451
88/89	1,761
89/90	2,095
90/91	2,360

Luxembourg at its best

KBL KEY FIGURES (millions of LUF)	1990/91	Increase
Total balance sheet	456,678	12 %
Customer deposits	283,016	8 %
Capital, reserves and subordinated loans*	15,120	7 %
Net profit	1,915	16 %
Earnings per share (in LUF)	2,380	14 %

* after distribution of profits. The balance sheet as well as the detailed profit and loss account are published in the "Annuaire-Résumé Statistique des Sociétés et Associations" of the Grand Duchy of Luxembourg.


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FINANCIAL TIMES SURVEY

ENERGY EFFICIENCY

Wednesday October 16 1991

SECTION III



The Iraqis' deliberate torching of Kuwait's oil fields, ablaze for the past nine months, made a mockery of efforts to cleanse the atmosphere and use fuel more responsibly. But these twin objectives still command significant international attention, writes Deborah Hargreaves

In the fires of adversity

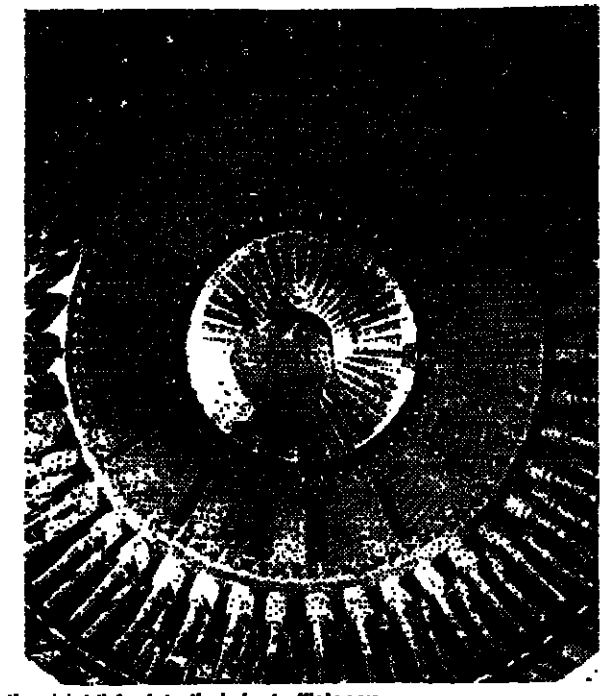
THE WESTERN world's drive for energy efficiency was dealt a cruel blow earlier this year when Saddam Hussein ignited more than 700 oil wells on his retreat from Kuwait. The environmental catastrophe caused by this so-called "scorched earth" policy, whereby more than 1m barrels of oil a day have been going up in smoke in the past nine months, has dwarfed the effect of conservation efforts by major energy using countries.

At the same time, oil prices have returned to moderate levels following steep jumps at the outset of the Gulf crisis a year ago. A crisis-management plan put in place by the International Energy Agency, the West's oil watchdog, just before the Gulf war proved largely unnecessary and, while some oil stocks were sold in a bid to stabilise prices, other conservation measures aimed at reducing consumption were never implemented.

High energy prices concentrate the minds of consuming nations and speed up the introduction of energy efficiency measures. "When energy prices are low, the economic case for energy efficiency is less," said Mr Colin Myerscough, director of the UK government's energy



As Kuwait's oilfields (above) continue to blacken the skies, western power plants, like Britain's Drax station (right) look to their fuel efficiency



efficiency office. "The momentum tended to drop off after the oil price collapse in 1986, but now it is picking up again."

The focus on the environmental debate and strong public concern about global warming have given another spur to the energy efficiency lobby. Energy efficiency has increasingly found its way on to the agendas of political parties of all persuasions and while it is still not given a priority in the public mind, its profile is rising.

The European Commission's decision to press ahead with its controversial proposal for an energy tax equal to \$10 per barrel of oil by the year 2000 will be at the centre of the European debate on energy efficiency for many months to come. The proposal which calls for a phased carbon tax starting at \$3 per barrel in 1993 comes after two years of heated argument and faces deep opposition from EC industrialists.

However, the Commission argues that the tax is crucial if the community is to reach its target of stabilising carbon dioxide emissions within 10 years. If the EC were to continue business as usual, emissions would leap by 17 per cent in the same period. In addition, the EC has acted to grasp the initiative in a prolonged environmental debate that risked the introduction of unilateral energy taxes by countries such as Germany, with powerful environmental lobbies.

Another element of the carbon tax proposal is the importance of energy security for Europe as indigenous oil and gas supplies run into decline. European gas production, for example, looks like remaining steady in the next 10 years - due to peak at 160bn cubic metres per year before the year 2000 compared with current output of 150bn cubic metres a year. But EC gas demand is forecast to rise by over 100bn cubic metres a year to 340bn to 350bn cubic metres a year by 2000.

A growing supply gap would make much of Europe dependent on imports from the world's major gas producers: Algeria, Iran and the USSR, all potentially unstable parts of the world. These countries could be supplying 55 per cent of European demand by 2000 as opposed to 35 per cent now. In addition, oil production from countries outside the Organisation of Petroleum Exporting

Countries (Opec) is declining, which could increase that organisation's sway over world oil politics again. The USSR is also likely to play a growing role in world oil trade in the next 10 years.

But advocates of energy conservation have long argued that raising prices alone is not sufficient to encourage energy-saving in the long term. Publicity is also needed, as well as incentives such as tax breaks for conservation measures, they claim.

The EC's SAVE programme is a move to introduce higher energy efficiency regulations for new homes and to improve the efficiency of products such as gas boilers.

Indeed, the introduction of more rigorous building regulations, for example, could make a significant contribution to energy-saving. Relatively simple measures such as the installation of more loft insulation and draughtproofing can cut emissions of carbon dioxide quite considerably.

The National Home Energy Rating estimates that if everyone in the UK were to move their home up one notch on the rating scale of 1 to 10, emissions could be cut by four per cent. However, individuals are

looking for swift paybacks on investment in energy efficiency - some even in months - and many homeowners would rather spend their money on a new kitchen.

Industry can be the same, since expenditure on energy may be only a small part of a business's outgoings. Large industrial users of energy such as steel or aluminium producers have made great gains in cutting their energy use, but they have had a strong cash incentive to do so.

According to a report by the International Energy Agency, the energy intensity - measured as energy consumption as a ratio to Gross Domestic Product - of major US manufacturing plants declined by 25 per cent between 1980 and 1988. But smaller companies where energy costs are lower may set other priorities.

However, many energy contract managers report that, while the recession has cut some investment in energy efficiency, it has often prompted companies to look at conservation measures since they are keen to take every cost-cutting step they can.

As Europe struggles towards an unpopular carbon tax, the world's largest users of energy

- the US and the USSR - are moving much more slowly on cutting their own consumption and for vastly different reasons. The US guzzles energy at a phenomenal rate and an energy tax, however small, would be politically unthinkable.

The US stands out among western nations as still resistant to set a target for committing itself to cut carbon dioxide emissions by a specific date. Simply to persuade the US to bring its energy efficiency in line with that of the EC and Japan would provide a substantial cut in global emissions of carbon dioxide.


In the USSR, the picture is rather different: the nation ranks second after the US in the league table of energy consumption, but it produces far less wealth. The USSR and, to a lesser extent, Eastern Europe wastes energy at a rapid rate chiefly because of poor maintenance, poor equipment and inefficient management.

Eastern Europe and the USSR waste about a third of their energy consumption - some 250m tonnes of oil equivalent - a year. In an effort to help these countries start energy-saving programmes, the United Nations has set up

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Be wise about wanting



So where do you turn?

- Electricity
- Heat use
- Quick snack?
- Head for the microwave
- Hot water?
- Insulated immersion
- Greenhouse?
- Soft heating

Industry too

- Electric power
- New techniques
- Heat pumps
- Infra red drying
- Induction heating
- More efficient. Cost effective
- No pollution at point of use

We all want more

- That's human nature
- We just don't know about the environment
- That's common sense

It really helps you keep a reasonable balance between a bit of modernity and the wanting

EASTERN

ENERGY EFFICIENCY 2

Neil Weinberg examines Japan's bid to cut reliance on imports

From nuclear power to fuel cells and solar energy

JAPAN is pressing ahead vigorously with new energy technologies to ease its rapidly rising demand for electric power and its heavy dependence on imported fuels.

At the forefront of its research and development efforts are the New Energy and Industrial Technology Development Organisation (NEEDO), an affiliate of the Ministry of International Trade and Industry (MITI), regional electricity and gas utilities and electric equipment makers.

The contribution of new energy sources to total energy output will increase more than five-fold from the equivalent of 6.4m kiloliters of crude oil in 1989 to 34.6m kl in 2010, according to a MITI forecast. That will boost their portion of total energy output from 1.3 per cent to 5.3 per cent over the same period, the ministry says.

Fuel cells, solar power and cogeneration systems hold the most commercial promise in the near term, and output started to pick up over the past few years though still a small fraction of commercial needs. Research is also underway on coal gasification, liquefied coal oil, ceramic turbines, wind and wave power, superconductivity, alcohol-based fuels and other technologies.

Fuel cells, which generate electricity from a chemical reaction between the hydrogen in their energy source and atmospheric oxygen, are expected to contribute the most to new capacity and are particularly advantageous in crowded urban areas because they are compact and put out little vibration or pollution.

Five of the nation's nine electric utilities, plus the Tokyo and Osaka gas companies, electric machinery makers and MITI's Agency of Natural Resources and Energy (ANRE), are working on fuel cells, making Japan's the largest such effort.

Tokyo Electric Power (TEPCO) in April generated 11,000 kw with a phosphoric acid fuel cell at its Chiba Prefecture test facility. Toshiba, Fuji Electric, Hitachi and other electric equipment makers are commercialising 50-300 kw

units for hospitals, hotels, restaurants and other facilities.

Toshiba, which is cooperating with United Technologies of the US, last year opened the world's first factory dedicated solely to fuel cell production and is aiming to produce 10,000 kw units.

MITI is urging development of fuel cells with 1.05m kw capacities by the year 2000, when Toshiba expects the market's value to reach ¥60bn.

Cogeneration is another leading alternative energy technology in which natural gas is the favoured fuel. Such systems are designed to boost energy usage efficiency ratios from the 35-40 per cent typical at conventional power plants to 70-80 per cent by capturing and re-using energy from exhaust heat or cooled water.

The first cogeneration

is aiming to cut power consumption from external sources in Japan's flimsy houses by as much as 90 per cent through solar generation and improved insulation.

This year Misawa is marketing a "Zero Energy Home" which will derive electricity for heating, air conditioning and hot water from solar cells. The first such system to be commercialised, it adds about ¥5m to the cost of a home and requires more space for solar cells than is generally available. Sanyo Electric and a Sharp Corp.-Kansai Electric team are also developing solar-powered air conditioners for sale within a few years.

The major hurdle in bringing these and the other most promising new energy products to market is financial rather than technological. Solar systems

are a technological leader in the field, he adds.

Japan's alternative energy advocates also praise policies introduced in the US, where national and state laws have given a strong boost to wind, solar and other clean generating methods before they are commercially competitive. No such programmes exist in Japan, says Mr Yamashita.

ANRE recently took a first step toward offering new energy sources the financial support needed for fast commercialisation by seeking ¥1.5bn in fiscal 1992 for fuel and solar cell field tests.

Not surprisingly, oil companies and other fossil fuel suppliers have reacted negatively to such initiatives. But Japan's electric power companies have also faced charges of foot dragging, despite their research efforts, over fears of developing technologies that will lose them customers.

More significantly, they are focusing on proven rather than new technologies for the daunting task of keeping up with electricity demand that is growing by the equivalent of one large nuclear reactor's output annually. That, and the desire to cut imported energy dependence from a worrisome rate of 80 per cent, has prompted Japan to embark on the world's most ambitious nuclear power expansion programme.

MITI is hoping by 2010 to double the number of reactors in service and their contribution to electricity output to 16.9 per cent while tripling total capacity.

Critics say enough new sites simply do not exist. Such concerns are helping support nuclear R&D, including work on advanced boiling-water and pressurised-water reactors. Two large boiling-water reactors scheduled to come on line in 1996 and 1997 will each have hefty capacities of 1,556 mw, according to Tepco.

The government and electric industry are also pressing ahead with fast-breeder development, although the complexity, cost and risks put a halt to such work in the US a decade ago.



Bicycles on the banks of Amsterdam's canals: clues to the character of a careful nation which values its energy.

Careful Holland held up as example to 'sloppy' Britain

Go Dutch and save money

GOING Dutch has always been a way of saving money. And a new report published today suggests that following the Dutch government's example could be an effective way of saving energy.

Entitled *Lessons From The Netherlands*, the study provides details of the many initiatives implemented over the past year by the Dutch government, together with their electric and gas industries. It contrasts these with the far more laid back approach in Britain.

In 1991, the Dutch government more than doubled expenditure on energy conservation and renewable sources of energy. The total budget is now £203m, of which approximately £145m will be spent on energy conservation. Last year, the total budget was just £93m.

On a per capita basis, the Dutch government - currently holding the Presidency of the European Community - is spending £9.60 this year on energy conservation, as opposed to £0.75 per capita by the UK Government. Effectively this means that in the Netherlands there is proportionately some 14 times as much being spent to promote energy saving by central government.

The primary motivation is environmental. The Netherlands has one of the most ambitious targets in Europe for the reduction of anticipated growth in carbon dioxide, the main contributor to global warming. Its target is to stabilise emissions at 1990 levels by the year 1995 - a full decade of that set by Britain. This will be followed by further reductions in emissions beyond that date.

Like many other developed countries, the Netherlands initially made great strides in improving energy efficiency.

Between 1973 and 1985, the ministry of economic affairs estimates that the annual energy efficiency improvement rate was a compound 2 per cent per annum. However, as in many other countries, the drop in fuel prices in the mid-1980s prompted a slowing down of the drive for energy conservation. In recent years, the improvement rate has been between 0.5 and 1 per cent only.

The key element of the new strategy is the involvement of the utilities, which have a statutory responsibility to promote efficient energy consumption - as in the UK following electricity privatisation, power distribution is separated from generation.

Last February, a joint publication set out the first integrated environment action plan of the energy distribution sector. As well as the main strategic plan, the document integrates some 52 localised plans accounting for some 98 per cent of current energy sales.

The plan, known as MAP, focuses on creating savings in three areas: households, industry and government, as well as the energy distribution sector itself. Current forecasts of investment levels during the decade are around £400m per annum (£4 bn in total), with financial incentives covering between £1 and £1.4 bn of expenditure.

Today's new report explores the different ways in which the utilities fund advice programmes and subsidise loan installations for their customers. It also details how utilities can recover their outlay by passing costs through to customers via tariff adjustments.

The key element of the strategy is the use of subsidies to stimulate consumer investment in energy saving measures.

These subsidies are provided by the Government and through the distribution companies themselves, using funds raised for the purpose by a levy on energy consumption set at between 0.5 and 2 per cent.

By offering subsidies of between 10 and 30 per cent on energy saving investments, MAP uses the multiplier effect to produce customer investments two to three times the original figure. In this way, additional investment in energy efficiency is leveraged.

The report looks at how consumers are persuaded to upgrade domestic boilers. This year 70 per cent of boilers installed will be the ultra-efficient gas-condensing boilers, operating to 90 per cent efficiency standards.

This has largely been achieved by providing a grant towards the capital cost differential between these and conventional boilers.

Other subsidy schemes are still at trial stage. In the domestic lighting field, the cost of a pack of four high efficiency compact fluorescent lightbulbs is subsidised by 15 per cent, via a heavily promoted coupon discount scheme. Similarly insulation grants of up to 30 per cent are offered, with the proviso that registered professional installers are used.

The authors of today's new report set about re-examining their energy conservation market. In their conclusions, they emphasise the key roles played by gas and electricity utilities together with central government, in providing financial resources to encourage consumers to invest in energy saving measures.

Lessons From The Netherlands, Association for the Conservation of Energy, 9 Sherlock Mews, London W1M 3RH, price £15.

You're looking at one of the most misleading indicators of electrical process costs: the electricity meter.

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o 'sloppy' Britain

the money

These subsidies are provided by the government and through the electricity supply companies, using money raised by a levy on electricity. The subsidies are set at between 0.5 and 1.5 pence per kilowatt hour, depending on the type of plant. The subsidies are intended to encourage the construction of new power stations, particularly gas-fired stations, which are more efficient than coal-fired stations. The subsidies are also intended to encourage the construction of new power stations, particularly gas-fired stations, which are more efficient than coal-fired stations. The subsidies are also intended to encourage the construction of new power stations, particularly gas-fired stations, which are more efficient than coal-fired stations.

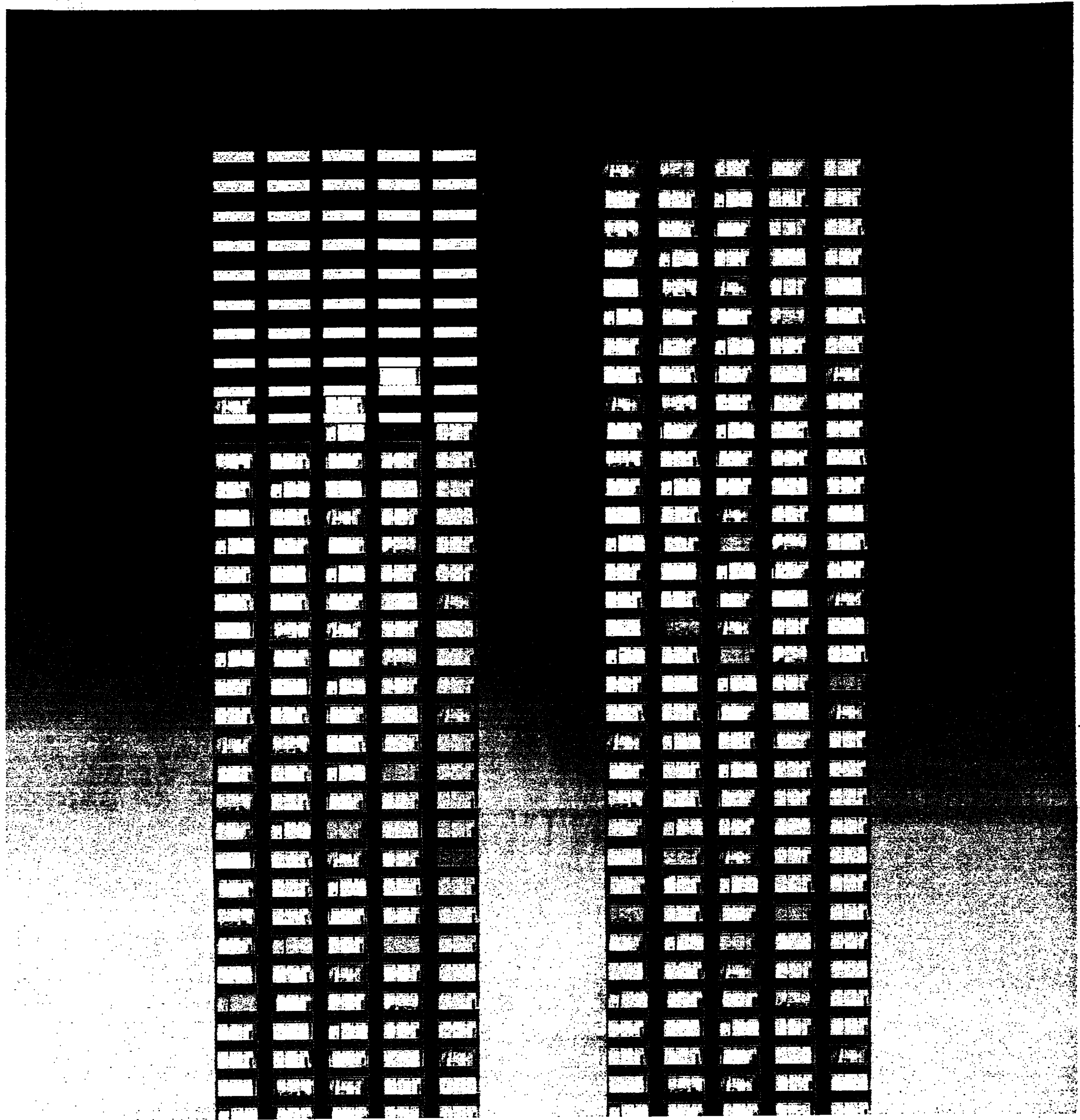
At one of the most misleading electrical process costs: the cost of electricity. It is often said that electricity is expensive. But it is not. It is only expensive if you compare it with the cost of other forms of energy. Electricity is the most efficient form of energy. It can be used for a wide range of purposes. It can be used for heating, for lighting, for power. It can be used for a wide range of purposes. It can be used for heating, for lighting, for power. It can be used for a wide range of purposes. It can be used for heating, for lighting, for power.

A PITY IT RECORD WHAT SAVES.

There can do this is because we are some of the most advanced here in Britain. What you may think the records they've achieved, it costs as little as one-third of the cost of other forms of energy. It can be used for a wide range of purposes. It can be used for heating, for lighting, for power. It can be used for a wide range of purposes. It can be used for heating, for lighting, for power.

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ELECTRIC



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less nitrogen oxides. 100% less sulphur dioxide. And no ash.

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ENERGY EFFICIENCY 4

Karen Zagor on a reappraisal of the US energy performance

Gas-guzzlers are also human

THE US is popularly regarded as the most wasteful nation on earth, and the least efficient country in the west. Using the traditional yardstick for measuring energy intensity – a ratio of energy to GDP – the US typically uses about 60 per cent more energy than Europe.

This assumption is somewhat misleading, according to Mr Lee Shipper, staff senior scientist at Lawrence Berkeley Laboratory. His ideas are set out in a forthcoming book, *Energy Efficiency and Human Activity*, written jointly with Mr Steve Meyers.

Using energy to GNP as a gauge of efficiency, Shipper says, ignores many variables such as climate, the structure of manufacturing, climate and average distances travelled which can vary widely from country to country.

Energy consumption by the wealthier industrial nations has fallen dramatically since the early 1970s, largely as a result of the 1973 OPEC oil embargo which inflated oil prices. According to Shipper and Meyers, between 1973 and 1985 these countries cut their energy use through greater efficiency by nearly 16m barrels a day of oil, saving about 30 per cent. In turn, these savings helped push down world oil prices.

Looking at residential, services, manufacturing, freight and passenger transportation sectors in the US, energy consumption declined by an average 23 per

cent between 1973 and 1987, taking the level and structure of sector activity into account.

The US has made great strides in improving its efficiency since the 1970s, particularly in air travel, home heating and fuel use in manufacturing.

In the area of automobile fuel, for example, in the early 1970s, US new car fleets averaged close to 18 litres per 100 kilometres, about twice the level of France. By 1988, US new car fleets were using less than 9 litres per kilometre. Although this is a considerable improvement, it is still well above the roughly 6 litres per kilometre in France. Although it has been argued that fuel costs do not have a great impact on the efficiency of automobiles, Mr Shipper disagrees. "The price of fuel does have an impact. We pay about \$1.10 a gallon while Europeans pay between \$3 to \$5."

Tougher regulations are often the impetus for increased efficiency. The combined forces of regulatory changes and higher costs to build new plants has prompted a number of US utilities to take measures to encourage consumers to use less energy.

About 19 US states now allow utilities to earn a return for their investments in conservation programmes such as energy audits. New England Electric

System, for example, earned a 12 per cent return or about \$8.3bn on its conservation programmes. Lawrence Berkeley Laboratory estimates that energy efficiency in buildings can be doubled in the next 20 years.

In the area of refrigeration, new standards will be in place by 1993 to reduce energy use by between 20-40 per cent. By 1985, similar rules will be extended to washers, dryers and other appliances.

A number of simple steps in new housing, such as better insulation, double-glazed windows and more efficient light bulbs which produce less heat, are also raising domestic energy efficiency.

In spite of the improvements, US cars, homes, appliances and services buildings still use 20-30 per cent more energy per unit of activity than in other countries. "Thus while improvements in the US have kept pace with improvements elsewhere, even narrower gaps considerably for space heating and driving, significant differences between energy and efficiency in the US and other countries still exist, albeit smaller differences than when looking at energy-GDP ratios."

The US is no more wasteful than many of its European counterparts in terms of manufacturing, according to figures from Shipper and Meyers. To compare manufacturing energy intensity they eliminated a number of vari-

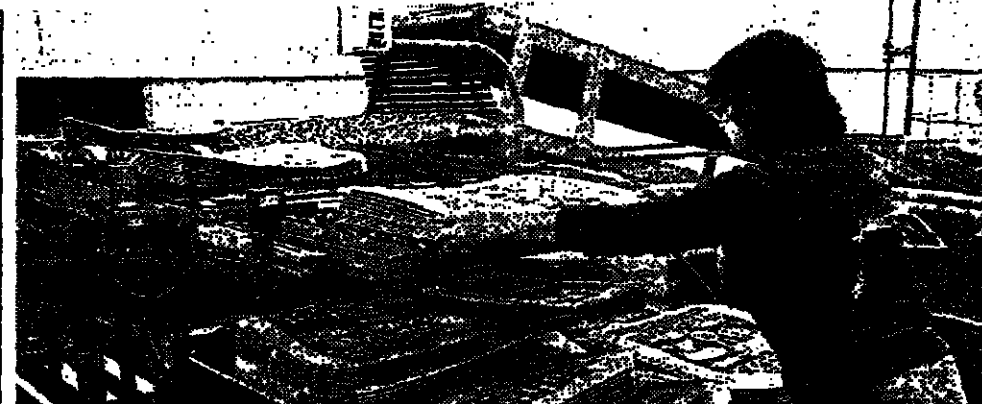
ables to show how much energy per dollar each country would use if they all produced the same mixture of goods.

While the US uses significantly more energy per dollar than France and Japan, it uses roughly the same amount as the UK and Denmark. Norway and Sweden stand out as the least efficient European nations when it comes to manufacturing, but this is because both countries produce a large amount of paper and pulp, which distorts their energy use.

If the calculations for Sweden and Norway were corrected to eliminate these special factors, their energy use per dollar would be roughly on par with the US.

"In the efficiency competition there are sacred cows in every country," said Mr Shipper. There are no speed limits in Germany. US home owners are allowed tax deductions for mortgages, which encourage larger homes."

Furthermore, the pace of increased efficiency in the US has started to slow. Shipper and Meyers note that "a recent slowdown in the improvement of US energy efficiency has manifested itself in almost every sector except manufacturing. This slowdown represents a market plateau, not the confrontation with thermodynamic or technological limits. Public policies could restore some of the interest in raising the efficiency of energy use."



Carton making: the paper industry is a big heat user

Finland has a need for efficient solutions

A victim of geography and fuel poverty

UNLIKE Iceland, Norway and Sweden, Finland is poor in indigenous fuel resources. Indigenous fuels only accounted for 28 per cent of Finland's energy consumption in 1990 which totalled 29.88 m tonnes of oil equivalent (mtoe). The country has little choice, therefore, but to implement measures which would enhance energy efficiency.

Finland's distance from its main western European markets is another factor why it has to produce electricity efficiently and at competitive prices.

This is one of the key successes of Finland's energy intensive paper and pulp industry, which accounted for around 40 per cent of the country's total export earnings, and consumed around 30 per cent of Finland's 62.4 terawatt hours (twh) of electricity in 1990.

According to Mr Tuomo Kukkon, an official working for Imatran Voima (IVO), the state-owned utility group, Finland became sensitive about energy conservation towards the beginning of the century and took active measures during the 1930s.

"As elsewhere, the first energy crisis of 1973 also forced us to take more serious steps at optimum energy use," he explained.

The Finnish energy sector made an important breakthrough in the area of energy efficiency at the end of the 1960s, when it started to build plants which could recycle heat used to generate electricity.

These so-called industrial back-pressure and district heating plants – based on the principle of Combined Heat and Power (CHP) – have been largely responsible for optimum energy use in Finland.

Many of the country's paper and pulp mills are equipped with back-pressure installations. Some of these not only provide heat for the mill, which is necessary for pulp production, but for the homes of the surrounding community.

Most of the installations burn waste fuels such as wood, black and sulphite liquors which derive from pulp, and to a lesser extent coal, gas, peat and oil.

The Nordel network, a five-nation Nordic organisation which promotes co-operation in producing and consuming electricity, is also another important reason why Finland, as well as the other Nordic nations, has made important strides in energy efficiency.

The Nordel countries can obtain at peak hours cheaper electricity than what it would cost to produce at home.

In many ways the energy crisis of the 1970s was a blessing in disguise for Finland. High international spot oil market prices not only encouraged Finland to become more resource on energy efficiency, they also helped push Finnish-Soviet trade to new heights. At the beginning of the 1980s, trade to the USSR jumped and accounted for roughly 25 per cent of all Finnish exports.

In the Finnish-Soviet semi-barter trade system, which switched to trade based on hard currency last January, Finland would traditionally swap manufactured goods for Soviet oil.

But dependence on the USSR during its present discontents can be a double-edged sword. The instability and basic shortages in the Soviet Union may put in jeopardy its electricity and gas sales to Finland.

Of the 8.5m tonnes of oil imported by Finland last year, nearly 5.3m tonnes came from the Soviet Union. The Soviets also supplied its entire gas consumption (2.3bn cubic meters) and half its electricity.

Over the decades important steps have been taken to overcome such dependence on imports by developing alternative sources of energy.

Of Finland's 62.5 twh of electricity used last year, 10.8 twh derived from hydro power, 18.1 twh from nuclear, 16.3 twh from back pressure, 6.4 twh from condensing power, and 10.8 twh from imports.

Such efforts have paid off. With the help of conservation techniques and by diversifying

energy supplies by increasing the role of coal and gas, Finland has been able to curtail the role of oil from around 50 per cent of all energy use in 1970 to 30 per cent in 1990.

The energy crisis also had a profound impact on people's homes. In contrast with the trend of the 1960s, much more attention was paid to the role of insulation: walls were made thicker and windows smaller.

Mr Taisto Turunen, head of the ministry of trade and industry energy department, would be satisfied if electricity use would grow at 2.5-3 per cent a year during this decade.

The ministry is also expected to decide next year on an ambitious energy conservation programme which would almost halt the growth of electricity consumption during 2000-10. Such efforts, however, are expensive and would cost the state Fm1.5bn a year.

But even if Finland has taken important steps in the direction of energy efficiency, new environmental pressures will force the country to be even more careful in its energy use. According to IVO, it will have to invest in the next few years Fm1.2bn to reduce sulphur and nitrogen oxide emissions at large coal-fired installations.

Roughly a third of new capacity to be built this decade consists of a 1,000 MW nuclear plant. Mr Turunen says that environmental pressures and the need to decrease reliance on energy imports and secure cheap energy in the future for industry strongly favour building a fifth nuclear plant.

Enrique Tessieri

UK Government tries to keep the initiative

An issue which refuses to fade away

ENERGY efficiency has benefited from a surge of interest in the environment, and has found its way on to most political agendas. The UK's efforts, however, have been criticised by lobby groups and politicians as going only a small way towards making the kind of savings that are needed.

Mr John Wakeham, Britain's of State for Energy, will today meet officials from the government's Energy Efficiency Office to review progress made in energy-saving since the government launched its initiative with the publication of the white paper on the environment a year ago.

The white paper launched several schemes for promoting energy saving, in particular, a system for making grants available to low-income households for loft insulation and draught proofing.

UK energy consumption rose last year and, while GNP fell, energy usage went up by 1.8 per cent, which led to a 1.6 per cent increase in carbon dioxide emissions. The government has targeted the year 2005 as the date by which carbon dioxide emissions should be stable.

lised. In a stinging criticism of the government's record on conservation, the House of Lords earlier this year said the UK would have to spend \$45bn over the next 10 years to reach its target of stabilising emissions.

That would involve spending around \$2,000 for each home in the UK, according to Mr Colin Myerscough, director of the Energy Efficiency Office. He believes energy efficiency is not necessarily promoted by throwing a lot of money at it on the grounds that "these measures would not be cost-effective in the short-term."

With a budget of some £40m a year, Mr Myerscough is, in any case, far from reaching the House of Lords' sum. "It is better to spend more on targeted, sectoral schemes than on blanket, nationwide coverage," he said.

The Energy Efficiency Office will launch a £1m advertising campaign jointly with the Department of the Environment in November in an effort to achieve a link in the public's mind between domestic energy saving measures and caring for the environment.

"Most people do not associ-

ate their own energy use with global warming, and there is substantial scope for cost-effective savings," said Mr Neil Williams, director of the domestic side of the Energy Efficiency Office's operations.

Through the Energy Efficiency Office, the government is chiefly spending its money on alerting people to the need to save energy and encouraging them to do so, rather than giving any more positive incentives.

Mr Andrew Warren, who heads the Association for the Conservation of Energy, points out that no value-added tax is charged on consumers' gas and electricity bills, but the government levies 17.5 per cent tax on energy efficient products.

"It is undeniable that there is a barrier in the difference between the treatment of energy bills and energy efficient goods," said Mr Williams, at the Energy Efficiency Office. But he says that tax decisions are left to the chancellor.

The government has earmarked £36m to spend on its home energy efficiency scheme which makes grants available for low-income households – specifically those receiving supplementary benefits. The money is provided for loft insulation, draughtproofing and basic energy advice.

It is important to target low-income households as this is often where some of the biggest improvements can be made. The National Home Energy Rating service estimates that bringing every home up one notch on its rating scale of 1-10 could cut the UK's carbon dioxide emissions by 4 per cent.

However, much of the money available under the home



John Wakeham: monitoring the progress

energy scheme has already been allocated. In addition, the government has stopped the grants available to all homeowners for putting in loft insulation since it says most homes now have it.

But environmentalists point out that most homes in the UK have minimal loft insulation and need at least another three inches.

Milton Keynes, which is at the forefront of energy efficiency, is building a new range of energy efficient homes in its Energy Park. These achieve a rating of about 9 on the NH&RC scale and are built to standards in place in Sweden.

Mr Warren reckons that, even with improvements to UK building regulations last year, they are only up to the standard introduced by Sweden in 1936. The Energy Efficiency office says building regulations are changing gradually. However, the government cannot agree on a national standard for rating homes, and two competing schemes are currently in operation. The energy efficiency office says talks are under way to make them comparable.

"We hope an energy audit will catch on," said Mr Williams.

"We could make them obligatory, as they are in Denmark when you move house, but having an audit done does not mean you actually spend

money on energy efficiency improvements."

One area where the UK has made significant progress is among the heavy energy consumers such as the steel and chemicals industries. These businesses have a strong incentive to cut fuel consumption, since energy expenditure makes up a large part of their overall budget.

This month the energy efficiency office will launch an initiative to heighten awareness of energy efficiency at the most senior level in UK industry. "We want to try and get senior executives not just to think about energy efficiency in their own organisations, but also in the locality," Mr Myerscough said.

The Energy Efficiency Office is also soon to target smaller businesses which have not given so much attention to energy saving. Mr Myerscough says a scheme will be launched in April whereby the office will make funds available for small businesses to have reports drawn up on savings that could be made.

A report by the House of Commons select committee on energy stresses: "There is no room for any complacency about the rate of improvement in the country's energy efficiency and the likelihood of achieving the present national target."

Deborah Hargreaves

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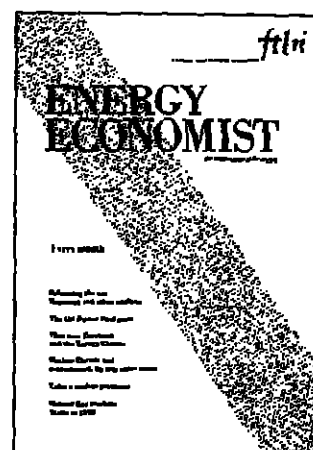
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FINANCIAL TIMES
NEWSLETTERS

Art and high technology rub shoulders at Frans de Ruiter's Utrecht power plant.
(Sculpture by Dutch artist F.H. d'Hont. Turbine housing design by K.D. Sie.)



Frans de Ruiter's turbine is a work of art.

Frans de Ruiter is the Managing Director of UNA, the Dutch electrical power utility supplying the Noord Holland - Utrecht - Amsterdam area.

He has a tough assignment. UNA serves one of the most densely populated regions of the most densely populated country in the world. To help it do so, UNA has completed the installation of the two largest, most efficient gas turbines operational in the world today. Each generates 140 megawatts of electricity at efficiency levels well in excess of any comparable facility.

"We have made full use of ABB's most advanced technology to meet demanding targets," says Mr. de Ruiter. "At the same time, we have been able to satisfy Holland's strict environmental controls."

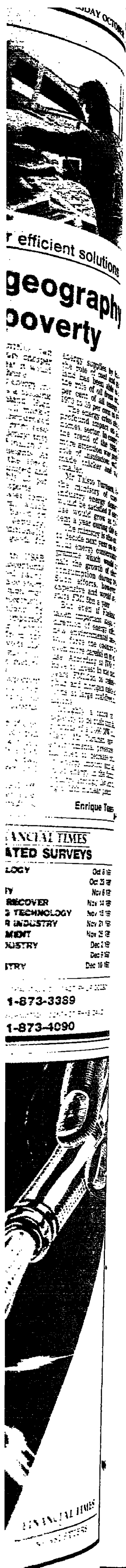
Not only are UNA's plants exceptionally "clean" - UNA has just won a prestigious international award for its environmental achievements - but the company's efforts to landscape the surroundings of its power plants have also won praise with local communities. At the Utrecht power station, Mr. de Ruiter's environmental efforts have gone one step further. He has turned the interior of the plant into a giant gallery, and one of his new turbines itself into a work of art. "Why not?" he asks. "Our employees deserve a stimulating work environment. And we are proud of having the world's most modern."

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ENERGY EFFICIENCY 6

THE proportion of oil used by road transport has grown rapidly in the developed industrialised west over the past two decades. In 1989, the most recent year for which substantive figures are available, it accounted for nearly 60 per cent of oil used by members of the Organisation for Economic Cooperation and Development (OECD).

Cars account for the largest part of this consumption. Sales of around 35m a year are swelling a world car population already approaching the half-billion mark.

OECD statistics show that the number of cars in use world-wide jumped from 193.82m in 1970 to 405.7m in 1988 and the rate of growth continues to accelerate. Over the same period, commercial vehicles in use more than doubled, from 52.8m to 121.6m.

Car ownership is expected to grow at least in tandem with economic growth with Europe, in particular, following North America down the road to two and even three vehicle-owning families. OECD estimates put the average level of car ownership at 80 cars per 1,000 population world-wide but 350 per 1,000 in the US, 330 in OECD Europe and 250 in Japan.

The implications of this ever-expanding population in terms of demand for oil, as a limited resource, are clearly momentous. This is quite apart from other major considerations

such as vehicles' contribution to global warming and the need to control other exhaust emissions such as acid rain-causing oxides of nitrogen.

Arguments have already been advanced for the use of oil to be cut back in situations where substitutes can be used fairly readily - such as power stations - in order to conserve it for uses where they cannot, namely transport.

Against this strategic background, and with the occasional traumatic prod from Middle Eastern conflicts, the world's motor industry has already made substantial progress in decreasing the specific fuel consumption of both cars and trucks, helped by a growing proportion of more economical diesel vehicles and a trend towards larger trucks able to deliver more goods per vehicle mile.

As a result, motor vehicle oil consumption increased by 61 per cent in the period between 1970 and 1988, whereas total road traffic grew by 86 per cent over the same period.

It is inevitable, however, that in terms of gross oil consumption this technical progress

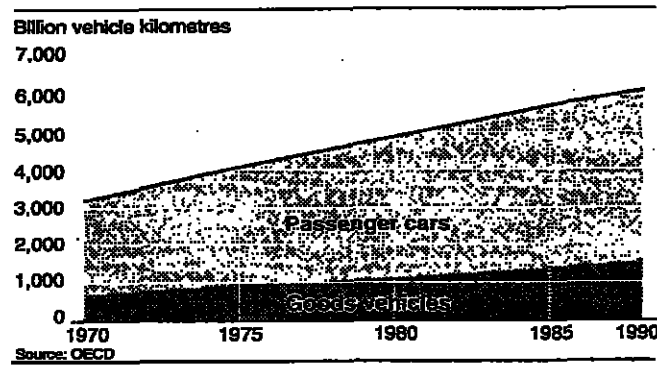
has been largely obscured by vehicle population growth; a situation likely to continue well into the early 21st century.

Yet from the mid-1990s in particular, rapid changes in car technology should mean that the rate of increase in oil consumption by cars will lag increasingly behind the growth in their population.

Ironically, this burst of technological change is being driven more by the leap to the fore of environmental worries than a direct concern for saving energy, or even fuel cost increases. Environmentalist pressure and consequent legislative requirements for exhaust emissions to be reduced have sent vehicle-makers world-wide on a hunt for alternative, less polluting ways of powering private transport.

By far the most draconian legislation is being introduced in California, where from 1998 two per cent of the sales of any car maker wishing to sell more than 30,000 units a year in the state will have to be "ZEVs" (zero emission vehicles). Barring the emergence in commercially viable form of some

Vehicle use in OECD states



unexpected technology, such as the hydrogen fuel cell, this can only mean electric vehicles powered by batteries.

The percentage of "ZEVs" will have to rise to 10 per cent of manufacturers' sales by 2003. Manufacturers which do not comply will be barred from selling any cars in the state.

Based on sales projections, this means 30,000 ZEVs will be sold in 1998, rising to nearly 150,000 a year from 2003.

The vehicle industry is tak-

ing California's legislation very seriously, for the principal reason that where the state has led in the past on environmental issues, others - and eventually Japan, Europe and elsewhere - usually follow.

Already 12 US states appear set to follow its lead, including some of the most economically powerful in the US such as Texas and Illinois. Together, they account for about half the estimated 10m new cars sold each year in the US.

Against this background,

General Motors, Ford and other manufacturers have sharply accelerated electric vehicle programmes. "We have to have a viable electric car ready to go," says Mr John Dabals, director of market development for GM's electric vehicles programme, which is focused on the Impact, a purpose-designed car powered by lead acid batteries and with the performance of a conventional sports car.

Impact, which has a top speed of over 100mph and a range of around 120 miles cruising at 55mph, demonstrates that there are no longer any big technical obstacles to the car going into production, insists Mr Dabals.

That even European manufacturers are taking ZEVs seriously was underlined at last month's Frankfurt motor show, when BMW, Opel, Audi and a joint project between a Swedish group, Clean Air Transport, and the Los Angeles Department of Water and Power, all unveiled battery cars.

Officially, BMW described its E1 as a "concept" car, but it is expected to form the basis of

BMW's own Zev to comply with the California rules, as were other cars. Immediately after the show, Audi announced it was putting on general sale immediately its sodium sulphur battery-powered estate car.

Also unveiled at Frankfurt was the LA 301, the joint project car by Clean Air Transport, and the Los Angeles Department of Water and Power. It forms part of the Los Angeles "electric vehicle initiative", devised by the city council and state utilities, to put 10,000 electric cars and light commercial vehicles on southern California's roads by 1995.

Unlike GM's Impact or BMW's E1, the LA 301 is a hybrid, using a small catalysed petrol engine in conjunction with lead acid batteries to extend the travelling distance of the vehicle to 120 miles before a battery charge.

GM, in common with other manufacturers, stresses that the electric car cannot replace conventional cars and that it should be seen as for urban use by families which own another vehicle for longer distance driving.

In developing Impact, GM is seeking to ensure that it will be able to adapt to whatever battery technologies - sodium sulphur, nickel iron, nickel cadmium and others - emerges as the best successor to lead acid batteries.

ZEVs are by no means the only ingredient of the Californian programme, however. Also included are the Low Emission Vehicle (Lev) and Ultra-Low Emission Vehicles (ULEV).

The latter will use a variety of alternative fuels, led by methanol because of its reduced emissions of carbon dioxide, the principal "greenhouse" gas involved in global warming.

ZEVs, of course, require electricity to charge their batteries, and the manner in which this electricity is generated thus becomes a key element in the overall energy efficiency of the vehicle.

For areas where a significant input is provided by hydro resources, the Zev represents nothing but gain on both the environmental and energy fronts.

Things become more problematical where the electricity is generated predominantly from coal or oil stock. Even here, however, the Zev's advocates argue that there will still be net benefits as a result of most ZEVs being recharged overnight, thus helping in electricity load-leveling.

Domestic heating and global warming

The villain in the home

ENERGY conservation in the home often means a hotch-pot of makeshift measures which, often, are taken in the interests of comfort rather than to cut back on energy consumption. If cost savings are to make the effort worthwhile, they have to be pretty substantial.

At the same time, many homeowners do not associate carbon dioxide emissions and global warming with home heating systems. When our five-bedroomed London terraced house was estimated to emit 11.4 tons of carbon dioxide each year, I was shocked into considering more draught-proofing.

The National Home Energy Rating (NHER) audits homes to judge their energy efficiency.

and the National Energy Foundation offers a rating service. The NEF says that the average UK home has a score of four. Some 14 million homes are believed to rate lower than this, and improving their rating would be as simple a matter as installing insula-

tion or draughtproofing.

"People often think about alternative sources of energy such as solar power," said Richard Macphail, director of Optima Energy, "but the state of energy efficiency in much of our housing stock is so shocking that just a few basic measures could make great savings in energy."

Care of the environment is a strong political and social issue, and many people have converted to unleaded petrol and aerosols free of chlorofluorocarbons (CFCs). However, studies have found that homeowners are often unaware of the effect to be gained by, for example, turning the thermostat on the central heating system down by one degree, or switching to low energy light bulbs.

In March, the Department of

Environment published a study of attitudes towards energy conservation in the home. It says most households find energy efficiency and conservation vague concepts. Sheer inertia is a big reason no concerted action is taken.

Energy audit calculations are based on a house's size, type of heating system and amount of insulation.

In addition to the NHER audit (a more expensive option, but one which also sends a consultant around to advise on measures which can be taken), Nationwide Anglia offers a home energy report - based on the Starpoint system - for house purchasers. The building society, which has been offering the service since May, believes people know everything about the house they contemplate buying except the

level of fuel bills and level of energy efficiency.

Our home received two stars out of five on the Nationwide's scheme, which puts it into the same category as 60 per cent of the UK housing stock. We have some insulation in the loft, the hot water tank is lagged and we have a fairly new gas boiler. The report suggested more draughtproofing at a cost of £210 to save 10 per cent on our fuel bills, and cut our emissions by 1.3 tons a year.

In order to gain four stars, the company recommends a range of projects at a total cost of £11,821 which should cut bills by a third and emissions by 4.1 tons. We might consider fitting thermostatic radiator valves and extra loft insulation at about £300 each, but the payback on solid wall insulation and replacement windows

will take so long that it puts us off.

Our attitude towards energy saving is similar to that of the 61 households interviewed for the Department of the Environment's report. Few expected to live in the house for good and felt that money spent on insulation would not be gained when selling the house since it is not as visible as, say, a fitted kitchen.

The Starpoint survey takes a relatively simple look at a home's efficiency. It costs £40 for a survey if it is not done as part of the Nationwide's offer. The NHER scheme, more extensive at £120, which did highlight a few points missed by the previous survey - such as the lack of insulation in half of our loft.

Mr Macphail pointed out that only newly-built houses

usually receive a rating higher than 7 due to changes in building standards. "The problem with a house of your age (Edwardian) is that 35 per cent of the heat is lost through the walls, and solid walls are very difficult to insulate," he said.

He estimated increased loft insulation and draughtproofing windows would provide a payback within three years. These tasks, according to the Department of the Environment's study, are thought of as fiddly, irritating jobs. In addition, it found little awareness of how much energy their appliances use, or of new products.

Attributes to Energy Conservation in the Home. Department of the Environment, HMSO Publications, PO Box 276, London SW8 5DT. 071 673 9080. £10.

National Home Energy Rating. Rockingham Drive, Linford Wood, Milton Keynes, MK14 6EG. 0908 672787.

Nationwide Anglia. Chesterfield House, Bloomsbury Way, London WC1V 6PW. 071 242 8822.

Deborah Hargreaves



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ENERGY EFFICIENCY 7

Juliet Sychrava describes the slow birth of a cleaner combustion technology

New boilers to restore King Coal

BRITISH COAL must have been heartened, amid claims that the merchant bank tasked with the company's privatisation, was planning the early closure of most of its pits, to read a report by WEA, the coal research organisation.

"Although coal is suffering from some serious setbacks," the report said, "in the long-term it is the energy source with the greatest proven reserves, and will be required to meet the lion's share of primary fuel input for power generation."

The setbacks to which the report refers are primarily environmental.

Coal has suffered considerably from the raised environmental consciousness of the last decade.

When burned, it releases about twice as much carbon dioxide per kilowatt hour of electricity than gas, and about 20 per cent more than fuel oil.

It contributes about 24 per cent of the carbon dioxide released globally from burning fossil fuels, and close to 10 per cent of the total carbon dioxide released into the world's atmosphere.

Coal stations also emit significant quantities of gases that contribute to acid rain: around 2.8m tonnes of sulphur dioxide and 0.8m tonnes of nitrogen oxide per year in the UK (1987 figures).

Coal, however, provides three quarters of the UK's electricity. Making it environmentally acceptable is a pressing task, not only for the industry, but for the country. And when British Gas temporarily raised

its prices to power stations by 35 per cent earlier this year, the electricity industry was reminded that while gas is a relatively cheap, clean and plentiful alternative to coal at present, that can easily change.

So far, cleaning up coal in the UK consisted primarily of equipment fitted to power stations which reduces emissions of sulphur by "scrubbing" the gases as they leave the chimney. The government has committed itself to fitting this "flue gas desulphurisation" or FGD equipment to 8000MW of power station capacity, where it will reduce sulphur emissions by up to 90 per cent. But it does not help with nitrogen oxide, or with carbon dioxide, because it is simply bolted on the end of the station. More importantly for the operators, FGD reduces the efficiency of a station and makes it less competitive.

The last year has seen UK politicians finally sit up and take notice of the alternative "clean coal" technologies being developed elsewhere around the world.

Earlier this year, the Labour party issued a document arguing the importance of coal as an energy reserve, and criticising the government for its failure to invest in research into clean coal technology. In July, the Commons Energy Committee published a report arguing that clean coal technology was vital to the survival of the UK coal industry.

FGD, the report noted, decreased the efficiency of power stations. Moreover, the

EC's directive controlling emissions from power stations would compel the UK to take further measures to cut nitrogen and carbon dioxide emissions.

Detailing the different clean coal technologies available, the report said that none would be brought to commercial application fast enough in the UK unless the government spent more on R&D.

"In the past, the UK government has made only very small direct contributions towards clean coal R&D," the report pointed out. "Our main conclu-

The most important part of the programme would be research into advanced power generation - at a cost of £250-£300m. It is here that the key to future clean coal technology really lies.

Advanced power generation, as defined by the programme, covers the three main types of established clean coal technology, as well as some alternatives. All three burn coal in a way which significantly reduces sulphur and nitrogen emissions, and because they are more efficient than conventional coal combustion, they also release less carbon dioxide per unit of electricity.

The best established of the three is probably gasification, where oxygen blown through the coal turns it into gas, removing 95 per cent of the sulphur and giving nitrogen levels similar to that produced by the combustion of natural gas. The other two leading processes are circulating fluidised bed combustion (CFBC), and pressurised fluidised bed combustion (PFBC). Both work by burning coal at low temperatures, which make it easy to remove sulphur, and mean that 25 per cent less nitrogen oxide is formed. Both these technologies, and gasification, can give efficiencies of between 40 and 45 per cent, compared with 30-35 per cent in conventional plants.

In the US, and in some European countries, a number of power stations using the new technology are already operating. More are being planned. Commercial standard coal gasification plants exist in the

US - Texaco has a 100MW plant in California, and Dow a 160MW plant in Louisiana, both of which sell electricity to the local grid. Smaller plants using PFBC technology have been built in the US, in Sweden, and in Spain. Shell is building a 250MW coal gasification plant in the Netherlands.

In the UK, however, clean coal technology is still some way from commercial application - although ICI recently announced it had commissioned a new 18m coal-boiler, based on a Swedish plant, which will capture sulphur dioxide. Similar to FGD, the technology can be bolted on to existing plant, reducing sulphur emissions by 50 per cent.

Five other clean coal research projects worth a total of nearly £20m were announced by the department of energy this month, including a collaborative project between British Coal and the department costing around £200,000 per annum. But this is still a long way from the commercialisation of power station technology British Coal would like to see.

The company has a test plant in Yorkshire, which uses a combination of clean coal technologies known as the "topping cycle" developed by British Coal. However, it is running short of funds to continue its work.

Whether or not it gets more money to make coal cleaner and more competitive will largely depend on the final version of the government's task force report, due to be published later this year.



Welsh miners: the changes will come too late

'Greenhouse' war flares in Brussels

A clash of sceptics and environmentalists

LATE last year a controversial but distinguished British economist was telephoned by a television programme researcher. It had just been announced that he would be advising some energy companies as part of a new study into the likely commercial implications of global warming - the accusation of the greenhouse effect.

The researcher was gushing. Wasn't it important to be involved in trying to solve such an appalling environmental dilemma? Was he anticipating coming up with good financial news?

The distinguished economist drew breath sharply. No, he most certainly was not. He saw every likelihood that not only was global warming of dubious scientific veracity, but seeking to abate it was likely to disrupt vast areas of industry.

Since that time all the leading world scientists have met at the World Climate Conference in Geneva and concluded that global warming is happening. And every developed nation has committed itself to working via the UN Environment Programme to develop an international convention at the World Earth Summit in Rio de Janeiro on climate change by 1992.

But if the economist is proved wrong as an amateur climatologist, what of his forecasts about the huge problems and costs for industry?

Such views are still prevalent among those energy and power producing industries

most likely to be affected. They have been forming coalitions to fight the policy options currently being debated to combat global warming, the main cause of which is an excess growth in carbon dioxide emissions.

Ninety per cent of such emissions from OECD countries come from the burning of fossil fuels - coal, oil and natural gas.

According to the European Commission, "energy efficiency improvements are the quickest and most effective mechanisms to reduce carbon dioxide". And reducing carbon dioxide can be big business.

There is a potential market in the 12 EC countries alone worth 430 billion Ecu over the next decade, for investment in measures intended to combat the Greenhouse Effect.

Last month, European Commissioners adopted a major new policy programme, graphically entitled *A Strategy To Limit Carbon Dioxide Emissions And To Improve Energy Efficiency*.

It proposed tax levies upon energy consumption, encouraging grants, loans and tougher product standards. This will have the effect of increasing investment in energy saving technologies, such as insulants, energy management systems and thermostats, creating thousands of jobs.

It remains to be seen whether this will come from European-based industry, from North America, or more likely,

the Far East. Earlier this year the industry sought to strengthen its voice in Brussels by setting up a European Association for the Conservation of Energy in Brussels.

It represents European-based companies which manufacture, distribute or install energy saving equipment, hitherto a very fragmented industry.

The Association acknowledged that between 1974 and 1984 across the European Community energy efficiency improved by an average of 20 per cent.

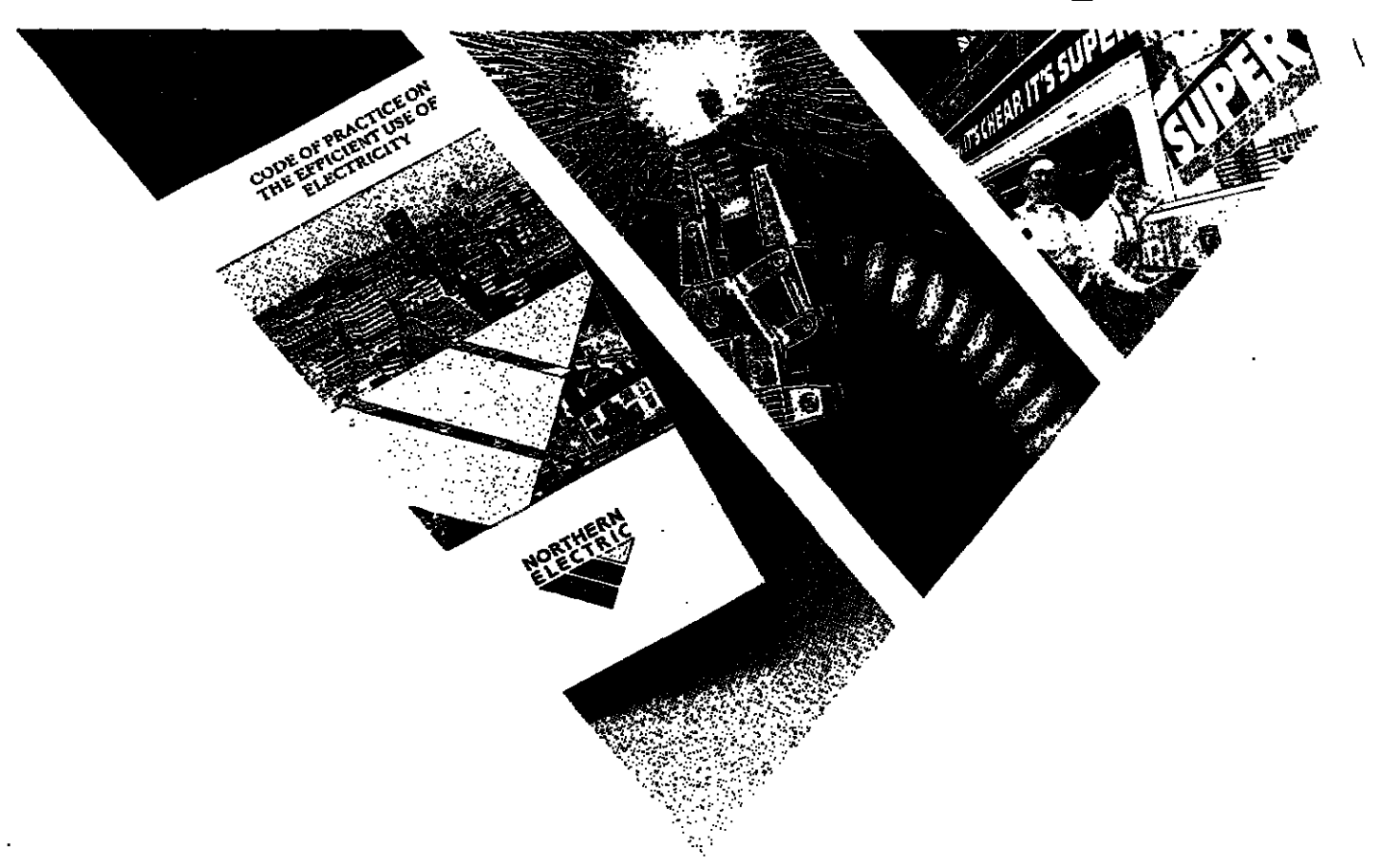
This meant producing more wealth for the same - or even lesser - amounts of fuel consumed. It reduced the numbers of new power stations, gas and oil fields.

However, over the same period Japan improved by 34 per cent. The Association is now concerned that a further 20 per cent savings target - set by the EC between 1985 and 1995 - is being allowed to slip. Investment in improving energy performance has declined - in some countries dramatically.

Between 1992 and 1987 a meagre 3 per cent overall improvement was achieved. And European Commission officials now warn there is "little likelihood of this objective being achieved unless a series of active energy efficiency programmes are established": hence the proposed new initiatives.

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ENERGY EFFICIENCY 8

Deborah Hargreaves on the role of consultants

Successes that tell their own story

THE installation of a gas turbine to generate electricity and steam at United Biscuits' Manchester plant should save the company around £300,000 a year in energy costs. Similarly, the introduction of computerised energy management at Hoover's Merthyr Tydfil operation in Wales will save 60 per cent of the plant's fuel bill - some £350,000 a year.

Energy contract managers have seen a gradual pick-up in business over the past 18 months as the recession has started to bite.

"Energy costs make up a small percentage of a company's overheads, and energy savings skills are usually given a low priority," said Mr George Gol, managing director at Inenco energy consultants. "But when things are tough, a company is looking for every little saving that can be made."

Inenco is in the process of commissioning the combined heat and power scheme at United Biscuits - at a cost of some £1m - which will operate for 11 years. The steam from the CHP plant will be used in part of the biscuit and chocolate-making process. In addition, Inenco has improved the efficiency with which the plant uses gas, and introduced low energy lighting. It expects these measures to pay back initial investment after three years.

"When you look closely at some of these companies, the amount of energy that is wasted is phenomenal," said Mr Gol. "Many of the boilers we see date back to before the second world war. A lot of companies will rather spend money on maintenance than invest in new equipment."

A fifth of the UK's annual energy bill - a staggering £2bn - could be saved by the adoption of energy efficiency measures, estimates Mr John Wakeham, secretary of state for energy. Writing in a new guide to energy management published by the Institute of Directors and British Gas, Mr Wakeham says:

"If the vital importance of responsible energy management is to be understood and acted upon in this country,

direction has to come from the very top. Savings made by energy efficiency measures go straight to the bottom line profits and towards increasing competitiveness."

But Lord Ezra, chairman of Associated Heat Services, calls on the government to do more to promote energy efficiency in industry.

"If we want to get anywhere on stabilising our carbon dioxide emissions by the year 2005, there needs to be some intervention," he said. "We need increased depreciation allowances for all energy efficiency measures as well as the removal of VAT on energy efficiency products."

Associated Heat Services is a company which has gathered expertise on all aspects of energy management in a bid to build the first integrated contract energy group. AHS says it has seen a 10 per cent pick-up in its business this year as companies, in mid-recession, look for every saving they can make.

Energy contract managers such as AHS will invest in and run more efficient heating and lighting schemes for major companies, splitting the cost savings made to pay back their investment and fee.

Emstar, the energy contract management arm of Shell UK, the oil company, has installed computer controls at Hoover's washing machine and dishwasher plant in Wales. This means that heaters can be switched on or off in 75 zones throughout the plant, depending on occupancy and temperature.

The company shut down the central coal and heavy fuel-fired boilerhouse, which was using 2.7m therms of energy a year at a cost of £387,000. By installing gas-fired radiant tube space heaters and operating them in line with the plant's shift system as well as other measures, the company was able to cut energy consumption by 1.6m therms a year - roughly a 60 per cent saving.

Ms Ann Coney, chairman of the National Energy Efficiency Association, believes that heightened awareness of envi-

ronmental problems and companies' desires to institute "green" policies, have led many to give serious consideration to conservation.

Energy management courses are available to degree level, and Ms Coney says there are indications the recession has forced companies to emphasise these skills.

One area where massive energy savings can be made is in local government. Many local authorities are contracting out their energy management in an effort to cut costs.

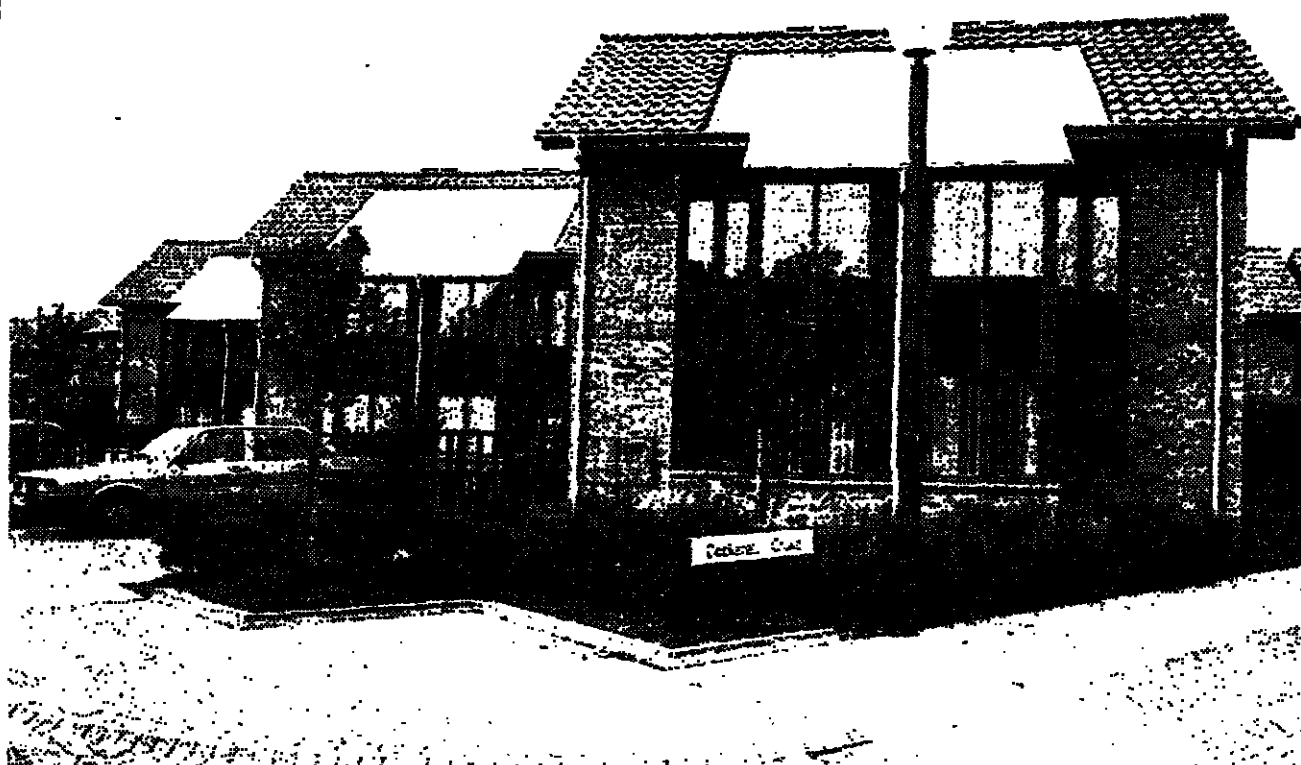
For two years Inenco has been running heating systems for Blackburn city council, which has invested £350,000 to replace an old steam heating system for heating local authority buildings such as law courts, libraries and swimming pools and government offices. The scheme will pay for itself in another year.

It is not only large-scale developments that can benefit from the introduction of more energy-efficiency measures. Mr Ralph Cohen, managing director of AHS, says small-scale combined heat and power units can be just as effective. "The units are particularly suitable for any premises with a reasonably continuous heat demand," he says. He says hotels, for example, can use exhaust heat for their swimming pools.

AHS has had an energy contract with the Pond Hotel, a 137-room hotel in Glasgow, for the past six years, and has installed a gas-fired CHP unit. The unit provides supplementary heating and hot water throughout the hotel via its waste heat cycle. The scheme has already cut energy consumption by a quarter.

"Often you need to make straightforward, common sense solutions," said Mr Gol at Inenco, "but often the local authority or company lacks a commitment to conservation or has no expertise in this area. On top of this, they are reluctant to spend money on it."

"Director's Guide to Energy Management, published by the Institute of Directors and British Gas, Mountbarron House, Elizabeth Street, London SW1 9RB 071 823 6357, £9.95



Solar heaters in the roof of a Milton Keynes house: the sunshine is free

Deborah Hargreaves visits the Milton Keynes Energy Park

Showcase in suburbia

MILTON KEYNES' current advertising campaign in London extols the virtues of living in the new town - lack of congestion, green open spaces, and higher quality of life. They could also say: "Come to Milton Keynes and cut your energy bills by a third."

Since its inception in the early 1970s, Milton Keynes has pioneered the concept of energy efficient housing. It is now extending its standards to include industrial and commercial developments.

"As the largest urban development in the country, we had a unique opportunity to set aside a substantial part of the city where we could emphasise energy efficiency," said Mr John Walker, deputy general manager of the Milton Keynes Development Corporation.

The Corporation set aside a 300-acre site near the city centre, called it the Energy Park and devoted it to energy-efficient housing and industrial development.

The area now supports 600 houses, and a further 600 are under construction.

"We realised energy efficiency is something a lot of people just don't understand," said Mr Walker. "When you buy a car, you ask how many miles it does to the gallon. But when you purchase a house,

8 out of 10 on the National Home Energy Rating scale. The second phase of the project will raise this to 9 or more, bringing the latest homes up to leading Scandinavian standards."

Most of the energy efficiency measures in the Park's existing houses are hidden features

third and often as much as half. Since the builders install high efficiency heating systems, they can make boilers and radiators much smaller and therefore cheaper to run. Phase two houses will have facilities to recover heat from ventilation, solar-assisted ventilation and mains pressure domestic hot water systems.

Milton Keynes has now extended its high standards on energy efficiency to the whole of the city's housing stock, which means that any new development must conform. Around 2,000 houses are built in the city each year, and some developers are more keen on energy efficiency than others.

"Some of them see that it can be a selling point," explains Mr Walker, "and awareness among the public is growing, but very slowly."

The Development Corporation does not specify how a house should be built, it sets a performance measure which the builder and architect can

Most of the energy saving measures in the Park are hidden inside the buildings; others are features of their exterior design

most people don't even think to ask about fuel bills or energy efficiency."

The Energy Park is aimed at raising consumers' awareness of energy efficiency. All the homes, which range from one-bedroomed flats to five-bedroomed executive houses, are built to standards of efficiency far more rigorous than current building regulations.

The Energy Park houses are designed to achieve a rating of

decide how to incorporate into design.

In highly efficient homes, the heat lost through ventilation becomes a significant proportion of overall losses. The way to reduce this is to recover air from an exhaust air stream using a sophisticated heat pump system or air-to-air heat exchanger.

"We need to heighten public awareness of the amount of energy that is escaping through the roof and the walls and what the public can do about it," said Mr Walker.

Milton Keynes has been approached by other local authorities throughout the country with a view to using its experience as a model. In order to assist in energy efficiency schemes, the city has set up the National Energy Foundation which also runs the National Home Energy Rating.

Local authorities are eager not to make the mistakes of 10 years ago when they provided council houses with insulation, said Mr Ian Burn at the NEF. Then, they failed to take into account the total energy picture of the property, which meant that installing insulation could make condensation a problem for the householder.

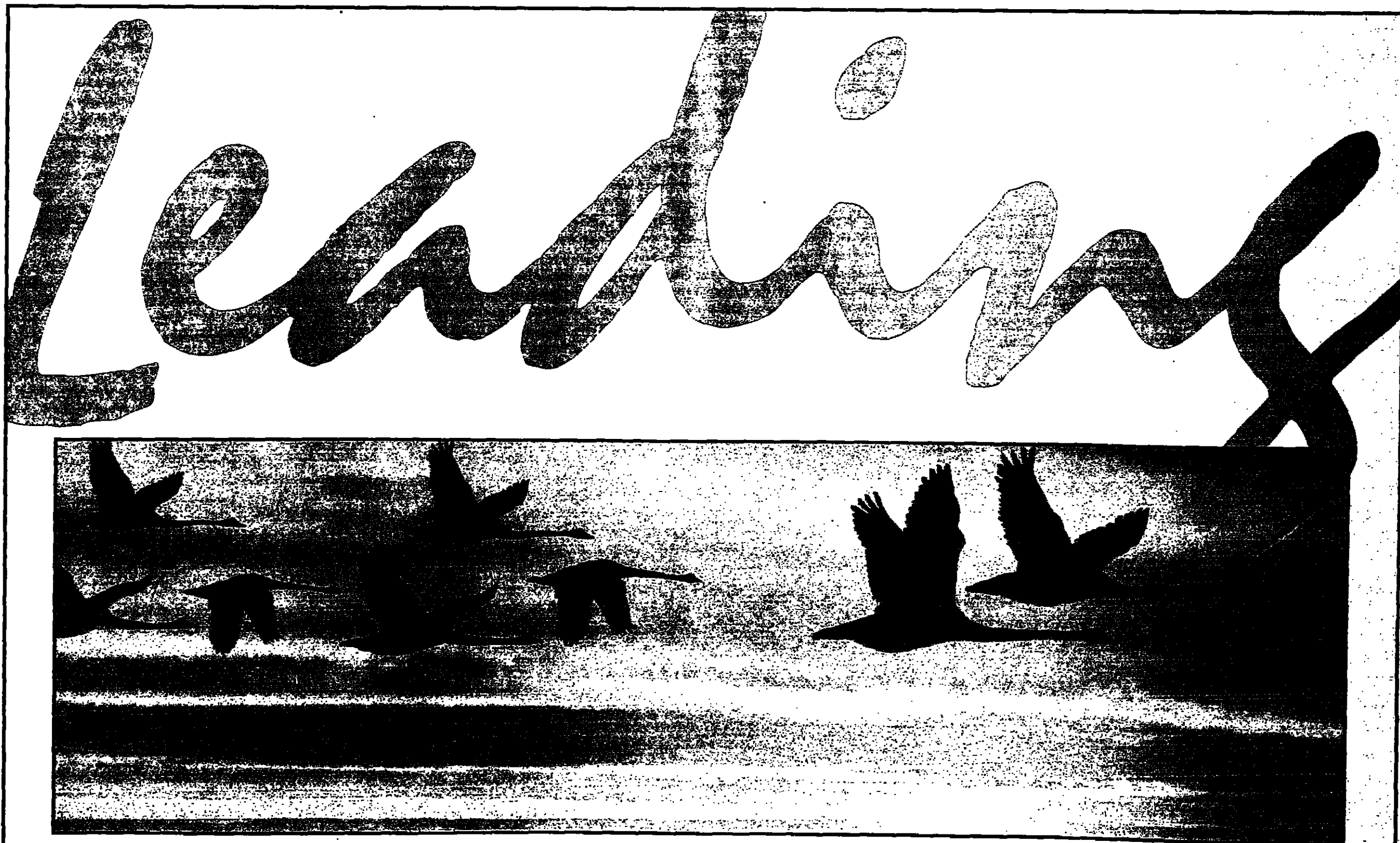
Now the NEER scheme provides computerised assessment of the total housing stock, and target areas for action. In addition, the government has launched the "green" house scheme for local authorities. The best energy efficiency scheme wins £50m in supplementary borrowing powers to improve energy efficiency.

Milton Keynes remains at the forefront. "It is extremely important that we are seen to be doing this," stresses Mr Walker. "We are demonstrating that it can be done in a way that adds to rather than detracts from the quality of the housing."

"More importantly, a tremendous proportion of the energy we use is still used in houses, and if we cut this by a third or more, we can make significant energy savings and a contribution to preventing global warming."

The National Energy Foundation, which grew out of Milton Keynes' leading position on energy efficiency, will start construction next year on the National Energy Centre in the Energy Park.

This is intended to be a showcase for people to find out about their energy use and how to save it, as well as offering a resource for the technical and trade side of the business," said Mr Burn.



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ENERGY EFFICIENCY 9

Juliet Sychrava examines electricity's dilemmas

Privatised power seeks to sell more, rather than less

WHEN the regional electricity companies were privatised a year ago, Friends of the Earth accused the government of locking the companies into a "sell more or die" formula.

Improving energy efficiency and reducing electricity demand will be directly against the commercial interests of the RECs after privatisation, the environmental group said.

The government, said Friends of the Earth, had discarded the option of linking the new companies' profits to the investment in energy efficiency as overseas governments had done. Instead, under the new regulatory system, the companies' profits would be purely driven by increased sales.

A year later, as the Departments of Energy and Environment, backed by the regional companies, prepare to launch a £1m autumn campaign to promote energy efficiency in the home, energy efficiency is still enough of a problem for critics to feel that the firm spent on advising people on insulation will be money wasted.

More money will follow the £1m, and the government's ministerial group on energy efficiency is due to review the whole subject at a meeting today. But the government's approach to promoting energy efficiency, which focuses on giving out advice, dissatisfies the energy efficiency lobby. And several regional companies admit that there is still an unresolved conflict between their own commercial interests and promoting energy efficiency.

This point was raised in March by the Commons energy committee's critical report on energy efficiency. "At the very least, any aspects of the tariff systems which bias utilities against energy efficiency measures should be rectified," the report said.

Ofgas, the gas industry's regulatory watchdog, has already gone some way to remedying the problem. It recently announced that the formula which sets the price for gas to consumers would include a new "E" or energy efficiency factor, which would cover the cost of investments in energy efficiency. But few

industry observers believe Offer, the electricity industry's watchdog, will follow suit.

Although the regional companies were obliged to promote energy efficiency under the new system, the energy committee report said, it was not clear why they should have an incentive to do so. "There is certainly no sign yet of radical new initiatives," the energy committee said, and noted that it would be watching Offer, which is obliged to ensure the companies promote efficiency.

So far, most of the regional companies have reconciled the conflict between selling units and promoting efficiency by arguing that electricity was often more energy efficient than competing fuels. Winning a larger market share was one way of selling more while

Power companies try to reconcile the conflict by arguing that electricity is often more efficient than the alternative fuels

improving efficiency.

This approach is endorsed by the Energy Efficiency Office, (EEO) which believes informing customers is the key to promoting energy efficiency. So far, it has rejected the option, put forward by the energy efficiency lobby, of changing the regulatory formula to allow the regional companies to cover the costs of investing in energy efficiency for their customers through the electricity price.

"It would discourage consumers from making their own investments," the office says.

Where electricity companies can do more is in providing more information. "This need not mean they end up selling less, the office says. "Because if consumers save on their energy bill they will have more money to spend on other appliances."

The EEO denies that this means just as much electricity would be consumed. "It's about getting more use out of the same number of units." Using more electricity because it is more efficient could mean

using less of other fuels, the EEO says.

This is the approach most regional companies now take, at least in public - although Offer's fears that it would only apply where electricity was in competition with gas seem to be very real.

Norweb, for instance, sells a service to refurbish or build energy efficient buildings - but the scheme does not include lighting solutions "because there is no competition from gas," the company says.

The EEO adds that there is nothing to stop the regional companies from least cost planning by investing, say, in an insulation company, rather than selling more units.

But very few regional electricity companies seem to have taken on board the lobbyists' understanding of energy efficiency as least cost planning.

As the energy committee report explains, this means not just selling consumers services rather than units, but looking at alternatives to selling more electricity - such as helping customers invest in insulation.

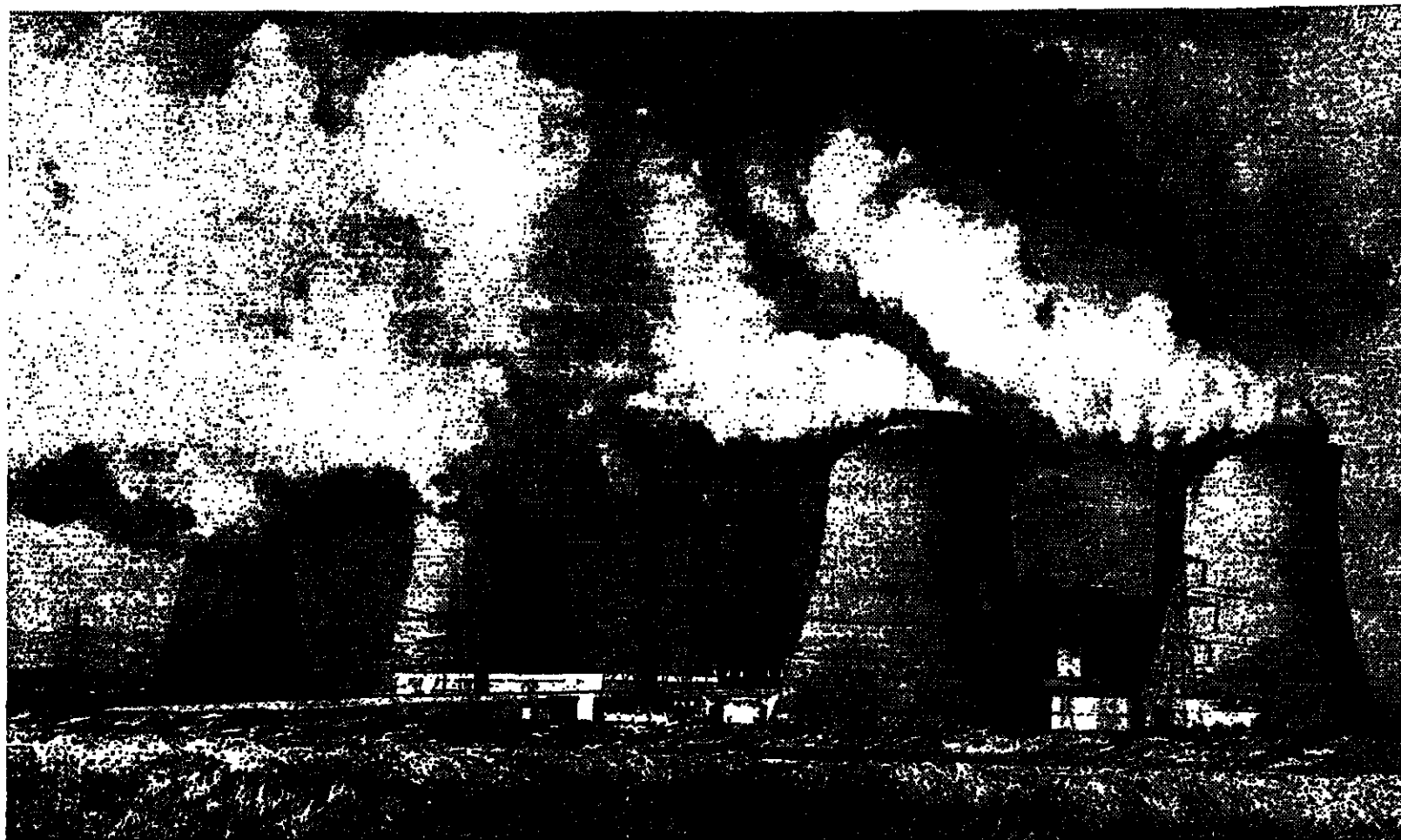
East Midlands is a notable exception. The company has not only set up a new company, Lincoln Green Energy, which offers a totally integrated solution to the design, management, installation and maintenance of energy efficient systems, but it has launched a pilot project in a village called Great Gonerby, near Grantham.

The village's electricity demand had grown too high for the local electricity grid, but instead of investing in reinforcing the grid, East Midlands decided to attack demand by insulating and draughtproofing the village, and supplying it with low energy bulbs.

Manweb has also introduced an element of demand side management in a block of local authority flats. Instead of supplying the flats with cheap electricity during peak nighttime hours, as usual, the company offers a cheap period during the afternoon, when its demand is lower. A red light in the flats indicates the cheap time, allowing residents to charge up storage heaters or use other electrical appliances. By spreading the cheap period over the day as well as night, the company avoids the need to reinforce its network to meet the nighttime demand.

These are, however, rare examples of demand side management. Most regional companies do what they have always done - to sell electrical solutions that compete with alternative fuels - often very effectively.

"Energy efficiency is the platform of all our marketing," says Mr Ron Cockayne, of Norweb. "The latest



THE NEW AND THE OLD FACES OF UK POWER: (above) PowerGen's conventional coal-fired plant at Fiddler's Ferry, Merseyside; and (below) the small but cleaner and much more efficient natural gas burner being constructed by Lakeland Power at Roosecote, on Morecambe Bay



technologies usually involve electricity but cut down on other fuels, labour and raw materials, and make industry more cost-effective and competitive."

The company has 38 account managers who visit industries to advise on electrical processes and techniques that have, in some cases, resulted in energy savings of close to 50 per cent. However, these processes may well be attractive because they save money, raw materials or

labour, but not energy.

A number of regional electricity companies have a similar approach, with a salesforce, and a technical centre which clients can visit.

Most regional companies, has been doing this for 20 years. And many regional companies would agree that privatisation has not changed their attitude to selling electricity. "I've got to say we've always promoted energy efficiency," says Mr Jim Ellis, commercial director at

Seaboard, although he notes that the company has set up a free telephone advice service.

New energy efficiency initiatives have, of course, been introduced. Eastern Electricity has introduced free surveys which assess the energy efficiency of houses. Southern Electric offers a scheme where one can pay for low energy lightbulbs on one's fuel bill, thus setting the high capital costs of the bulb against its low energy consumption.

But the old-fashioned flavour of the industry is illustrated by the fact that its key energy efficiency policy documents, the Codes of Practice, read like household hints from wartime magazines - draw your curtains at night, use the toaster rather than the grill, boil no more water than you need for a cup of tea.

Though practical, such tips are unlikely to convince the environmental lobby that the regional companies are working towards significant

energy savings.

Even the staples of most regional companies' energy efficiency programmes - such as low energy light bulbs - have not been adopted with much verve or enthusiasm. In many areas, the bulbs are still hard to find.

Even regional electricity companies that stock the bulbs - which cost about £10 - are far from enthusiastic about them. Their high cost deters customers, and they come in a limited range of designs.

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ENERGY EFFICIENCY 10

Why Europe's energy chiefs are converging on Copenhagen

Planning the American way

COPENHAGEN will be the scene next week of one of Europe's biggest ever gatherings of senior energy utility executives. On the agenda is a concept which, if adopted, could radically alter their traditional role as energy suppliers and add a new dimension to the way they plan their businesses.

Known variously as least cost planning or demand side management, it involves the "evaluation and selection, by the utility industry, of the optimal mix of resources to meet society's energy service needs at the lowest overall cost to society."

That is the description provided by America's National Association of Regulatory Utility Commissioners (NARUC), which has been most active in developing these philosophies. Many of its leading representatives will be in Copenhagen.

Of the 50 US states of North America more than 40 now practise some form of least cost planning. This means that all "resources" are required to be evaluated by utilities on an equivalent basis. So conservation programmes which save energy can replace power stations or distribution plants.

Although now commonplace in North America, the concept is virtually unexplored in Europe. Hence the decision by the European Commission and the International Energy Agency to host the Copenhagen Conference.

In their invitation, Mrs Helga Steeg, IEA Executive Director, and Mr Constantinos Maniopoulos, Director General for energy at the EC, state: "New supply means enormous capital investments, environmental risks and addressing public concerns over the siting of new facilities. Programmes designed to reduce energy demand and the comparison of investments in these programmes to supply

The new thinking on least cost planning turns the arch polluters into the foremost influential agents of services which combat pollution

alternatives, may offer lower cost options."

In essence, least cost planning requires utilities to cease considering themselves as purveyors of commodities, selling terms of gas or units of electricity as though they were tins of baked beans.

After all, there is no consumer who wishes to purchase these *per se*. What they seek is energy services - heat, light or motive power. Utilities thus become the providers of society's energy service needs.

The key new word in this concept is surely "society".

Resource evaluations of this kind initially were measured on conventional economic costs. Regulators required standard comparisons between the expense of, say, replacing light fittings with low energy compact fluorescent bulbs, as opposed to capital expenditure on new generating plant or substations.

Now, however, US regulators increasingly require that such issues as environmental impact, fuel diversity, risk and other societal impacts should be factored into the costings.

The broad principles for implementing least cost planning programmes are as follows:

1. Periodic preparation and review of resource plans.
2. Evaluation of all options on a consistent basis.
3. Access for and competition among all resource suppliers. (This includes conventional generating facilities, renewable resources, utility conservation programmes, cogeneration purchases, and purchases from independent power producers or energy service companies.)

4. Financial incentives for a utility to implement energy conservation. The anticipated loss of revenue flows needs to be compensated.

5. Accounting for environmental impact.

In any country, society at large has a strong incentive to adopt least

cost planning. In some European countries, however, the industry and regulatory structure may initially affect implementation of least cost planning, although that alone should not be seen as a barrier.

Obviously, where there is vertical integration of electricity utility ownership - as in Scotland, as well as Belgium, France, Greece, Ireland, Italy and Portugal - there is the greater incentive to implement demand side management schemes.

Recognising that barrier, Mr Maniopoulos at the European Commission recently funded two trial least-cost planning assessment studies in seemingly less promising territory, in Schleswig-Holstein, Germany, and with Iriduero in Spain.

Encouraged by the results, the Commission called for tenders this summer from all European utilities, offering to underwrite part of the costs for least cost planning studies. Budgeting for some 15 studies, the Commission received applications for nearly three times as many.

Consequently later this year a trial least-cost planning exercise will be taking place in every member state. The front runners in Britain are likely to be Manweb and Scottish Power.

There is no doubting the Commission's commitment to seeing least-cost planning flourish. Next year it will publish a major



Evidence of heat loss, as in this Southampton house surveyed by Pilkington Energy Advisors, can be provided by coloured thermal images produced by infra-red cameras

policy paper on it following the decision to promote energy and carbon taxes to combat atmospheric pollution.

Last year, the Community set itself the target of stabilising carbon dioxide emissions from energy by the year 2000. Existing European programmes, such as

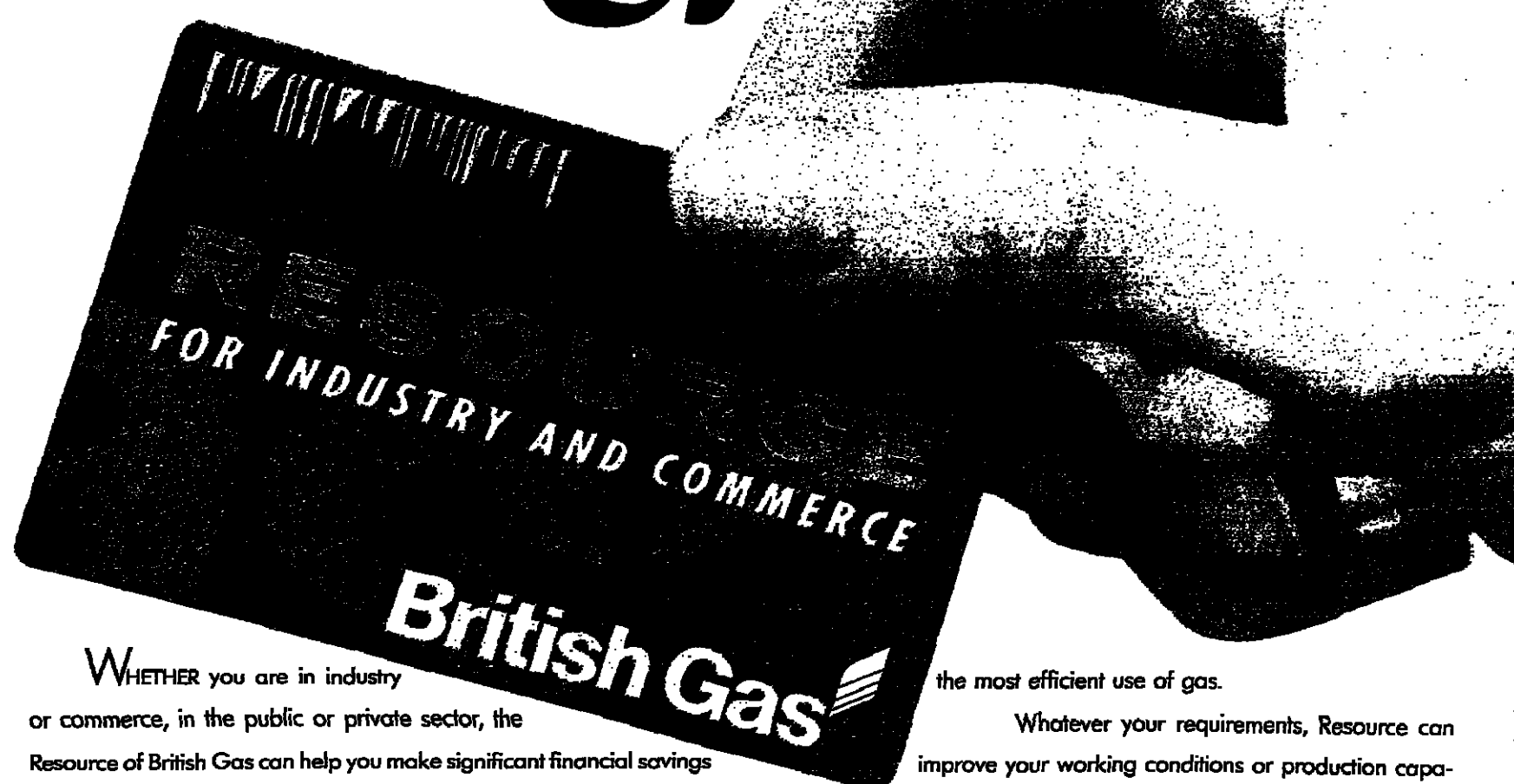
SAVE, THERMIE, JOULE or PACE, are unlikely to be sufficient. That is why the Commission strategy paper published this month laid so much emphasis on the potential for least-cost planning to deliver the necessary savings.

Traditionally, the utilities have been simple purveyors of

commodities which cause pollution. The new thinking makes them the most influential agents in developing the services which will combat pollution. There should be some interesting discussions in Copenhagen.

Andrew Warren

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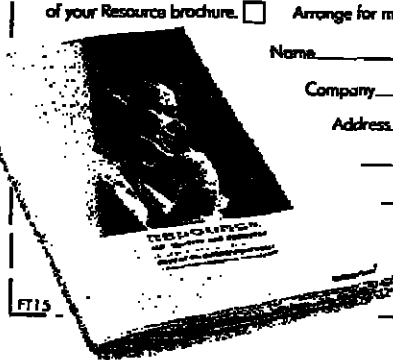
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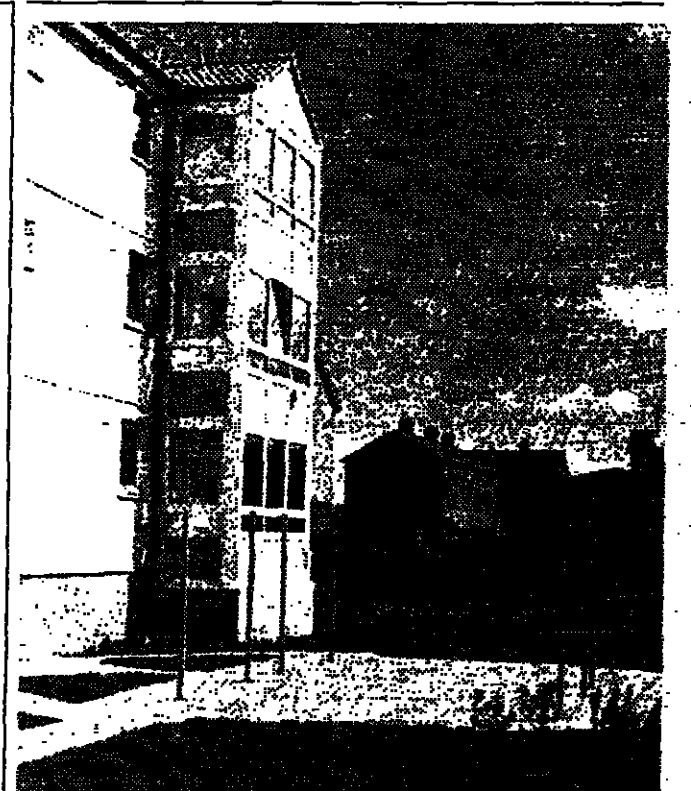
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A Glasgow district where Heatwise Glasgow, an energy training initiative, has completed an insulation programme

UK SAVING EQUIPMENT

Demand stays in a deep decline

THE Government's much-heralded White Paper on the Environment, *This Common Inheritance* was unequivocal. Energy efficiency, it agreed, is "the cheapest and quickest way of combatting the threat of global warming", writes ANDREW WARREN.

This gives little comfort, however, to the UK energy efficiency industry currently suffering its worst ever trading year since the "Save It" campaign was launched following the 1973 Yom Kippur war.

Nowhere is the decline more obvious than in the sectors which provide energy saving for buildings, where some 46 per cent of UK fuel is consumed. Here the remedies are:

- better insulation in roof, walls and floor;
- tightly fitted multiple glazed windows;
- efficient boilers;
- heating systems with modern controls;
- individual thermostats to control heat in each room;
- efficient appliances for lighting, refrigeration and washing.

All these products have long been on the market. But their penetration of buildings in Britain lags far behind that of other countries.

Over the last two years the minimum standards for energy saving in new homes throughout the UK were upgraded by changes in the Building Regulations. But they have still only reached the levels in force in Southern Sweden in the 1980s.

But with far fewer new homes or offices currently under construction, the impact of even these new regulations changes has been minimal. A new requirement was introduced for floor insulation but because of the depressed state of the market manufacturers have felt little change in overall business.

The overall position of the market place has altered drastically. Since 1988, double glazing sales have fallen 34 per cent, with heating controls and boilers and radiators down by

20 and 25 per cent respectively. Cavity wall insulation sales have fallen by almost 50 per cent since 1987.

None of these sectors has enjoyed a single quarter's upturn for several years.

As a result, some household names have been forced to quit the market - Stornesal and Alpine Doubleglazing - and even the giant Pilkington has admitted difficulties caused by the fall in the insulation market. Last month Pilkington Insulation announced further reductions in its workforce, closing whole product lines.

Many leading contractors.

The sector is suffering its worst trading since the 1973 Middle East war and oil shortage triggered the UK's Save It campaign

Installers of either insulating or heating equipment, have disappeared from the scene, either by diversifying, or more usually by going into liquidation.

Last month, Downs Insulation, one of the largest domestic installers of cavity wall insulation, went into receivership after nearly 20 years in the field.

In the heating controls market, two substantial mergers between competitors have taken place: Danfoss with Randall Controls, Potterton with Myson. Such rationalisation may mean there were too many players in the marketplace after the boom years of 1984-7, when the Government ran a successful Energy Efficiency Year campaign.

Many specialist electronic companies also decided at that time to diversify outside their niche markets, especially after the 1987 election when the Government appeared to lose all interest in conservation.

The writer is director of the Association for the Conservation of Energy.

ENERGY EFFICIENCY 11

British Gas under scrutiny

Growling watchdog on the prowl

THE belief that natural gas is more environmentally benign than other forms of energy is having a profound influence on the shape of the UK energy industry. Thanks to the prompting of Ofgas, the industry regulator, and the relative receptivity of British Gas, efforts to improve the efficiency of gas use are making ground.

Ofgas has a public duty to promote efficiency within the industry. But it lacks specific powers to do so, and has no specific duty to protect the environment. In practice, it has been helped in its role by the willingness of British Gas to encourage efficiency among its customers.

Perhaps the most important example of this relationship was provided by the recent review of the British Gas tariff formula (governing domestic gas prices), prior to which Ofgas commissioned an independent report on the feasibility of least cost planning.

This is a planning technique developed in the US and widely advocated by environmental groups. Ofgas found that the concept is applicable in the UK gas industry, but doubted whether least cost programmes would represent genuine cost savings for British Gas. Nevertheless, it introduced a novel element in the tariff formula under which energy efficiency costs could be included in the cost base.

British Gas has long used its own stock of buildings and industrial complexes to conduct studies of efficiency, forming the basis of recommendations to its customers.

For example, the company succeeded in reducing its own energy bill by 10 per cent one year, saving £700,000. It then passed on what it had learned for wider application in industry. Since 1976, British Gas has run a School of Fuel Management to provide practical training in fuel efficiency.

Energy efficiency has remained an issue despite the

lack of tangible support lent by the government. Many participants were dismayed when the electricity privatisation failed to include a commitment to efficiency. But one can identify gradual improvements across the energy industry.

With the exception of 1980, recent years have seen efficiency improvements of up to 3 per cent of all energy use. According to County NatWest Woodmac, end-users of energy will continue to make efficiency savings, but the improvement is likely to occur at only around 1 per cent per annum as the scope for additional efficiencies declines over time.

Within the primary energy market, demand for gas is expected to grow faster than for any other fuel. In the mid-1990s, UK gas demand could be increasing at 10 per cent per annum, while total gas demand is forecast to rise from 18.6bn therms in 1990 to 26.8bn therms by 2000, a jump of 45 per cent.

This huge increase is influenced mainly by the onset of demand from new electric power stations equipped with combined cycle gas turbines (CCGTs), which generate cheap extra power from the heat of their primary gas burners.

There are three main reasons for the interest in such plants at this time. First, despite the best efforts of British Gas to limit short-term demand by raising prices, gas delivered onshore to the UK is cheap enough to make such generation economical.

Second, gas enjoys government support on the grounds that it is less environmentally harmful than other fuels. It was included in the government's White Paper on the environment as the fuel that will help reduce the emissions of carbon dioxide from power stations.

On an energy-equivalent basis, gas produces only half as much carbon dioxide as coal and one-third less than petro-

Direct contact water heater: part of the new generation of gas boilers

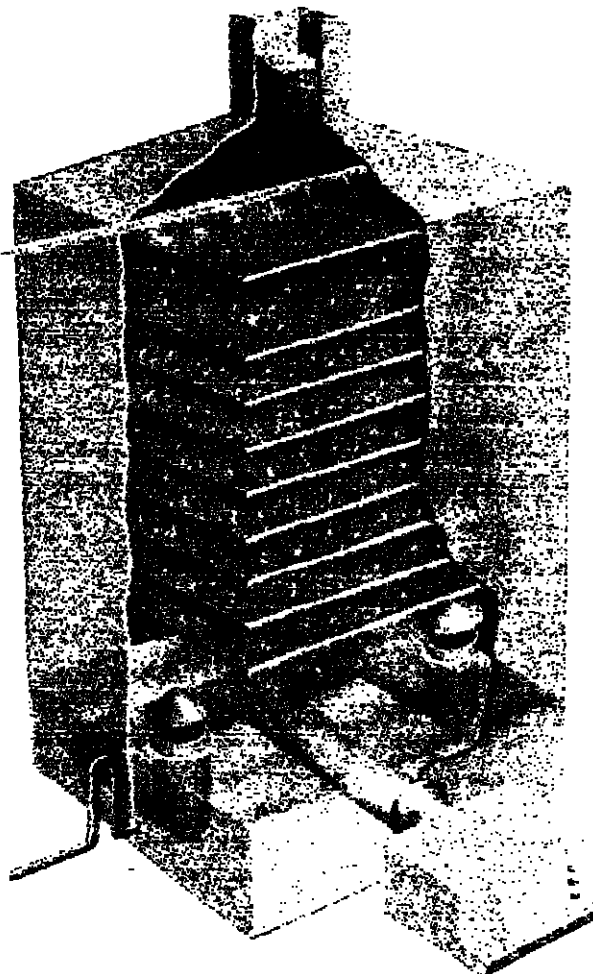
leum. Legislation designed to reduce sulphur emissions from power stations means generators face the costly installation of flue-gas desulphurisation equipment.

Third, the new CCGT stations can achieve fuel efficiencies of up to 50 per cent, compared with the 34 per cent achieved by conventional coal-fired stations. CCGT stations are not only more efficient at converting fuel into electricity, but are cheaper to build. They also incur lower operating costs than coal-fired stations.

The bulk of UK domestic gas use is accounted for by boilers. Since gas was first introduced, there have been considerable gains in efficiency.

Older boilers work at only around 65 per cent efficiency; a modern conventional boiler can achieve more than 70 per cent, while the latest generation of condensing boilers operate at efficiencies in the high 80s.

Payback on condensing boiler



Juliet Sychrava explains the virtues of CHP

Heat + power = efficiency

THE UK consumes around 60m therms of energy every year - and wastes around 35m therms in the process of generating and distributing electricity.

Power stations usually operate at around 34 per cent efficiency - 66 per cent of energy escapes during combustion. One way of capturing some of that waste heat, identified by the government in its White Paper on the environment, and recently by the Labour Party in a special document published this month, is co-generation, or Combined Heat and Power (CHP).

CHP generators, unlike ordinary generators, recapture the waste heat released during combustion, and use it to raise steam, hot water, heating, or more electricity. They can thus produce heat and electricity at once.

Their charm, apart from the fact that they are energy efficient, is that they come in all sizes - from a power station size, to the boiler in a hospital or hotel.

The Labour party has made a commitment to promote CHP, which, it points out, releases less carbon dioxide and gases causing acid rain per unit of useful power produced than conventional generation plant.

Accusing the government of failing to promote CHP, the Labour party document points out that three Labour councils have backed CHP schemes. One, which provides Sheffield homes with heating and hot water, was developed by the Finnish company Ekono Oy and Sheffield City Council.

The most recent scheme, which expects to win support under the government's Non Fossil Fuel Obligation (NFFO) subsidy scheme for renewable energy projects next year, is in Lewisham, in south London.

Devised by a joint-venture company, SELCHP (South East London Combined Heat and Power) which is led by Associated Energy Projects, a subsidiary of the French group Compagnie Generale des Eaux, will burn more than 400,000 tonnes of rubbish a year, generating around 30MW of electricity.

However, the UK is still well behind Europe when it comes

to district CHP schemes. A number of countries, notably the Netherlands, Sweden, Finland and Denmark, have made serious commitments to promoting CHP. In Finland, 63 per cent of district heating is supplied by CHP, and in the Netherlands, a budget to support district heating schemes is included in the government's 548m CHP support package.

Small-scale CHP is the fastest growing sector of the UK market - particularly since privatisation. "It went dead for 6-8 months around privatisation," says Mr Roy Carter, of SPP Applied Energy Systems (AES), which manufactures and markets small and medium scale units. "But it began to pick up when there was an expectation that electricity prices would rise. The higher the electricity price, the more interest in CHP."

The UK's overall commitment still lags behind Europe and dissatisfies the energy lobby and the environmentalists

Small scale units, which typically provide between 35kw and 5MW of electricity, are popular for hotels, leisure centres, swimming pools, hospitals, and other facilities with a fairly constant demand for heating and hot water.

The UK market has traditionally been led by a few established companies, such as Combined Power Systems (CPS), which offers technically advanced, self-monitoring units, and SPP AES.

Since electricity privatisation, the regional electricity companies have also staked their claim to this market. Midlands Electricity set up a company called Cogen systems at the end of last year, and Norweb formed a joint-venture with CPS to market CPS units.

Last month, Norweb was joined by London Electricity and Northern Electric as all three formed new joint-ventures with CPS to market small-scale CHP throughout the UK. The three regional

companies now hold 44 per cent of the equity of CPS.

For the regional companies, providing CHP is a way of keeping customers they would otherwise lose from their distribution network, since CHP is on-site and independent of the local grid.

The new companies will sell a range of CPS packages, which include different financing terms. Because CHP is so much more efficient than conventional generation, the main attraction is that the companies can install and maintain the units and still sell the customer the electricity at a discount to the local electricity company's tariff. The customer need not outlay any capital, and can opt to buy the unit.

There are many other medium-sized projects being undertaken by energy companies such as British Gas, National Power, and PowerGen. National Power, for instance, announced plans for a new mini CHP station at Lancaster University last month.

When it comes to large-scale CHP, or CHP power stations, a number of power station projects are underway, notably the 1,725MW Teesside station being built by ICL, Enron, and a group of regional electricity companies. Others have been announced more recently, such as the Texaco-led consortium planning a station in Pembroke, South Wales.

But the fact that large customers get sizeable discounts from regional electricity companies makes it somewhat harder for large-scale CHP to compete directly in the industrial market.

The UK's overall commitment to CHP still lags Europe, and dissatisfies the environmental and energy efficiency lobbies.

The government has committed itself to achieving 4,000MW of CHP generated power by the year 2000, around double today's capacity.

Industry analysts believe there is room for far more in the UK, if the government were prepared to support it with schemes like the proposed German scheme to introduce a carbon tax, which would give CHP an advantage.

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The sector is suffering
its worst trading since
the 1973 Middle East
war and oil shortage
triggered the UK's
Save It campaign

ENERGY EFFICIENCY 12

Energy labels will soon be obligatory, writes John Hunt

Signals from Brussels

LARGESCALE energy saving can be achieved by the use of more efficient domestic appliances such as refrigerators, washing machines, dishwashers and ovens.

A recent study by the March consulting group for the Department of Energy showed that domestic appliances account for 21 per cent of the electricity consumed in the UK.

This has a big environmental impact - equivalent annually to emissions of 11m tonnes of carbon dioxide, the main greenhouse gas which contributes towards global warming.

The survey estimates that energy saving of 40 per cent could be achieved in Britain if the existing stock of domestic appliances were replaced by the most efficient models available in the country.

If the latest research developments were incorporated in new models the savings could be as high as 60 per cent. This would mean a saving of £1.5bn a year to UK electricity consumers.

With figures such as these it is not surprising that the European Community is pressing ahead with a mandatory energy labelling scheme. This will give

customers the energy efficiency rating of an appliance and allow them to compare it with competing models.

Meanwhile, several countries are introducing their own schemes. In the UK the Energy Efficiency Office of the Department of Energy is holding consultations on a voluntary scheme which it hopes to introduce in advance of the EC directive.

It is hoped the big electricity companies will co-operate in their retail outlets and that other retailers will follow suit. Initially it will apply only to refrigerators and freezers. The Government sees this as a "useful interim measure" until the EC directive comes into force.

The US and Germany have schemes and the Netherlands and Denmark are working on them.

The British organisation, the Association for the Conservation of Energy (Ace), says that energy labelling will have little effect on its own unless manufacturers also introduce tougher efficiency standards and targets.

In Germany, at the urging of the Government, the domestic appliance industry agreed a voluntary programme for efficiency targets for white

goods combined with energy labelling. Targets for improvement ranged from 35 per cent for electric cookers, 7-10 per cent for washing machines, 10-15 per cent for dishwashers and 15-20 per cent for refrigerators and freezers. All the targets were exceeded by a big margin.

When mandatory labelling was introduced in New South Wales, Australia, there was an average improvement of 15 per cent in the efficiency of refrigerators on sale in the state and models with poor energy ratings nearly disappeared from the shops.

Within the year products with a five star energy rating could be sold in NSW at a significantly higher price than products with a lower star rating indicating that they were less efficient.

In the EC, years of discussion on a framework directive for energy labelling are only now reaching fruition. In 1986 the Council of Ministers set objectives for energy improvement of 20 per cent by 1995.

It was soon apparent, however, that these targets were unlikely to be attained unless more stringent measures were taken. In fact, domestic electricity demand in the Community rose by 35 per

cent between 1982 and 1988.

The Commission says it will require the most robust energy efficiency policy to curb power consumption in order to meet the Community target of stabilising emissions of carbon dioxide by the year 2000.

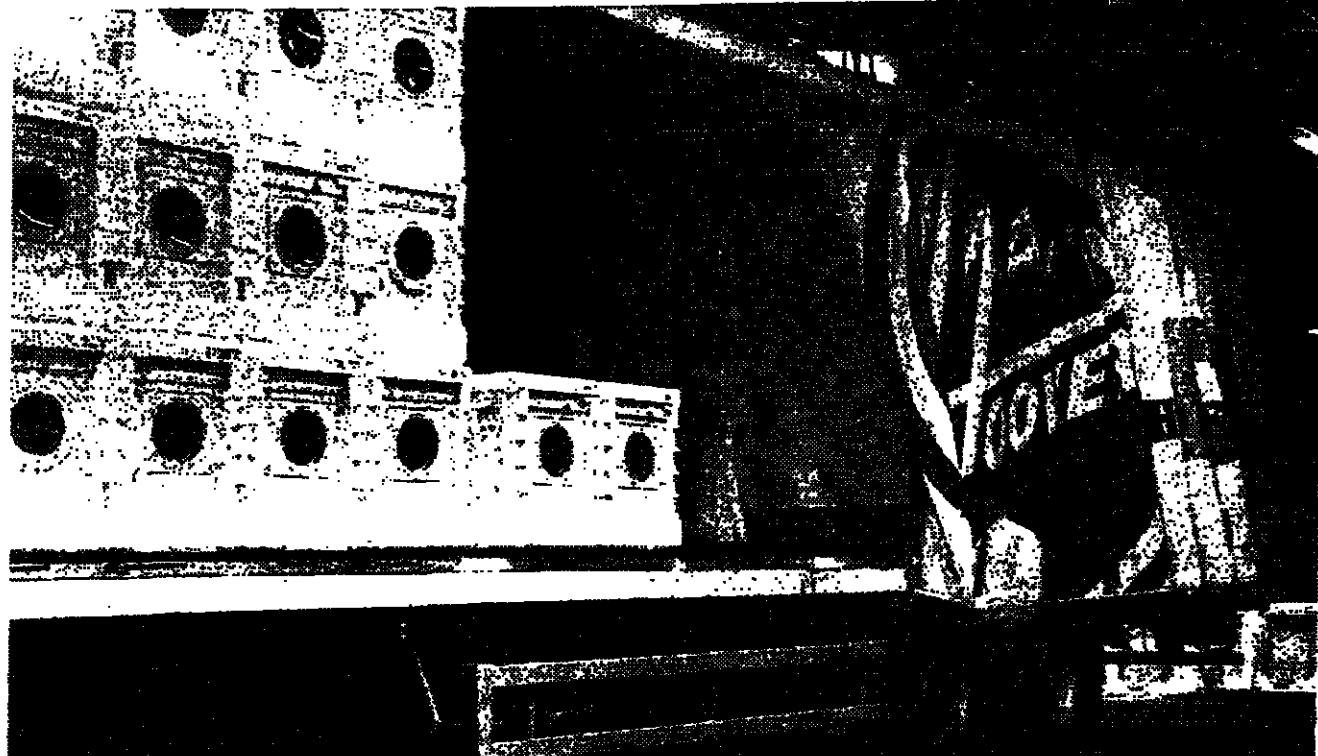
Initially, EC labelling will cover refrigerators, freezers, washing machines, driers, dishwashers, ovens, water heating and lighting appliances. There is provision for other appliances to be added to the list.

"Surveys have shown that energy consumption of domestic appliances varies widely and that there is no particular relationship between energy efficiency and price or performance," says the Commission.

"As a result, most purchasers show no preference for energy efficient appliances and the market fails to encourage the manufacture of them."

The EC scheme would also provide a niche with more complete information which a customer could take away to study at leisure and compare with rival products. This might include the environmental consequences of using the appliance.

The aim is a scheme which will be in place to prevent differing national labels creating



Thirsty appliances: Hoover washing machines ready for dispatch from a South Wales factory

barriers to trade after the completion of the internal market next year.

In the UK, the Association of Manufacturers of Domestic Electrical Appliances (Amadea) and its west European counterparts have opposed the Commission's proposals.

The association states: "The industry has always believed that market forces provide a more effective and quicker

mechanism for reducing energy consumption than energy labelling directives. Indeed, the improved energy efficiency of appliances proves this belief."

But now Amadea and most similar associations in the EC countries are prepared to support labelling provided it is based on the standard style of product information which the industry has drawn up. In

addition to energy consumption this would include noise levels and other key features.

The Association for the Conservation of Energy takes issue with the manufacturers. "Over reliance on the power of the market mechanism alone to encourage environmentally responsible purchasing fails to recognise that the average consumer simply does not know that such benefits are avail-

able," it says. "Lack of knowledge and incentive on the part of sales personnel are compounded by the obscurity and technicality of the product information provided by manufacturers."

Ace says that the most energy efficient refrigerator currently available uses a third of the power of the least efficient model and is not significantly more expensive.

HEAVY INDUSTRY

Survival of the lean and fit

THE steel industry and other sectors of heavy industry in Britain have all reduced their energy use in recent years because of plant closures.

But the surviving plants are using energy more efficiently. Over the past 20 years the chemical industry, for example, has halved the amount of energy it uses to produce a unit of output.

The latest figures of the Chemical Industries Association (CIA) show that although the industry's output rose from a 1985 base of 100 to 119.2 in 1989, energy consumption rose over the same period to just 105.8. The result was a fall in the energy/unit output measure to 88.8.

The CIA's Keith Wey accepts that closure of some large and inefficient plants in the 1980s helped to boost efficiency, but claims the main spur was rising energy prices.

"Now the pressure is on also for the environmental benefits."

Companies are being forced to install more efficient technology to cope with environmental controls. Energy efficiency for its own sake, however, is still a major concern to all the energy intensive sectors.

Britain's chemicals companies use nearly a fifth of the country's electricity and substantial amounts of gas and oil. Their energy bill is £1.25bn a year.

Some chemical processes are particularly energy intensive. Electricity accounts for 70 per cent of the cost of producing oxygen, 60 per cent for chlorine, and 50 per cent for PVC plastic, (of which the raw material is oil-derived).

Small efficiency improvements can therefore mean big cost savings. The UK's Energy Intensive Users' Group says that such successes are vital to the international competitiveness of the companies it represents in the cement, ceramics, steel, non-ferrous metals, glass, man-made fibres, paper and board and chemicals sectors.

Recent efficiency improvements have depended less on expensive new technology than on good management. "The key to the reduction of energy consumption in industry is good housekeeping and attention to detail," said a study by the Watt Committee on Energy whose members are professional institutions.

Many industrial companies have also invested in combined heat and power (CHP) plants which use the heat otherwise wasted in electricity generation and typically double overall efficiency to 80 per cent.

CHP is a good option for industries that use large amounts of process steam. A recent large installation is that at Tunnel Refineries' Greenwich site in south east London, which produces glucose syrups and brewing sugars for the food and drinks industry, from maize and starch.

The site is one of the region's most intensive electricity users, and there was concern about the future security of supplies.

In 1986 a plan for a gas-fired CHP plant to replace bought in electricity and six boilers foundered because of the high gas price. When prices improved Tunnel took the unusual step of handing over the financing, engineering, installation and the first 10 years' operation of the plant to

the energy management company Emstar.

The plant produces 14.2MW of electricity from two gas turbines, and from a steam turbine plant powered by exhaust heat from the gas turbines. The steam from the three turbines is used on the site.

Emstar's managing director, John Ashcroft, says the expected £2.5 million a year energy savings, or half the annual bill, has yet to materialise because of low electricity prices. Yet he expects prices to rise: "This should re-establish, or even better the originally predicted savings."

The intensive energy sectors are also increasingly recycling as a lower energy alternative to processing new material. Each recycled tonne of glass, for example, saves 1.2 tonnes of raw materials - sand, soda ash and limestone - and about 180 litres of fuel oil.

In the packaging sector 17 per cent of all glass is already recycled, compared with about 1 per cent of plastic bottles and cartons, according to the Friends of the Earth pressure group.

The British Glass Federation says that last year in the UK a record 370,000 tonnes of glass were recycled, mainly through more than 5,000 bottle banks. The European Commission says that 20m tonnes were recycled in member states between 1980 and 1987.

The glass companies have also increased their energy efficiency and reduced costs by building bigger and better machines. The European Commission says that in 1976 a typical glass-forming machine was producing 70,000 bottles a day. Today's output is 300,000.

The steel industry also heavily relies on scrap, which is said to account about two thirds of the metal in a motor car.

But obtaining the valuable scrap material is not that simple. Recycling aluminium uses only 5 per cent of the energy needed to produce new material, but British Alcan says it may have to import most of the scrap aluminium drink cans for a £22m recycling plant at Warrington, because of the lack of reclaimed cans in the UK. Only a tenth of the 50,000 tonnes of aluminium cans used in the UK each year are recycled.

There is also plenty of scope in the energy intensive sectors for re-equipping.

One of the UK's leading scrap dealers, J McIntyre Non-Ferrous of Nottingham, invested £2.5m in two new types of gas fired furnaces that slashed £2m from the company's annual energy bills.

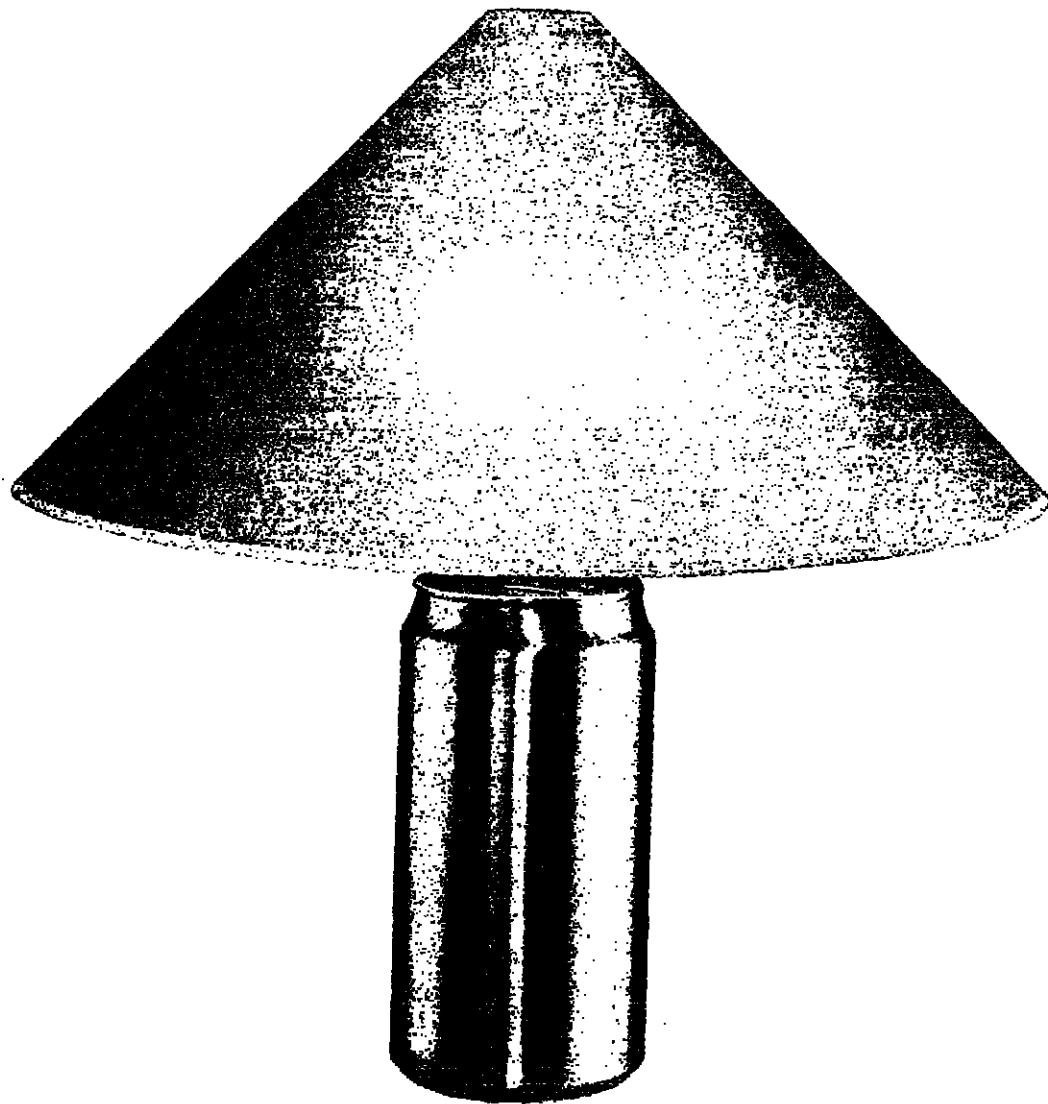
It developed the two new furnaces to replace seven ageing units and is saving an effective 700,000 therms of fuel a year.

J McIntyre can also better handle scrap aluminium contaminated with iron, paint and plastic, while meeting increasingly stringent laws on emissions to the atmosphere. One furnace, for scrap with iron, uses a hot gas recirculation system to burn off coatings before gas burners are switched on to melt the aluminium.

Although more such energy saving ideas can be expected, their take up by energy intensive sectors depends heavily on energy prices.

Vic Wyman

Why can't they all see the light?



If every drinks can bought in Britain last year had been made of steel, the energy saved would have lit every home in Britain for a fortnight.



British Steel: British mettle